



# **Staff Employed at School and Central Office Levels Maryland Public Schools**

## **October 2002**

**Maryland State Department of Education  
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**Table of Contents**

	Page
Introduction .....	i
Definitions .....	ii
 <b>Tables</b>	
1 Staff Employed in All Positions .....	1
2 Staff Employed by Position.....	2
3 Two-Year Comparison Among Staff Employed in Maryland Public Schools .....	4
4 Ratios of Total Equated Enrollment to Selected Staff Positions .....	5
5 Professional Instructional Staff Employed in Grades Prek - 12 and Staffing Ratios per 1,000 Students .....	6
6 Total Instructional Staff Employed.....	7
6a Elementary Instructional Staff Employed.....	8
6b Middle and Combined Instructional Staff Employed.....	9
6c Secondary Instructional Staff Employed .....	10
7 Instructional Staff Employed in Regular Education Instruction-Related Positions.....	11
8 Instructional Staff Employed in Special Education Instruction-Related Positions .....	12
9 Staff Employed in Administration-Related Positions .....	13
10 Staff Employed in Student Personnel and Health Services .....	14
11 Staff Employed in Operation and Maintenance of Plant.....	15
12 Staff Employed in Student Transportation and Food Services .....	16
13 Staff Employed in Community Services and School Construction.....	17

## **Introduction**

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2002. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### Budget Categories

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - Expenditures for district-wide administration and supervision of instructional programs and for school administration

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education ' s Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - Expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations

## **Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Vice Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic and/or disciplinary problems of students

**Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in all clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

Table 1  
 Staff Employed in All Positions  
 Maryland Public Schools: October 2002

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Vice Principals, and Other School Administrators	Other Professionals†	Support Staff@
Total State	107,017.9	73,046.5	56,960.6	3,956.9	1,763.5	10,365.4	33,971.4	141.0	1,601.9	3,203.0	3,305.6	25,719.8
Allegany	1,413.5	1,024.0	713.0	51.0	15.0	245.0	389.5	4.0	26.0	37.0	15.0	307.5
Anne Arundel	8,386.4	5,882.1	4,626.2	361.4	200.5	694.1	2,504.2	4.0	101.5	279.5	193.2	1,926.1
Baltimore City	11,782.5	8,637.7	6,589.5	402.3	343.5	1,302.4	3,144.8	16.0	264.8	438.5	430.7	1,994.8
Baltimore	14,073.4	9,025.2	7,301.7	546.3	116.8	1,060.3	5,048.2	20.0	198.9	432.0	459.3	3,938.1
Calvert	1,948.6	1,426.1	1,039.3	69.0	31.6	286.3	522.5	3.0	26.3	54.0	39.6	399.6
Caroline	696.5	471.6	352.8	28.0	11.8	79.0	224.9	2.0	18.9	20.8	20.8	162.4
Carroll	2,998.3	2,132.0	1,732.1	120.0	23.6	256.3	866.3	8.0	52.0	97.5	81.0	627.8
Cecil	1,910.6	1,257.8	1,028.8	70.0	1.0	158.0	652.7	4.0	24.0	65.0	102.0	457.8
Charles	2,579.9	1,910.6	1,434.0	102.3	125.0	249.4	669.3	4.0	45.0	84.0	50.1	486.2
Dorchester	586.3	404.7	319.7	26.0	6.5	52.5	181.6	3.0	10.0	21.0	12.0	135.6
Edison Schools	228.3	171.5	114.7	0.0	0.0	56.8	56.8	0.0	7.5	14.0	0.3	34.9
Frederick	4,474.0	3,009.9	2,465.0	162.0	34.0	348.9	1,464.1	9.0	52.7	132.0	59.5	1,210.9
Garrett	663.4	470.0	366.0	15.0	10.0	79.0	193.4	2.0	17.0	19.0	7.0	148.4
Harford	4,505.1	3,275.6	2,589.8	161.5	40.0	484.3	1,229.5	5.0	80.8	129.0	64.7	950.0
Howard	6,255.2	4,719.5	3,330.6	252.1	204.2	932.6	1,535.8	6.0	99.5	160.0	168.3	1,101.9
Kent	364.8	258.3	178.0	16.6	10.0	53.7	106.5	3.0	12.0	12.0	6.3	73.2
Montgomery	18,470.8	12,247.9	9,323.7	700.9	411.0	1,812.4	6,222.9	14.0	216.0	424.0	802.3	4,766.6
Prince George's	16,684.0	10,361.9	8,597.0	526.4	89.9	1,148.6	6,322.1	12.0	161.6	521.0	578.4	5,049.1
Queen Anne's	854.8	610.1	461.2	35.0	24.0	89.9	244.7	2.0	14.0	21.0	35.0	172.7
St. Mary's	1,735.0	1,234.7	992.7	74.6	4.5	162.9	500.3	3.0	38.0	57.0	43.0	359.3
Somerset	422.7	284.7	212.8	13.0	11.0	48.0	138.0	2.0	10.0	15.0	16.0	95.0
Talbot	621.7	392.6	312.4	23.4	6.5	50.3	229.1	3.0	23.1	16.0	33.2	153.8
Washington	2,391.7	1,677.6	1,344.6	97.9	0.0	235.1	714.0	5.0	36.0	69.0	20.0	584.0
Wicomico	1,937.7	1,408.5	1,025.1	67.1	5.5	130.8	529.2	4.0	43.0	56.0	42.0	384.2
Worcester	1,032.7	751.8	509.8	35.0	37.8	169.2	280.9	3.0	23.4	28.7	26.0	199.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals

