



# **Staff Employed at School and Central Office Levels Maryland Public Schools October 2005**



Maryland State Department of Education  
Division of Accountability and Assessment  
200 West Baltimore Street  
Baltimore, MD 21201-2595  
(410) 767-0033

MSDE-DAA 04100(R)100 03/06

# MARYLAND STATE BOARD OF EDUCATION

**Edward L. Root**  
*President*

**Dunbar Brooks**  
*Vice President*

**Lelia T. Allen**  
**Jo Ann T. Bell**  
**J. Henry Butta**  
**Beverly A. Cooper**  
**Calvin D. Disney**  
**Richard L. Goodall**  
**Karabelle Pizzigati**  
**Maria C. Torres-Queral**  
**David F. Tufaro**

**Joshua L. Michael** (*Student Member*)

**Nancy S. Grasmick**  
*Secretary-Treasurer of the Board*  
*State Superintendent of Schools*

**A. Skipp Sanders**  
*Deputy State Superintendent for Administration*

**Richard J. Steinke**  
*Deputy State Superintendent for Instructional and Academic Acceleration*

**Ronald A. Peiffer**  
*Deputy State Superintendent for Academic Policy*

**Gary Heath**  
*Assistant State Superintendent*  
*Division of Accountability and Assessment*

The Maryland State Department of Education does not discriminate on the basis of race, color, sex, age, national origin, religion, disability, or sexual orientation in matters affecting employment or in providing access to programs. For inquiries related to department policy, please contact the Equity Assurance and Compliance Branch, Maryland State Department of Education, 200 West Baltimore Street, Baltimore Maryland 21201, Phone (410) 767-0433, TTY/TDD (410) 333-6442, Fax 410-767-0431.

**Staff Employed at School and Central Office Levels  
Maryland Public Schools  
October 2005**

**Table of Contents**

	<b>Page</b>
<b>Introduction</b> .....	i
<b>Definitions</b> .....	ii
 <b>Tables</b>	
1 Staff Employed in All Positions .....	1
2 Staff Employed by Position .....	2
3 Staff Employed in Maryland Public Schools.....	4
4 Ratios of Total Equated Enrollment to Selected Staff Positions .....	5
5 Total Instructional Staff Employed .....	6
5a Elementary Instructional Staff Employed .....	7
5b Middle and Combined Instructional Staff Employed .....	8
5c Secondary Instructional Staff Employed .....	9
6 Instructional Staff Employed in Regular Education Instruction-Related Positions .....	10
7 Instructional Staff Employed in Special Education Instruction-Related Positions .....	11
8 Staff Employed in Administration-Related Positions .....	12
9 Staff Employed in Student Personnel and Health Services .....	13
10 Staff Employed in Operation and Maintenance of Plant .....	14
11 Staff Employed in Student Transportation and Food Services .....	15
12 Staff Employed in Community Services and School Construction.....	16

## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2005. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### **Budget Categories**

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

**Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: October 2005**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals and Other School Administrators	Other Professionals†	Support Staff@
Total State	111,273.8	75,649.3	58,130.1	4,163.5	2,098.6	11,257.1	35,624.5	146.0	1,808.7	3,663.4	3,446.2	26,560.2
Allegany	1,407.8	1,006.0	748.0	55.0	25.0	178.0	401.8	4.0	31.0	38.0	15.0	313.8
Anne Arundel	8,669.3	6,194.3	4,874.2	360.7	209.1	750.2	2,475.1	5.0	85.3	286.0	212.1	1,886.6
Baltimore City	11,045.0	7,438.8	5,579.8	408.0	378.0	1,073.0	3,606.2	19.0	278.4	514.0	544.8	2,250.0
Edison Schools	242.5	193.5	117.0	3.0	3.0	70.5	49.0	0.0	8.0	13.0	4.0	24.0
Baltimore	14,086.5	9,293.6	7,626.0	544.3	99.7	1,023.6	4,792.9	19.0	219.2	428.5	450.0	3,676.2
Calvert	2,155.2	1,559.8	1,105.5	75.8	40.5	338.0	595.4	3.0	40.0	64.0	35.5	452.9
Caroline	723.5	505.5	371.8	29.3	11.6	92.9	217.9	2.0	20.5	21.0	21.4	153.0
Carroll	3,334.6	2,339.6	1,889.7	129.4	21.6	298.9	995.0	3.0	77.0	104.0	97.5	713.5
Cecil	2,112.3	1,480.6	1,112.1	88.5	67.0	213.0	631.7	3.0	45.0	62.0	45.6	476.1
Charles	2,994.7	2,217.2	1,611.6	127.8	150.1	327.8	777.5	6.0	58.0	95.0	69.0	549.5
Dorchester	604.9	414.3	332.8	25.0	6.0	50.5	190.6	3.0	13.0	23.0	13.0	138.6
Frederick	4,916.2	3,377.9	2,622.9	172.6	40.0	542.4	1,538.3	10.0	73.7	147.3	73.1	1,234.2
Garrett	662.7	464.0	369.0	16.0	7.0	72.0	198.7	2.0	20.0	19.0	9.0	148.7
Harford	4,997.1	3,512.5	2,589.0	169.5	89.0	665.0	1,484.5	6.0	93.8	315.0	93.8	976.0
Howard	6,817.1	5,141.5	3,580.0	284.1	230.9	1,046.5	1,675.6	6.0	125.1	173.0	188.6	1,182.9
Kent	339.2	236.0	173.3	13.0	4.9	44.8	103.2	3.0	5.0	12.0	5.5	77.7
Montgomery	19,547.5	13,020.6	9,698.9	745.2	456.8	2,119.7	6,526.9	16.0	249.0	462.0	842.7	4,957.2
Prince George's	16,929.0	10,375.6	8,596.7	569.1	75.9	1,133.9	6,553.4	12.0	137.0	606.6	490.9	5,306.9
Queen Anne's	911.8	662.5	500.0	35.0	24.0	103.5	249.3	2.0	17.0	22.0	42.5	165.8
St. Mary's	1,931.2	1,375.3	1,078.0	74.7	4.0	218.6	555.8	3.0	54.0	62.0	43.0	393.8
Somerset	440.2	310.0	234.0	16.0	8.0	52.0	130.2	2.0	11.0	12.0	16.0	89.2
Talbot	597.2	367.8	294.8	24.0	3.5	45.5	229.4	3.0	23.2	17.0	25.3	160.9
Washington	2,565.4	1,806.9	1,402.3	93.9	63.2	247.5	758.5	7.0	51.0	79.0	31.0	590.5
Wicomico	2,123.4	1,525.7	1,063.3	67.6	33.2	361.6	597.7	4.0	51.5	59.0	46.8	436.4
Worcester	1,119.6	829.7	559.4	36.0	46.5	187.8	289.9	3.0	22.0	29.0	30.1	205.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals

^ Also includes pupil personnel workers, school social workers, and other administrators

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2005**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	111,273.8	146.0	1,414.2	3,663.4	56,770.9	1,633.8	1,182.0	2,299.8	687.7
Allegany	1,407.8	4.0	30.0	38.0	723.0	25.0	23.0	26.0	6.0
Anne Arundel	8,669.3	5.0	63.0	286.0	4,758.4	122.9	106.0	199.5	55.2
Baltimore City	11,045.0	19.0	138.0	514.0	5,568.0	151.0	101.0	162.0	146.0
Edison Schools	242.5	0.0	7.0	13.0	117.0	2.0	2.0	1.0	0.0
Baltimore	14,086.5	19.0	141.9	428.5	7,389.0	241.0	168.7	294.6	81.0
Calvert	2,155.2	3.0	34.0	64.0	1,077.6	28.9	22.0	41.0	12.8
Caroline	723.5	2.0	18.5	21.0	369.0	6.0	9.0	17.0	3.3
Carroll	3,334.6	3.0	82.1	104.0	1,830.3	60.4	37.5	79.5	14.4
Cecil	2,112.3	3.0	40.0	62.0	1,090.3	21.8	23.0	58.5	7.0
Charles	2,994.7	6.0	39.0	95.0	1,573.6	38.0	32.0	69.0	26.8
Dorchester	604.9	3.0	12.0	23.0	329.8	3.0	9.0	14.0	3.0
Frederick	4,916.2	10.0	66.6	147.3	2,562.4	69.0	54.3	98.3	20.0
Garrett	662.7	2.0	17.0	19.0	362.0	7.0	2.0	12.0	2.0
Harford	4,997.1	6.0	93.8	315.0	2,528.8	62.2	55.5	82.0	32.0
Howard	6,817.1	6.0	109.1	173.0	3,453.1	127.9	88.0	133.0	63.1
Kent	339.2	3.0	6.0	12.0	172.3	4.0	1.0	9.0	3.0
Montgomery	19,547.5	16.0	189.0	462.0	9,409.0	374.5	198.5	438.4	108.3
Prince George's	16,929.0	12.0	110.0	606.6	8,408.3	202.4	145.5	356.9	68.7
Queen Anne's	911.8	2.0	15.0	22.0	492.5	7.5	11.0	19.0	5.0
St. Mary's	1,931.2	3.0	47.0	62.0	1,053.7	24.3	28.0	39.0	7.7
Somerset	440.2	2.0	10.0	12.0	230.8	3.2	3.0	11.0	2.0
Talbot	597.2	3.0	32.7	17.0	289.8	5.0	6.0	16.0	2.0
Washington	2,565.4	7.0	46.0	79.0	1,383.3	22.0	36.0	48.5	9.4
Wicomico	2,123.4	4.0	44.5	59.0	1,048.3	15.0	8.0	53.6	6.0
Worcester	1,119.6	3.0	22.0	29.0	550.6	9.8	12.0	21.0	3.0



**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2005**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
Total State	490.5	4,578.8	589.3	9,712.1	476.6	2,008.5	4,773.1	5,945.0	14,902.2
Allegany	7.0	34.0	0.0	178.0	0.0	0.0	34.8	66.0	213.0
Anne Arundel	22.3	411.7	2.5	543.0	67.8	141.5	116.8	580.6	1,187.2
Baltimore City	163.0	760.0	0.0	897.0	0.0	613.0	73.0	330.0	1,410.0
Edison Schools	1.0	5.0	0.0	51.5	0.0	19.0	0.0	11.0	13.0
Baltimore	77.3	372.4	173.3	987.6	16.1	52.9	982.4	713.3	1,947.5
Calvert	6.0	50.5	24.5	261.5	22.0	54.5	19.0	119.5	314.4
Caroline	2.0	20.1	9.6	84.5	0.0	21.2	11.8	40.4	88.0
Carroll	10.9	77.8	22.3	301.4	0.0	1.0	16.4	223.0	470.6
Cecil	5.0	83.6	29.0	193.5	0.0	29.5	23.0	144.3	298.8
Charles	21.0	217.1	0.0	295.8	28.0	8.2	6.0	177.2	362.1
Dorchester	3.0	15.0	1.0	37.5	1.0	12.0	13.5	40.5	84.6
Frederick	18.2	93.5	0.0	483.7	1.0	59.6	310.1	284.4	637.7
Garrett	3.0	11.0	5.0	63.0	8.0	6.5	1.0	43.6	98.6
Harford	9.0	120.8	51.0	416.2	43.5	217.3	128.5	267.1	568.5
Howard	18.0	384.0	32.5	988.5	50.0	81.0	2.0	388.2	719.6
Kent	0.0	6.4	0.0	45.0	0.0	0.8	1.0	27.0	48.7
Montgomery	63.0	1,211.9	0.0	1,654.2	200.3	291.0	1,466.0	1,013.8	2,451.6
Prince George's	33.0	394.8	150.0	1,110.2	0.0	304.7	1,392.4	882.3	2,751.2
Queen Anne's	2.0	53.0	13.5	94.0	6.0	3.5	17.5	68.8	79.5
St. Mary's	7.0	21.0	26.0	209.7	9.0	0.0	17.3	122.0	254.5
Somerset	1.0	15.0	9.0	56.0	0.0	0.0	2.0	28.0	55.2
Talbot	4.8	14.5	0.0	31.5	0.0	14.0	36.1	34.7	90.0
Washington	6.0	90.2	0.0	230.5	0.0	18.0	94.1	144.0	351.4
Wicomico	7.0	54.0	26.0	317.6	17.0	59.1	3.0	131.7	269.6
Worcester	0.0	61.5	14.1	180.8	7.0	0.0	5.3	63.7	136.7

