Kirwan Commission Implementation Matrix for the Maryland State Department of Education (MSDE) and the Maryland Higher Education Commission (MHEC)

| Description | Element | MSDE | MHEC |
|---|---------|------|------|
| Oversight and Administration | | | |
| Revise COMAR to alter requirements for PreK programs | 1a | X | |
| Approve EXCELS plans for community PreK providers | 1a | X | |
| Administer survey to all Kindergarten teachers regarding their experience administering the Kindergarten assessment | 1c | X | |
| Review current teacher preparation requirements to ensure alignment with commission recommendations; adjust as necessary | 2a | X | X |
| Develop thorough teacher preparation program approval process to ensure that universities carefully evaluate the potential for program graduates in school administration to be effective leaders | 2g | X | X |
| Adopt regulations for new teacher licensing requirements | 2b | X | |
| Conduct teacher outreach and recruitment campaign | 2e | X | |
| Establish a new CCR standard following the introduction of MCAP | 3b | X | |
| Revise high school graduation standards | 3f | X | |
| Hire a Director of Community Schools to provide professional development for school staff and disseminate information and coordinate best practices | 4a | X | |
| Develop new direct certification information technology system to verify student eligibility for compensatory education services | 4f | X | |

| Program Implementation | | | |
|--|--------|---|---|
| License new PreK facilities | 1a | X | |
| Administer tuition assistance and financial support for ECE staff and teachers to attain credentials or degrees | 1b | X | |
| Expand and increase the number of training vouchers and credential bonuses for ECE providers | 1b | X | |
| Develop racially and culturally unbiased Kindergarten assessment | 1c | X | |
| Expand the number of Judy Centers and Family Support Centers | 1d | X | |
| Increase funding for the Infant and Toddlers Program | 1d | X | |
| Administer and evaluate seed grants to teacher collaboratives developing 21st century practicums | 2a | X | |
| Develop new rigorous special subject tests | 2b | X | |
| Administer Teacher Fellows scholarship program | 2c | | X |
| Provide matching funds to postsecondary institutions that secure grants to increase the quality and diversity of the teacher training applicant pool | 2d | | X |
| Develop course syllabi for each course at each grade level, with sample lessons for teachers | 3a | X | |
| Develop model curriculum units for all subjects and grade levels, aligned with curriculum frameworks | 3a | X | |
| Provide examples of student work and related commentaries for each required subject | 3a | X | |
| Establish and supervise Expert Review Teams | 3a, 5b | X | |
| Develop summative assessments that meet federal requirements | 3a | X | |

| Reporting | | | |
|---|----|---|---|
| Submit plans to the Independent Oversight Board regarding the redesign of the process for accrediting teacher education programs | 5a | X | X |
| Submit plans to Oversight Board on specified program implementation activities | 5a | X | |
| Track and report annually on the progress that teacher preparation programs in the State are making in upgrading their quality and standards | 5d | X | X |
| | | | |
| Interagency and Intergovernmental Collaboration | | | |
| Collaborate with LEAs to explore and replicate innovative ways to address child care deserts | 1a | X | |
| Develop communication strategy to explain the new CCR standard and assessment system to stakeholders | 3b | X | |
| With LEAs, develop programs and curricula for students who do not reach CCR by the end of 10 th grade | 3g | X | |
| Collaborate with other youth-serving agencies to support behavioral health in schools | 4b | X | |
| Complete Memorandum of Understanding with the Maryland Department of Health to allow secure exchange of student-level Medicaid eligibility data | 4f | X | |
| Collect and provide data as needed to the Independent Oversight Board to support the accountability process | 5a | X | |

| Technical Assistance | | | |
|--|----|---|--|
| Increase coaching, technical assistance, and professional development for community PreK providers through EXCELS, Child Care Resource Centers, and on-site monitoring and licensing staff | 1b | X | |
| Continue providing training or refresher courses for all Kindergarten teachers on administering the Kindergarten assessment | 1c | X | |
| Increase capacity to provide technical assistance and support for teacher training programs; develop feedback process to ensure universities are better informed about K-12 content and expectations | 2a | X | |
| Develop statewide professional development program for lead teachers to administer the new supplemental tutoring program | 3c | X | |