^ Also includes pupil personnel workers, school social workers, and other administrators

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

Table 2  
 Staff Employed by Position  
 Maryland Public Schools: October 2002

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Vice Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
Total State	107,017.9	141.0	1,233.4	3,203.0	55,743.6	1,530.7	1,128.5	2,227.7	637.7
Allegany	1,413.5	4.0	28.0	37.0	688.0	25.0	22.0	23.0	6.0
Anne Arundel	8,386.4	4.0	60.0	279.5	4,513.0	113.2	109.2	199.1	54.1
Baltimore City	11,782.5	16.0	105.4	438.5	6,465.5	151.0	86.2	176.5	141.6
Baltimore	14,073.4	20.0	135.5	432.0	7,139.7	232.3	171.6	294.5	81.2
Calvert	1,948.6	3.0	35.0	54.0	1,009.6	29.7	21.0	38.0	10.0
Caroline	696.5	2.0	17.0	20.8	353.5	5.0	9.0	15.0	4.0
Carroll	2,998.3	8.0	46.0	97.5	1,666.0	66.1	35.0	76.5	10.5
Cecil	1,910.6	4.0	21.0	65.0	1,071.4	16.9	24.0	46.0	7.0
Charles	2,579.9	4.0	34.0	84.0	1,404.2	30.8	30.0	55.0	17.3
Dorchester	586.3	3.0	9.0	21.0	317.7	3.0	10.0	15.0	2.0
Edison Schools	228.3	0.0	4.5	14.0	113.0	2.0	0.0	0.0	0.0
Frederick	4,474.0	9.0	38.5	132.0	2,416.8	52.2	51.5	90.5	20.0
Garrett	663.4	2.0	15.0	19.0	360.0	6.0	2.0	12.0	2.0
Harford	4,505.1	5.0	76.8	129.0	2,545.1	45.7	52.5	85.0	24.0
Howard	6,255.2	6.0	90.5	160.0	3,205.4	125.8	79.0	118.5	55.6
Kent	364.8	3.0	10.8	12.0	175.0	4.0	3.0	11.0	2.6
Montgomery	18,470.8	14.0	166.0	424.0	9,055.2	352.3	191.0	416.6	93.4
Prince George's	16,684.0	12.0	144.6	521.0	8,446.3	187.2	123.5	348.4	73.5
Queen Anne's	854.8	2.0	13.0	21.0	454.0	7.2	12.0	18.0	5.0
St. Mary's	1,735.0	3.0	42.0	57.0	969.8	26.9	28.0	39.0	7.6
Somerset	422.7	2.0	11.0	15.0	208.8	4.0	3.0	9.0	1.0
Talbot	621.7	3.0	31.5	16.0	308.0	5.4	5.0	15.4	3.0
Washington	2,391.7	5.0	31.0	69.0	1,340.6	19.0	40.0	49.5	9.4
Wicomico	1,937.7	4.0	37.0	56.0	1,013.1	12.0	8.0	55.1	5.0
Worcester	1,032.7	3.0	30.4	28.7	503.8	8.0	12.0	21.0	2.0