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

**Table 3  
Staff Employed in Maryland Public Schools  
October 2005**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
Total State	111,273.8	34,479.7	18,851.5	19,953.7	37,988.9
Allegany	1,407.8	418.9	238.4	255.3	495.3
Anne Arundel	8,669.3	2,802.2	1,544.3	1,620.3	2,702.5
Baltimore City	11,045.0	2,855.4	2,666.5	1,812.0	3,711.1
Edison Schools	242.5	193.5	0.0	0.0	49.0
Baltimore	14,086.5	4,007.6	2,336.4	2,720.4	5,022.1
Calvert	2,155.2	682.8	375.9	429.3	667.2
Caroline	723.5	257.5	110.4	132.1	223.5
Carroll	3,334.6	1,013.8	567.1	698.6	1,055.1
Cecil	2,112.3	695.2	347.0	413.5	656.7
Charles	2,994.7	961.7	539.2	685.8	807.9
Dorchester	604.9	212.7	82.0	116.6	193.6
Frederick	4,916.2	1,590.4	842.1	879.8	1,603.9
Garrett	662.7	233.0	96.0	128.0	205.7
Harford	4,997.1	1,822.3	877.4	797.8	1,499.5
Howard	6,817.1	2,320.9	1,356.9	1,308.7	1,830.6
Kent	339.2	93.2	73.2	66.6	106.2
Montgomery	19,547.5	5,947.4	2,935.0	3,424.2	7,240.9
Prince George's	16,929.0	5,037.0	2,366.1	2,629.5	6,896.4
Queen Anne's	911.8	312.0	162.5	172.0	265.3
St. Mary's	1,931.2	677.8	296.6	362.4	594.3
Somerset	440.2	157.0	40.0	113.0	130.2
Talbot	597.2	180.0	98.5	83.3	235.4
Washington	2,565.4	845.6	446.0	477.4	796.4
Wicomico	2,123.4	768.4	263.7	401.4	690.0
Worcester	1,119.6	393.6	190.4	225.5	310.0

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Enrollment to Selected Staff Positions**  
**Maryland Public Schools: October 2005**

Local Education Agency	Equated 9-30-05 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Non-instructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	845,409.0	3,663.4	230.8	56,770.9	14.9	60,908.6	13.9	37,988.9	22.3
Allegany	9,514.0	38.0	250.4	723.0	13.2	773.0	12.3	495.3	19.2
Anne Arundel	72,091.5	286.0	252.1	4,758.4	15.2	5,101.0	14.1	2,702.5	26.7
Baltimore City	83,854.0	514.0	163.1	5,568.0	15.1	6,195.0	13.5	3,711.1	22.6
Edison Schools	2,123.0	13.0	163.3	117.0	18.1	122.0	17.4	49.0	43.3
Baltimore	104,633.5	428.5	244.2	7,389.0	14.2	7,729.7	13.5	5,022.1	20.8
Calvert	17,162.0	64.0	268.2	1,077.6	15.9	1,147.0	15.0	667.2	25.7
Caroline	5,445.0	21.0	259.3	369.0	14.8	388.6	14.0	223.5	24.4
Carroll	28,242.5	104.0	271.6	1,830.3	15.4	1,922.3	14.7	1,055.1	26.8
Cecil	16,157.5	62.0	260.6	1,090.3	14.8	1,179.1	13.7	656.7	24.6
Charles	25,732.0	95.0	270.9	1,573.6	16.4	1,766.7	14.6	807.9	31.8
Dorchester	4,552.0	23.0	197.9	329.8	13.8	340.8	13.4	193.6	23.5
Frederick	39,124.0	147.3	265.6	2,562.4	15.3	2,686.9	14.6	1,603.9	24.4
Garrett	4,668.0	19.0	245.7	362.0	12.9	376.0	12.4	205.7	22.7
Harford	39,762.0	315.0	126.2	2,528.8	15.7	2,680.0	14.8	1,499.5	26.5
Howard	47,526.5	173.0	274.7	3,453.1	13.8	3,813.9	12.5	1,830.6	26.0
Kent	2,391.0	12.0	199.3	172.3	13.9	181.2	13.2	106.2	22.5
Montgomery	137,031.0	462.0	296.6	9,409.0	14.6	10,389.6	13.2	7,240.9	18.9
Prince George's	132,822.5	606.6	219.0	8,408.3	15.8	8,771.6	15.1	6,896.4	19.3
Queen Anne's	7,573.0	22.0	344.2	492.5	15.4	527.0	14.4	265.3	28.6
St. Mary's	15,866.5	62.0	255.9	1,053.7	15.1	1,083.0	14.7	594.3	26.7
Somerset	3,163.5	12.0	263.6	230.8	13.7	242.0	13.1	130.2	24.3
Talbot	4,388.0	17.0	258.1	289.8	15.1	298.3	14.7	235.4	18.6
Washington	20,725.5	79.0	262.3	1,383.3	15.0	1,490.5	13.9	796.4	26.0
Wicomico	14,271.0	59.0	241.9	1,048.3	13.6	1,096.5	13.0	690.0	20.7
Worcester	6,589.5	29.0	227.2	550.6	12.0	606.9	10.9	310.0	21.3