Table 2 (continued)

Staff Employed by Position  
Maryland Public Schools: October 2002

Local Education Agency	Pupil Personnel		School Nurses and Other Health Professionals	Aides			Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
	Workers and School Social Workers	Other Professionals*		Teacher	Library	Other			
Total State	514.1	4,003.1	569.8	8,721.4	506.8	1,801.8	4,633.3	5,718.4	14,703.6
Allegany	3.0	25.0	0.0	237.0	0.0	9.0	31.5	63.0	212.0
Anne Arundel	42.5	388.6	3.0	503.7	71.9	121.5	127.1	559.2	1,236.7
Baltimore City	165.8	738.8	0.0	574.5	0.0	811.9	75.0	361.0	1,474.8
Baltimore	68.4	327.1	172.7	1,021.9	18.7	54.0	1,039.0	751.7	2,113.2
Calvert	6.0	33.0	23.5	255.5	7.0	25.0	14.5	109.5	274.4
Caroline	2.0	19.1	7.7	68.2	0.0	34.2	9.6	40.2	89.2
Carroll	8.0	85.8	14.8	258.3	0.0	1.0	18.1	180.8	426.0
Cecil	3.0	10.0	26.5	169.5	0.0	0.0	21.0	116.8	308.5
Charles	12.0	173.1	0.0	220.4	27.0	6.4	6.0	153.4	322.4
Dorchester	3.0	13.5	1.0	25.0	7.0	21.0	9.1	38.5	87.5
Edison Schools	3.0	0.0	0.0	35.3	4.5	17.0	0.0	9.5	25.4
Frederick	21.2	82.5	0.0	308.9	1.0	43.0	286.6	272.8	647.5
Garrett	3.0	10.0	5.0	69.0	8.0	5.5	1.0	46.1	97.8
Harford	8.0	49.7	50.0	428.3	41.2	24.3	120.3	252.1	568.1
Howard	15.0	333.9	31.0	882.1	45.0	81.0	8.0	352.9	665.5
Kent	5.0	11.5	0.0	52.2	0.0	1.5	1.0	26.3	45.9
Montgomery	57.0	1,122.4	0.0	1,541.8	199.5	209.0	1,334.8	960.9	2,333.0
Prince George's	53.7	421.5	154.6	1,063.2	38.3	283.5	1,370.1	873.9	2,568.7
Queen Anne's	2.0	46.0	12.0	84.0	4.0	2.9	18.2	66.3	87.2
St. Mary's	6.0	13.5	20.0	154.7	8.2	0.0	16.8	111.0	231.5
Somerset	4.0	14.0	8.0	52.0	0.0	0.0	4.0	24.0	63.0
Talbot	10.5	19.8	0.0	52.6	0.0	0.0	28.6	33.7	89.2
Washington	5.0	4.0	0.0	213.1	0.0	25.0	89.0	142.3	349.8
Wicomico	7.0	19.5	26.0	288.8	17.5	21.1	2.0	110.5	255.1
Worcester	0.0	40.8	14.0	161.5	8.0	4.0	2.2	62.0	131.3

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

Table 3

Two-Year Comparison Among Staff Employed in Maryland Public Schools  
2001-2002 and 2002-2003