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: October 2005**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	75,649.3	56,672.9	1,457.2	1,181.0	2,295.8	686.7	2,098.6	9,638.2	474.6	1,144.3
Allegany	1,006.0	723.0	25.0	23.0	26.0	6.0	25.0	178.0	0.0	0.0
Anne Arundel	6,194.3	4,754.3	119.9	106.0	199.5	55.2	209.1	543.0	67.8	139.5
Baltimore City	7,438.8	5,545.0	34.8	101.0	162.0	145.0	378.0	885.0	0.0	188.0
Edison Schools	193.5	117.0	0.0	2.0	1.0	0.0	3.0	51.5	0.0	19.0
Baltimore	9,293.6	7,385.0	241.0	168.7	294.6	81.0	99.7	984.6	16.1	22.9
Calvert	1,559.8	1,076.6	28.9	22.0	41.0	12.8	40.5	261.5	22.0	54.5
Caroline	505.5	365.8	6.0	9.0	17.0	3.3	11.6	83.6	0.0	9.2
Carroll	2,339.6	1,829.3	60.4	36.5	78.5	14.4	21.6	298.9	0.0	0.0
Cecil	1,480.6	1,090.3	21.8	23.0	58.5	7.0	67.0	189.5	0.0	23.5
Charles	2,217.2	1,573.6	38.0	32.0	69.0	26.8	150.1	291.8	28.0	8.0
Dorchester	414.3	329.8	3.0	9.0	13.0	3.0	6.0	37.5	1.0	12.0
Frederick	3,377.9	2,561.4	61.5	54.3	98.3	20.0	40.0	483.7	0.0	58.6
Garrett	464.0	362.0	7.0	2.0	12.0	2.0	7.0	63.0	8.0	1.0
Harford	3,512.5	2,526.8	62.2	55.5	82.0	32.0	89.0	416.2	43.5	205.3
Howard	5,141.5	3,452.1	127.9	88.0	133.0	63.1	230.9	987.5	50.0	9.0
Kent	236.0	169.3	4.0	1.0	9.0	3.0	4.9	44.0	0.0	0.8
Montgomery	13,020.6	9,371.3	327.6	198.5	438.4	108.3	456.8	1,653.2	199.3	267.2
Prince George's	10,375.6	8,395.3	201.4	145.5	354.9	68.7	75.9	1,073.7	0.0	60.2
Queen Anne's	662.5	492.5	7.5	11.0	19.0	5.0	24.0	94.0	6.0	3.5
St. Mary's	1,375.3	1,053.7	24.3	28.0	39.0	7.7	4.0	209.7	9.0	0.0
Somerset	310.0	230.8	3.2	3.0	11.0	2.0	8.0	52.0	0.0	0.0
Talbot	367.8	289.8	5.0	6.0	16.0	2.0	3.5	31.5	0.0	14.0
Washington	1,806.9	1,380.3	22.0	36.0	48.5	9.4	63.2	230.5	0.0	17.0
Wicomico	1,525.7	1,048.3	15.0	8.0	53.6	6.0	33.2	313.6	17.0	31.0
Worcester	829.7	549.6	9.8	12.0	21.0	3.0	46.5	180.8	7.0	0.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a  
Elementary Instructional Staff Employed  
Maryland Public Schools: October 2005**