Local Education Agency	2001-2002					2002-2003				
	Total Staff Employed	Instructional Staff*			Non- instructional Staff^	Total Staff Employed	Instructional Staff*			Non- instructional Staff^
		Elemen- tary	Middle/ Combined	Sec- ondary			Elemen- tary	Middle/ Combined	Sec- ondary	
Total State	103,533.8	33,784.6	17,160.6	17,882.7	34,705.8	107,017.9	34,529.8	18,026.1	18,533.4	35,928.6
Allegany	1,403.2	407.3	281.0	266.3	448.7	1,413.5	439.1	278.2	266.3	430.0
Anne Arundel	8,239.2	2,596.3	1,478.1	1,472.8	2,692.0	8,386.4	2,622.4	1,560.8	1,469.1	2,734.1
Baltimore City	11,334.6	4,139.0	2,032.1	1,930.5	3,233.0	11,782.5	4,280.5	2,193.7	2,018.9	3,289.3
Baltimore	13,703.8	3,810.3	2,343.0	2,374.9	5,175.6	14,073.4	3,866.4	2,419.7	2,539.7	5,247.6
Calvert	1,840.7	601.5	351.0	323.9	564.2	1,948.6	621.6	379.3	356.5	591.3
Caroline	685.6	251.1	98.1	117.6	218.8	696.5	247.8	97.5	120.8	230.4
Carroll	2,874.2	911.8	524.0	565.3	873.1	2,998.3	930.5	544.7	611.7	911.4
Cecil	1,882.4	588.0	292.0	337.8	664.6	1,910.6	599.1	292.2	338.6	680.7
Charles	2,490.3	828.2	451.3	532.0	678.8	2,579.9	850.4	476.9	553.5	699.2
Dorchester	597.2	203.4	96.9	109.7	187.3	586.3	198.2	92.4	109.1	186.6
Edison Schools	NA	NA	NA	NA	NA	228.3	171.5	0.0	0.0	56.8
Frederick	4,319.3	1,303.3	762.0	728.4	1,525.6	4,474.0	1,355.0	795.4	756.7	1,566.9
Garrett	658.8	239.0	98.0	125.7	196.1	663.4	239.0	99.0	126.0	199.4
Harford	4,289.7	1,585.4	797.9	814.0	1,092.4	4,505.1	1,624.3	839.1	806.2	1,235.5
Howard	6,008.2	2,215.3	1,107.0	1,038.0	1,648.0	6,255.2	2,280.9	1,189.6	1,109.1	1,675.7
Kent	372.7	111.3	81.4	69.5	110.4	364.8	112.1	75.3	67.0	110.4
Montgomery	17,820.1	5,702.1	2,791.1	2,957.4	6,369.4	18,470.8	5,735.7	2,876.7	3,136.7	6,721.8
Prince George's	16,145.0	5,209.5	2,154.3	2,479.1	6,302.1	16,684.0	5,271.2	2,369.8	2,476.9	6,566.1
Queen Anne's	825.9	280.6	135.6	163.2	246.6	854.8	287.6	133.6	167.9	265.8
St. Mary's	1,704.1	597.8	265.0	324.7	516.6	1,735.0	604.9	271.8	333.0	525.3
Somerset	415.5	135.0	73.5	76.0	131.0	422.7	132.1	73.9	77.8	139.0
Talbot	644.0	208.0	106.0	81.0	249.0	621.7	199.6	104.3	79.9	238.0
Washington	2,392.4	796.5	427.8	419.8	748.3	2,391.7	766.8	436.7	429.7	758.4
Wicomico	1,902.0	726.5	244.5	384.8	546.2	1,937.7	735.1	249.5	386.7	566.5
Worcester	984.8	337.6	169.0	190.4	287.8	1,032.7	358.1	176.2	195.9	302.5

\* Instructional staff does not include principals and vice principals.

^ Includes instructional staff at the central office level.

Table 4

Ratios of Total Equated Enrollment to Selected Staff Positions  
Maryland Public Schools: October 2002