<b>Local Education Agency</b>	<b>Total</b>	<b>Teachers</b>	<b>Therapists</b>	<b>Librarians</b>	<b>Guidance Counselors</b>	<b>Psychological Personnel</b>	<b>Other Instructional Personnel*</b>	<b>Teacher Aides</b>	<b>Library Aides</b>	<b>Other Aides</b>
Total State	34,479.7	25,520.6	785.9	698.7	727.1	139.5	730.6	5,075.9	246.9	554.6
Allegany	418.9	293.9	1.0	13.0	9.0	0.0	6.0	96.0	0.0	0.0
Anne Arundel	2,802.2	2,151.9	79.1	69.1	69.3	14.3	67.3	291.2	24.0	36.0
Baltimore City	2,855.4	2,069.0	10.8	46.0	6.0	60.6	148.0	444.0	0.0	71.0
Edison Schools	193.5	117.0	0.0	2.0	1.0	0.0	3.0	51.5	0.0	19.0
Baltimore	4,007.6	3,162.3	163.3	106.0	107.8	25.2	28.0	410.2	0.0	4.8
Calvert	682.8	445.3	0.0	12.0	12.0	0.0	15.5	144.5	12.0	41.5
Caroline	257.5	176.5	5.0	5.0	5.0	2.0	4.0	58.3	0.0	1.6
Carroll	1,013.8	778.2	33.8	22.5	22.5	0.0	0.0	156.8	0.0	0.0
Cecil	695.2	473.3	19.4	14.0	20.5	0.0	39.0	118.0	0.0	11.0
Charles	961.7	651.2	17.1	19.0	21.5	10.8	82.7	141.8	17.0	0.7
Dorchester	212.7	155.2	3.0	5.0	5.0	1.0	4.0	34.5	1.0	4.0
Frederick	1,590.4	1,174.0	36.4	33.5	34.5	2.0	13.0	252.0	0.0	45.0
Garrett	233.0	180.0	7.0	0.0	4.0	1.0	0.0	35.0	6.0	0.0
Harford	1,822.3	1,228.2	40.6	37.5	32.0	15.0	56.0	266.8	26.5	119.7
Howard	2,320.9	1,463.6	89.3	42.0	37.0	0.0	91.0	569.0	29.0	0.0
Kent	93.2	62.8	4.0	0.0	4.0	0.0	0.4	22.0	0.0	0.0
Montgomery	5,947.4	4,434.3	130.9	123.0	126.0	0.0	123.5	739.4	102.5	167.7
Prince George's	5,037.0	4,135.7	90.1	91.5	138.4	4.0	0.5	561.3	0.0	15.5
Queen Anne's	312.0	228.0	3.5	7.0	7.0	1.5	13.0	49.0	3.0	0.0
St. Mary's	677.8	497.1	12.6	17.6	16.1	0.0	0.0	125.4	9.0	0.0
Somerset	157.0	114.8	2.2	1.0	6.0	2.0	0.0	31.0	0.0	0.0
Talbot	180.0	139.5	5.0	4.0	6.0	0.0	0.0	20.5	0.0	5.0
Washington	845.6	638.8	16.0	21.0	14.5	0.0	28.2	122.1	0.0	5.0
Wicomico	768.4	501.6	10.4	1.0	15.0	0.0	0.4	215.9	17.0	7.0
Worcester	393.6	248.5	5.3	6.0	7.0	0.0	7.0	119.8	0.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b  
Middle and Combined Instructional Staff Employed  
Maryland Public Schools: October 2005**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	18,851.5	14,192.6	299.2	251.4	661.7	121.3	394.0	2,489.2	122.6	319.4
Allegany	238.4	198.9	0.0	5.0	6.0	1.0	2.0	25.5	0.0	0.0
Anne Arundel	1,544.3	1,162.3	21.2	19.9	62.7	11.4	7.3	189.3	19.2	51.0
Baltimore City	2,666.5	1,997.0	16.5	31.0	72.0	59.0	121.0	297.0	0.0	73.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,336.4	1,791.9	47.4	28.7	77.9	16.8	29.0	324.5	9.7	10.4
Calvert	375.9	274.3	0.6	6.0	12.0	0.0	7.0	64.0	6.0	6.0
Caroline	110.4	85.0	1.0	2.0	5.0	1.3	4.6	10.0	0.0	1.5
Carroll	567.1	448.9	18.6	8.0	21.5	1.0	2.6	66.5	0.0	0.0
Cecil	347.0	266.2	1.3	4.5	17.5	0.0	13.0	36.0	0.0	8.5
Charles	539.2	374.1	19.1	7.0	17.5	8.8	29.1	76.0	6.0	1.6
Dorchester	82.0	73.0	0.0	2.0	4.0	0.0	0.0	0.0	0.0	3.0
Frederick	842.1	648.9	14.9	11.8	25.8	0.0	2.0	127.7	0.0	11.0
Garrett	96.0	78.0	0.0	0.0	3.0	1.0	1.0	11.0	2.0	0.0
Harford	877.4	631.1	20.6	9.0	25.0	9.0	13.0	98.9	7.0	63.8
Howard	1,356.9	967.8	18.1	21.0	43.0	0.0	48.0	238.0	21.0	0.0
Kent	73.2	52.7	0.0	1.0	2.0	0.0	4.5	13.0	0.0	0.0
Montgomery	2,935.0	2,185.5	40.9	41.5	128.3	4.0	77.5	351.9	47.7	57.7
Prince George's	2,366.1	1,801.9	70.7	31.0	82.0	5.9	0.0	355.6	0.0	19.0
Queen Anne's	162.5	117.5	3.0	3.0	5.0	2.0	5.0	26.0	1.0	0.0
St. Mary's	296.6	243.9	2.5	4.0	10.0	0.0	0.0	36.3	0.0	0.0
Somerset	40.0	29.0	1.0	0.0	1.0	0.0	0.0	9.0	0.0	0.0
Talbot	98.5	82.0	0.0	1.0	5.0	0.0	0.5	6.0	0.0	4.0
Washington	446.0	347.0	0.0	8.0	17.0	0.0	12.0	57.0	0.0	5.0
Wicomico	263.7	204.7	0.5	3.0	12.5	0.0	1.0	38.0	0.0	4.0