Local Education Agency	Equated 9/30/02 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total State	844,833.5	3,203.0	263.8	55,743.6	15.2	59,562.4	14.2	35,928.6	23.5
Allegany	9,990.0	37.0	270.0	688.0	14.5	728.0	13.7	430.0	23.2
Anne Arundel	71,970.5	279.5	257.5	4,513.0	15.9	4,840.8	14.9	2,734.1	26.3
Baltimore City	93,386.5	438.5	213.0	6,465.5	14.4	7,122.8	13.1	3,289.3	28.4
Baltimore	105,335.5	432.0	243.8	7,139.7	14.8	7,496.8	14.1	5,247.6	20.1
Calvert	16,504.0	54.0	305.6	1,009.6	16.3	1,071.3	15.4	591.3	27.9
Caroline	5,427.0	20.8	260.8	353.5	15.4	371.1	14.6	230.4	23.6
Carroll	27,459.0	97.5	281.6	1,666.0	16.5	1,760.7	15.6	911.4	30.1
Cecil	15,515.0	65.0	238.7	1,071.4	14.5	1,089.3	14.2	680.7	22.8
Charles	23,829.5	84.0	283.7	1,404.2	17.0	1,578.3	15.1	699.2	34.1
Dorchester	4,569.0	21.0	217.6	317.7	14.4	327.2	14.0	186.6	24.5
Edison Schools	2,164.5	14.0	154.6	113.0	19.2	115.0	18.8	56.8	38.1
Frederick	36,934.5	132.0	279.7	2,416.8	15.3	2,518.5	14.7	1,566.9	23.6
Garrett	4,833.0	19.0	254.4	360.0	13.4	376.0	12.9	199.4	24.2
Harford	40,252.0	129.0	312.0	2,545.1	15.8	2,631.8	15.3	1,235.5	32.6
Howard	45,427.5	160.0	283.9	3,205.4	14.2	3,541.0	12.8	1,675.7	27.1
Kent	2,538.0	12.0	211.5	175.0	14.5	189.0	13.4	110.4	23.0
Montgomery	135,511.5	424.0	319.6	9,055.2	15.0	10,010.8	13.5	6,721.8	20.2
Prince George's	133,764.5	521.0	256.7	8,446.3	15.8	8,822.0	15.2	6,566.1	20.4
Queen Anne's	7,221.5	21.0	343.9	454.0	15.9	486.2	14.9	265.8	27.2
St. Mary's	15,395.0	57.0	270.1	969.8	15.9	1,002.2	15.4	525.3	29.3
Somerset	2,854.0	15.0	190.3	208.8	13.7	223.8	12.8	139.0	20.5
Talbot	4,418.0	16.0	276.1	308.0	14.3	319.9	13.8	238.0	18.6
Washington	19,223.5	69.0	278.6	1,340.6	14.3	1,359.6	14.1	758.4	25.3
Wicomico	13,661.0	56.0	243.9	1,013.1	13.5	1,030.6	13.3	566.5	24.1
Worcester	6,649.0	28.7	232.1	503.8	13.2	549.6	12.1	302.5	22.0

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level as well as principals, assistant principals, and other administrators.

Table 5

Professional Instructional Staff\* Employed in Grades Prek - 12 and Staffing Ratios per 1,000 Students  
 Maryland Public Schools: 1999-2000 Through 2002-2003

Local Education Agency	1999-2000		2000-2001		2001-2002		2002-2003	
	Number <sup>^</sup>	Per 1,000 Students	Number <sup>^</sup>	Per 1,000 Students	Number <sup>^</sup>	Per 1,000 Students	Number <sup>^</sup>	Per 1,000 Students
Total State	56,966.8	70.0	58,952.9	71.5	60,718.9	72.8	62,681.1	74.2
Allegany	739.1	70.3	742.5	72.2	750.0	74.8	779.0	78.0
Anne Arundel	4,786.5	66.8	4,968.0	69.4	5,103.3	70.6	5,188.1	72.1
Baltimore City	6,429.2	65.9	6,729.2	70.3	6,975.9	73.1	7,335.3	78.5
Baltimore	7,464.3	72.2	7,707.8	74.2	7,736.1	74.2	7,964.8	75.6
Calvert	962.5	63.4	1,020.9	63.5	1,078.9	67.3	1,139.9	69.1
Caroline	376.3	68.3	375.1	68.8	380.6	69.2	392.6	72.3
Carroll	1,714.8	64.7	1,749.4	65.9	1,791.5	66.1	1,875.7	68.3
Cecil	1,101.4	73.7	1,129.5	74.5	1,079.2	70.2	1,099.8	70.9
Charles	1,458.1	67.1	1,548.1	68.9	1,598.7	69.5	1,661.2	69.7
Dorchester	362.7	74.9	366.5	78.4	358.0	77.1	352.2	77.1
Edison Schools	NA	NA	NA	NA	NA	NA	114.7	53.0
Frederick	2,417.3	70.1	2,479.8	70.2	2,558.1	69.7	2,661.0	72.0
Garrett	399.2	80.0	395.7	80.0	391.7	80.5	391.0	80.9
Harford	2,644.5	70.5	2,672.9	70.7	2,795.3	73.4	2,791.3	69.3
Howard	3,284.1	78.5	3,475.2	80.4	3,649.7	82.0	3,786.9	83.4
Kent	205.8	75.8	206.8	77.9	212.6	81.7	204.6	80.6
Montgomery	9,189.1	73.2	9,831.6	76.2	10,111.6	76.3	10,435.6	77.0
Prince George's	8,389.4	65.8	8,443.6	63.9	8,909.0	66.8	9,213.3	68.9
Queen Anne's	475.2	71.0	496.0	72.6	500.5	72.5	520.3	72.0
St. Mary's	995.1	69.9	1,024.9	71.1	1,057.0	71.7	1,071.9	69.6
Somerset	232.8	78.6	230.0	78.8	237.5	81.6	236.7	83.0
Talbot	324.0	74.9	328.7	74.6	346.5	78.1	342.4	77.5
Washington	1,437.3	75.7	1,408.9	74.3	1,446.0	75.9	1,442.5	75.0
Wicomico	1,048.2	77.1	1,070.7	79.5	1,087.2	81.1	1,097.7	80.4
Worcester	530.1	80.0	551.1	83.9	564.0	85.9	582.6	87.6