Worcester	190.4	131.2	1.2	3.0	6.0	0.0	14.0	32.0	3.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c  
Secondary Instructional Staff Employed  
Maryland Public Schools: October 2005**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
Total State	19,953.7	16,316.0	75.1	222.5	874.5	52.2	332.6	1,743.1	105.1	232.5
Allegany	255.3	212.8	1.0	5.0	8.0	0.0	0.0	28.5	0.0	0.0
Anne Arundel	1,620.3	1,366.4	5.2	12.0	65.0	11.6	31.0	56.0	24.7	48.5
Baltimore City	1,812.0	1,448.0	4.0	24.0	84.0	22.0	49.0	141.0	0.0	40.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,720.4	2,294.7	6.2	33.0	108.9	1.0	37.7	227.3	6.4	5.2
Calvert	429.3	339.8	0.0	4.0	17.0	0.0	8.0	49.5	4.0	7.0
Caroline	132.1	104.3	0.0	2.0	7.0	0.0	1.0	14.3	0.0	3.4
Carroll	698.6	574.7	4.0	6.0	32.5	0.0	8.5	72.9	0.0	0.0
Cecil	413.5	340.9	1.1	4.5	20.5	0.0	9.0	33.5	0.0	4.0
Charles	685.8	540.3	1.8	6.0	29.0	5.1	25.0	68.0	5.0	5.7
Dorchester	116.6	101.6	0.0	2.0	4.0	0.0	1.0	3.0	0.0	5.0
Frederick	879.8	723.1	5.5	9.0	38.0	2.0	2.0	99.2	0.0	1.0
Garrett	128.0	103.0	0.0	2.0	5.0	0.0	1.0	16.0	0.0	1.0
Harford	797.8	664.5	1.0	9.0	25.0	8.0	9.0	50.5	10.0	20.8
Howard	1,308.7	1,020.7	9.0	25.0	52.0	0.0	24.5	170.5	0.0	7.0
Kent	66.6	53.8	0.0	0.0	3.0	0.0	0.0	9.0	0.0	0.8
Montgomery	3,424.2	2,651.8	21.5	33.0	172.1	0.0	83.0	379.7	49.0	34.1
Prince George's	2,629.5	2,307.9	12.1	22.0	126.5	2.0	0.0	134.1	0.0	24.9
Queen Anne's	172.0	142.0	1.0	1.0	7.0	0.5	1.0	15.0	2.0	2.5
St. Mary's	362.4	298.1	0.4	6.0	11.9	0.0	4.0	42.0	0.0	0.0
Somerset	113.0	87.0	0.0	2.0	4.0	0.0	8.0	12.0	0.0	0.0
Talbot	83.3	68.3	0.0	1.0	4.0	0.0	2.0	3.0	0.0	5.0
Washington	477.4	391.0	0.0	7.0	17.0	0.0	10.0	47.4	0.0	5.0
Wicomico	401.4	313.4	1.1	4.0	25.1	0.0	0.5	45.7	0.0	11.5
Worcester	225.5	167.8	0.3	3.0	8.0	0.0	17.5	25.0	4.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2005**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	58,488.9	48,040.5	2.1	1,175.5	2,283.8	680.7	1,745.7	3,519.2	470.6	570.8
Allegany	749.5	610.5	0.0	23.0	26.0	6.0	17.0	67.0	0.0	0.0
Anne Arundel	4,969.1	4,082.0	0.0	106.0	199.5	55.2	199.2	164.9	67.8	94.5
Baltimore City	5,463.6	4,380.0	0.0	100.0	160.0	144.6	216.0	418.0	0.0	45.0
Edison Schools	193.5	117.0	0.0	2.0	1.0	0.0	3.0	51.5	0.0	19.0
Baltimore	7,119.4	6,317.5	0.0	168.7	294.6	81.0	79.7	155.9	16.1	6.0
Calvert	1,219.8	914.8	0.0	22.0	41.0	12.8	32.5	120.2	22.0	54.5
Caroline	404.5	316.5	0.0	9.0	17.0	3.3	9.6	40.9	0.0	8.3
Carroll	1,888.1	1,618.7	2.0	36.5	78.5	14.4	14.0	124.0	0.0	0.0
Cecil	1,137.0	908.0	0.0	23.0	51.5	7.0	62.0	68.0	0.0	17.5
Charles	1,796.3	1,353.3	0.0	32.0	69.0	26.8	136.5	142.8	28.0	8.0
Dorchester	352.8	291.3	0.0	9.0	13.0	0.0	5.0	29.5	1.0	4.0
Frederick	2,783.1	2,311.4	0.0	54.3	98.3	20.0	32.0	219.0	0.0	48.1
Garrett	388.0	327.0	0.0	2.0	12.0	2.0	3.0	33.0	8.0	1.0
Harford	2,683.0	2,219.3	0.0	55.5	82.0	32.0	84.0	136.8	40.5	33.0
Howard	3,818.2	2,917.3	0.0	88.0	133.0	63.1	180.3	378.5	50.0	8.0
Kent	204.2	152.3	0.0	1.0	9.0	3.0	4.9	34.0	0.0	0.0
Montgomery	10,149.8	8,094.1	0.1	195.0	438.4	108.3	452.8	521.9	198.3	140.9
Prince George's	7,652.8	6,676.2	0.0	144.5	351.9	68.7	39.7	321.9	0.0	49.9
Queen Anne's	529.9	432.5	0.0	11.0	19.0	4.4	22.0	33.0	6.0	2.0
St. Mary's	1,064.0	898.7	0.0	28.0	39.0	7.7	4.0	77.7	9.0	0.0
Somerset	260.6	200.6	0.0	3.0	11.0	2.0	8.0	36.0	0.0	0.0
Talbot	305.0	261.8	0.0	6.0	16.0	0.0	3.5	15.5	0.0	2.2
Washington	1,478.8	1,249.8	0.0	36.0	48.5	9.4	59.2	63.9	0.0	12.0
Wicomico	1,206.6	911.7	0.0	8.0	53.6	6.0	33.2	160.1	17.0	17.0
Worcester	671.1	478.3	0.0	12.0	21.0	3.0	44.5	105.3	7.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.