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

<sup>^</sup> Does not include principals and vice principals.

Table 6  
 Total Instructional Staff\* Employed  
 Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho-logical Personnel	Other Instructional Personnel <sup>^</sup>	Aides		
								Teacher	Library	Other
Total State	73,046.5	55,484.3	1,476.3	1,119.0	2,213.2	624.7	1,763.6	8,545.2	499.8	1,320.5
Allegany	1,024.0	688.0	25.0	22.0	23.0	6.0	15.0	236.0	0.0	9.0
Anne Arundel	5,882.1	4,513.0	113.2	109.2	198.1	54.1	200.5	503.7	69.9	120.5
Baltimore City	8,637.7	6,439.5	150.0	86.2	175.5	140.6	343.5	572.5	0.0	729.9
Baltimore	9,025.2	7,069.5	232.3	171.6	294.5	80.2	116.8	1,018.9	18.7	22.8
Calvert	1,426.1	1,009.6	29.7	21.0	38.0	10.0	31.6	254.3	7.0	25.0
Caroline	471.6	347.8	5.0	9.0	15.0	4.0	11.8	65.5	0.0	13.5
Carroll	2,132.0	1,666.0	66.1	34.0	75.5	10.5	23.6	256.3	0.0	0.0
Cecil	1,257.8	1,015.5	13.4	23.5	40.5	6.0	1.0	158.0	0.0	0.0
Charles	1,910.6	1,403.2	30.8	30.0	55.0	17.3	125.0	216.4	27.0	6.0
Dorchester	404.7	316.7	3.0	10.0	14.0	2.0	6.5	24.5	7.0	21.0
Edison Schools	171.5	113.0	1.7	0.0	0.0	0.0	0.0	35.3	4.5	17.0
Frederick	3,009.9	2,414.8	50.2	51.5	90.5	20.0	34.0	308.9	0.0	40.0
Garrett	470.0	360.0	6.0	2.0	11.0	2.0	10.0	69.0	8.0	2.0
Harford	3,275.6	2,544.1	45.7	52.5	85.0	24.0	40.0	426.3	41.2	16.8
Howard	4,719.5	3,204.8	125.8	79.0	118.5	54.6	204.2	878.6	45.0	9.0
Kent	258.3	174.0	4.0	3.0	11.0	2.6	10.0	52.2	0.0	1.5
Montgomery	12,247.9	9,015.8	307.8	191.0	416.6	93.4	411.0	1,434.2	198.0	180.1
Prince George's	10,361.9	8,409.8	187.2	116.5	344.4	65.5	89.9	1,047.7	35.8	65.1
Queen Anne's	610.1	454.0	7.2	12.0	18.0	5.0	24.0	83.0	4.0	2.9
St. Mary's	1,234.7	968.8	23.9	28.0	39.0	7.6	4.5	154.7	8.2	0.0
Somerset	284.7	208.8	4.0	3.0	9.0	1.0	11.0	48.0	0.0	0.0
Talbot	392.6	307.0	5.4	5.0	15.4	3.0	6.5	50.3	0.0	0.0
Washington	1,677.6	1,325.6	19.0	39.0	49.5	9.4	0.0	212.1	0.0	23.0
Wicomico	1,408.5	1,013.1	12.0	8.0	55.1	4.0	5.5	277.8	17.5	15.5
Worcester	751.8	501.8	8.0	12.0	21.0	2.0	37.8	161.2	8.0	0.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6a