**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2005**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
Total State	17,160.4	8,632.4	1,455.1	5.5	12.0	6.0	352.9	6,119.0	4.0	573.5
Allegany	256.5	112.5	25.0	0.0	0.0	0.0	8.0	111.0	0.0	0.0
Anne Arundel	1,225.2	672.4	119.9	0.0	0.0	0.0	9.9	378.1	0.0	45.0
Baltimore City	1,975.2	1,165.0	34.8	1.0	2.0	0.4	162.0	467.0	0.0	143.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	2,174.2	1,067.5	241.0	0.0	0.0	0.0	20.0	828.7	0.0	16.9
Calvert	339.9	161.8	28.9	0.0	0.0	0.0	8.0	141.3	0.0	0.0
Caroline	101.0	49.3	6.0	0.0	0.0	0.0	2.0	42.8	0.0	0.9
Carroll	451.5	210.6	58.4	0.0	0.0	0.0	7.6	174.9	0.0	0.0
Cecil	343.6	182.3	21.8	0.0	7.0	0.0	5.0	121.5	0.0	6.0
Charles	420.9	220.3	38.0	0.0	0.0	0.0	13.6	149.0	0.0	0.0
Dorchester	61.5	38.5	3.0	0.0	0.0	3.0	1.0	8.0	0.0	8.0
Frederick	594.8	250.0	61.5	0.0	0.0	0.0	8.0	264.7	0.0	10.5
Garrett	76.0	35.0	7.0	0.0	0.0	0.0	4.0	30.0	0.0	0.0
Harford	829.5	307.5	62.2	0.0	0.0	0.0	5.0	279.4	3.0	172.4
Howard	1,323.3	534.8	127.9	0.0	0.0	0.0	50.6	609.0	0.0	1.0
Kent	31.8	17.0	4.0	0.0	0.0	0.0	0.0	10.0	0.0	0.8
Montgomery	2,870.8	1,277.2	327.5	3.5	0.0	0.0	4.0	1,131.3	1.0	126.3
Prince George's	2,722.8	1,719.1	201.4	1.0	3.0	0.0	36.2	751.8	0.0	10.3
Queen Anne's	132.6	60.0	7.5	0.0	0.0	0.6	2.0	61.0	0.0	1.5
St. Mary's	311.3	155.0	24.3	0.0	0.0	0.0	0.0	132.0	0.0	0.0
Somerset	49.4	30.2	3.2	0.0	0.0	0.0	0.0	16.0	0.0	0.0
Talbot	62.8	28.0	5.0	0.0	0.0	2.0	0.0	16.0	0.0	11.8
Washington	328.1	130.5	22.0	0.0	0.0	0.0	4.0	166.6	0.0	5.0
Wicomico	319.1	136.6	15.0	0.0	0.0	0.0	0.0	153.5	0.0	14.0
Worcester	158.6	71.3	9.8	0.0	0.0	0.0	2.0	75.5	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: October 2005**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
Total State	9,238.8	24.0	19.0	99.2	265.3	280.8	240.5	165.8	3,189.1	4,955.1
Allegany	111.0	1.0	1.0	1.0	4.0	3.0	9.0	0.0	38.0	54.0
Anne Arundel	821.9	1.0	0.0	4.0	13.0	24.0	6.0	4.0	275.0	494.9
Baltimore City	770.4	1.0	4.0	13.0	33.0	28.9	0.0	17.0	400.5	273.0
Edison Schools	30.0	0.0	0.0	0.0	0.0	5.0	0.0	2.0	13.0	10.0
Baltimore	1,160.8	1.0	2.0	16.0	18.0	26.0	32.0	24.9	420.5	620.4
Calvert	172.3	1.0	1.0	1.0	6.8	13.5	2.0	0.0	55.0	92.0
Caroline	68.5	1.0	0.0	1.0	2.0	2.5	8.5	0.0	20.0	33.5
Carroll	324.1	1.0	0.0	2.0	10.0	11.0	25.3	1.0	96.0	177.9
Cecil	221.8	1.0	0.0	1.8	7.0	23.0	1.0	1.0	60.3	126.8
Charles	266.3	1.0	1.0	4.0	12.5	14.0	1.0	0.0	87.0	145.8
Dorchester	64.0	1.0	0.0	2.0	1.0	1.0	4.0	0.0	23.0	32.0
Frederick	435.2	1.0	3.0	5.0	18.0	11.5	2.0	1.0	144.3	249.4
Garrett	62.6	1.0	0.0	1.0	3.0	7.0	1.0	0.0	19.0	30.6
Harford	396.9	1.0	1.0	4.0	6.0	2.0	20.0	31.8	122.0	209.2
Howard	555.3	1.0	1.0	4.0	14.0	23.0	21.0	22.1	171.0	298.2
Kent	37.0	1.0	0.0	2.0	0.0	0.0	2.0	0.0	11.0	21.0
Montgomery	1,440.5	1.0	2.0	13.0	55.0	33.0	11.0	33.0	450.0	842.5
Prince George's	1,371.8	1.0	1.0	10.0	25.0	14.0	29.0	16.0	510.5	765.3
Queen Anne's	86.7	1.0	0.0	1.0	3.0	0.0	6.0	1.0	20.0	54.7
St. Mary's	195.0	1.0	1.0	1.0	7.0	1.0	19.0	7.0	62.0	96.0
Somerset	41.9	1.0	0.0	1.0	0.0	1.0	6.0	0.0	12.0	20.9
Talbot	64.2	1.0	0.0	2.0	9.0	3.0	7.2	1.0	17.0	24.0
Washington	240.5	1.0	1.0	5.0	8.5	8.0	12.5	3.0	78.0	123.5
Wicomico	199.1	1.0	0.0	2.4	6.0	14.5	13.0	0.0	56.1	106.1
Worcester	100.9	1.0	0.0	2.0	3.5	11.0	2.0	0.0	28.0	53.5

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: October 2005**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
Total State	697.4	51.0	471.7	36.9	12.8	125.1	771.5	12.7	588.3	10.3	153.7	6.6
Allegany	7.0	1.0	5.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	35.3	1.0	22.3	4.0	0.0	8.0	2.5	0.0	2.5	0.0	0.0	0.0
Baltimore City	159.4	0.0	159.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Edison Schools	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	102.3	6.5	77.3	1.0	1.0	16.5	208.8	4.5	173.3	0.0	29.0	2.0
Calvert	8.0	2.0	6.0	0.0	0.0	0.0	24.5	0.0	24.5	0.0	0.0	0.0
Caroline	6.7	2.0	2.0	0.0	0.8	1.9	13.3	0.0	9.6	0.0	3.7	0.0
Carroll	13.7	1.6	7.5	0.0	0.0	4.7	29.8	1.0	22.3	6.5	0.0	0.0
Cecil	14.0	1.0	5.0	7.0	0.0	1.0	33.0	1.0	29.0	0.0	3.0	0.0
Charles	38.0	1.0	21.0	0.0	0.0	16.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.5	2.0	3.0	0.0	0.0	1.5	1.0	0.0	1.0	0.0	0.0	0.0
Frederick	22.2	1.0	18.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	7.0	1.0	3.0	0.0	2.0	1.0	8.5	0.0	5.0	0.0	3.5	0.0
Harford	23.0	4.0	8.0	0.0	0.0	11.0	64.8	1.0	51.0	0.8	12.0	0.0
Howard	26.0	1.0	18.0	2.0	1.0	4.0	107.5	1.0	32.5	2.0	71.0	1.0
Kent	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	104.9	10.0	62.0	12.9	0.0	20.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	60.0	7.0	30.0	4.0	1.0	18.0	184.5	1.0	150.0	1.0	29.5	3.0
Queen Anne's	6.0	1.0	2.0	2.0	0.0	1.0	12.5	0.0	12.5	0.0	0.0	0.0
St. Mary's	11.5	1.0	7.0	0.0	0.0	3.5	27.0	1.0	26.0	0.0	0.0	0.0
Somerset	13.0	1.0	1.0	3.0	4.0	4.0	9.0	0.0	9.0	0.0	0.0	0.0
Talbot	2.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	9.4	0.5	6.0	0.0	0.0	2.9	1.0	0.0	0.0	0.0	1.0	0.0
Wicomico	15.7	1.0	7.0	1.0	3.0	3.7	28.0	1.0	26.0	0.0	1.0	0.0
Worcester	2.8	2.4	0.0	0.0	0.0	0.4	14.4	0.2	14.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: October 2005**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
Total State	8,155.7	38.3	1,014.1	6,563.0	470.3	69.9	1,723.8	31.0	200.5	60.1	1,361.6	70.7
Allegany	112.0	3.0	3.0	103.0	2.0	1.0	19.0	1.0	3.0	1.0	13.0	1.0
Anne Arundel	717.8	1.0	63.0	624.3	26.0	3.5	115.0	0.0	13.0	8.0	80.0	14.0
Baltimore City	800.0	4.0	144.0	550.0	94.0	8.0	79.0	1.0	0.0	4.0	71.0	3.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	1,075.6	1.0	39.0	922.6	105.0	8.0	194.0	0.0	51.0	14.0	120.0	9.0
Calvert	166.1	0.5	9.0	147.9	8.2	0.5	37.5	0.5	1.0	1.0	35.0	0.0
Caroline	39.7	1.3	0.0	37.9	0.0	0.5	6.0	0.5	0.0	5.0	0.0	0.5
Carroll	260.1	2.0	35.0	208.1	14.0	1.0	65.0	2.0	1.0	11.0	49.0	2.0
Cecil	131.8	0.0	9.0	113.8	9.0	0.0	45.0	1.0	3.0	3.0	36.0	2.0
Charles	195.4	1.0	5.0	179.4	8.0	2.0	51.0	0.0	5.0	1.0	44.0	1.0
Dorchester	37.0	0.0	0.0	37.0	0.0	0.0	4.1	0.0	0.0	4.1	0.0	0.0
Frederick	354.4	2.0	20.0	304.3	23.1	5.0	110.6	3.0	14.0	0.0	89.6	4.0
Garrett	48.5	1.0	2.0	43.5	1.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	319.1	2.0	1.0	307.1	8.0	1.0	128.0	8.0	41.0	1.0	72.0	6.0
Howard	394.5	6.0	1.0	371.5	12.0	4.0	143.0	7.0	16.0	1.0	117.0	2.0
Kent	22.0	0.0	0.0	21.0	0.0	1.0	6.0	0.0	0.0	1.0	5.0	0.0
Montgomery	1,431.5	3.0	2.0	1,376.5	40.0	10.0	321.5	3.0	5.0	4.0	298.0	11.5
Prince George's	1,370.0	2.0	635.5	620.5	97.0	15.0	247.0	1.0	24.0	0.0	214.0	8.0
Queen Anne's	70.9	1.5	6.1	59.0	4.0	0.3	10.3	0.5	0.0	1.0	7.0	1.8
St. Mary's	128.8	0.0	1.0	124.8	1.0	2.0	49.0	1.0	12.0	0.0	35.0	1.0
Somerset	25.3	0.0	0.0	25.3	0.0	0.0	9.0	0.0	3.0	0.0	6.0	0.0
Talbot	45.0	1.0	0.0	38.0	6.0	0.0	12.0	0.0	6.0	0.0	5.0	1.0
Washington	193.2	5.7	12.0	168.5	4.0	3.0	28.8	0.8	0.0	0.0	27.0	1.0
Wicomico	142.0	0.3	25.5	111.5	2.0	2.8	24.3	0.3	1.5	0.0	21.0	1.5
Worcester	75.3	0.1	1.0	67.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: October 2005**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Laborers	Technical Personnel	Secretaries and Clerks
Total State	5,062.9	50.1	190.7	31.4	4,693.4	97.3	4,268.8	23.2	4,049.9	61.7	55.8	78.2
Allegany	36.8	2.0	0.0	3.0	30.8	1.0	77.0	1.0	72.0	0.0	2.0	2.0
Anne Arundel	124.8	1.0	4.0	5.0	111.8	3.0	242.2	2.0	234.5	0.0	3.0	2.7
Baltimore City	65.0	4.0	12.0	1.0	44.0	4.0	489.0	1.0	481.0	0.0	0.0	7.0
Edison Schools	8.0	0.0	8.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	1,033.4	9.0	46.0	3.0	969.4	6.0	576.2	1.0	543.4	13.0	5.5	13.3
Calvert	23.0	2.0	0.0	2.0	19.0	0.0	99.5	1.2	98.1	0.3	0.0	0.0
Caroline	13.5	0.7	0.0	0.0	11.8	1.0	46.1	0.0	45.1	0.0	0.0	1.0
Carroll	27.4	6.0	1.0	0.0	16.4	4.0	124.0	1.0	121.5	0.0	0.5	1.0
Cecil	26.0	1.0	0.0	0.0	23.0	2.0	120.0	0.0	116.0	0.0	2.0	2.0
Charles	8.5	0.9	0.0	0.0	5.7	1.9	101.1	0.0	97.1	0.0	2.0	2.0
Dorchester	14.5	0.0	0.0	0.0	13.5	1.0	36.5	0.0	35.5	0.0	0.0	1.0
Frederick	326.3	5.0	12.0	2.0	300.3	7.0	140.7	2.0	133.8	1.9	0.0	3.0
Garrett	4.0	2.0	0.0	0.0	1.0	1.0	49.1	1.0	44.1	1.0	0.0	3.0
Harford	146.1	4.0	8.7	1.0	128.5	4.0	122.7	2.0	113.7	2.0	1.0	4.0
Howard	6.0	1.0	0.0	0.0	2.0	3.0	179.1	2.0	175.1	0.0	0.0	2.0
Kent	3.5	1.0	1.0	0.0	1.0	0.5	22.2	0.0	20.7	0.0	0.0	1.5
Montgomery	1,588.5	2.0	90.0	1.0	1,458.5	37.0	524.6	2.0	467.6	41.0	4.0	10.0
Prince George's	1,418.4	1.0	0.0	13.0	1,392.4	12.0	902.2	1.0	886.2	0.0	2.0	13.0
Queen Anne's	20.2	1.0	0.0	0.4	17.5	1.3	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	19.3	2.0	0.0	0.0	16.3	1.0	84.8	3.0	80.8	0.0	0.0	1.0
Somerset	3.9	1.0	0.0	0.0	2.0	0.9	22.0	0.0	13.1	0.0	7.8	1.0
Talbot	39.1	1.0	1.0	0.0	36.1	1.0	28.2	0.0	27.2	0.0	0.0	1.0
Washington	95.0	1.0	7.0	0.0	84.0	3.0	125.8	1.0	122.8	0.0	0.0	2.0
Wicomico	5.0	1.0	0.0	0.0	3.0	1.0	103.1	1.0	71.6	1.5	26.0	3.0
Worcester	6.6	0.5	0.0	0.0	5.3	0.8	52.7	1.0	48.9	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: October 2005**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
Total State	270.8	4.6	15.2	34.8	198.8	17.5	206.7	24.5	152.0	3.0	27.2
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	32.0	6.0	24.0	0.0	2.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	13.0	1.0	11.0	0.0	1.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	3.0	0.0	0.0	0.0	3.0	0.0	33.0	0.0	31.0	0.0	2.0
Calvert	1.5	1.5	0.0	0.0	0.0	0.0	1.0	0.0	1.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	2.0	1.0	0.0	0.0	1.0
Charles	5.0	1.1	0.0	1.8	2.0	0.1	6.0	0.0	5.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	4.0	1.0	1.0	0.0	2.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	14.5	5.0	5.0	0.0	4.5
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	25.0	1.0	15.0	4.0	1.0	4.0	9.0	2.0	6.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	32.0	1.0	0.0	29.0	1.0	1.0	64.0	5.0	51.5	2.0	5.5
Prince George's	204.2	0.0	0.0	0.0	191.8	12.4	4.0	0.0	4.0	0.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	1.0	1.0	0.0	4.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.2	0.0	0.2	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	6.8	0.5	5.5	0.0	0.8
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.