Elementary Instructional Staff Employed  
Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho- logical Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	34,529.9	25,935.7	833.9	674.0	704.1	152.5	649.9	4,582.3	258.3	739.0
Allegany	439.1	279.6	8.0	12.0	6.5	0.0	2.0	126.0	0.0	5.0
Anne Arundel	2,622.4	2,049.9	77.2	69.6	66.9	16.4	20.4	260.2	25.9	36.0
Baltimore City	4,280.5	3,101.3	76.4	48.2	32.5	77.7	231.5	251.5	0.0	461.4
Baltimore	3,866.4	2,965.0	158.2	109.1	109.2	28.3	55.2	436.5	0.0	4.8
Calvert	621.6	422.6	1.0	12.0	11.0	0.0	13.0	146.0	4.0	12.0
Caroline	247.8	175.7	5.0	5.0	3.0	3.0	7.0	45.4	0.0	3.7
Carroll	930.5	722.6	36.7	20.0	22.0	0.0	0.0	129.2	0.0	0.0
Cecil	599.1	459.8	13.3	13.5	11.5	0.0	1.0	100.0	0.0	0.0
Charles	850.4	601.1	17.2	18.0	19.0	8.4	70.1	100.6	16.0	0.0
Dorchester	198.2	145.2	3.0	4.5	5.0	0.0	5.0	23.5	4.0	8.0
Edison Schools	171.5	113.0	1.7	0.0	0.0	0.0	0.0	35.3	4.5	17.0
Frederick	1,355.0	1,073.4	31.4	31.5	31.0	3.0	12.0	142.8	0.0	30.0
Garrett	239.0	183.0	6.0	0.0	3.0	0.0	1.0	40.0	6.0	0.0
Harford	1,624.3	1,199.6	37.2	34.5	23.5	8.0	2.0	291.8	23.7	4.0
Howard	2,280.9	1,482.4	85.9	37.0	32.0	0.0	80.0	533.6	27.0	3.0
Kent	112.1	68.8	4.0	0.0	4.0	0.0	3.3	30.9	0.0	1.1
Montgomery	5,735.7	4,266.7	128.1	124.0	125.6	0.0	123.0	758.3	107.8	102.2
Prince George's	5,271.2	4,393.4	86.4	76.5	134.4	6.7	6.0	527.9	10.8	29.2
Queen Anne's	287.6	208.5	6.0	7.0	7.0	0.0	11.0	46.0	2.0	0.0
St. Mary's	604.9	456.1	14.8	17.6	16.0	0.0	0.0	92.2	8.2	0.0
Somerset	132.1	91.5	2.6	0.0	3.0	0.0	5.0	30.0	0.0	0.0
Talbot	199.6	150.1	4.0	3.0	6.0	0.0	0.0	36.5	0.0	0.0
Washington	766.8	591.0	17.0	24.0	16.5	1.0	0.0	101.3	0.0	16.0
Wicomico	735.1	503.0	8.6	1.0	8.5	0.0	0.5	190.5	17.5	5.5
Worcester	358.1	232.5	4.4	6.0	7.0	0.0	1.0	106.2	1.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6b

Middle and Combined Instructional Staff Employed  
Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho-logical Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	18,026.1	13,785.0	292.0	229.6	642.2	88.4	362.8	2,217.5	128.7	280.0
Allegany	278.2	202.7	2.0	5.0	6.5	1.0	0.0	60.0	0.0	1.0
Anne Arundel	1,560.8	1,175.6	18.9	20.6	60.2	10.0	29.5	179.5	19.0	47.5
Baltimore City	2,193.7	1,662.9	33.7	20.0	63.0	34.8	82.0	147.0	0.0	150.3
Baltimore	2,419.7	1,853.1	48.7	28.5	80.4	14.8	29.0	346.5	11.7	7.0
Calvert	379.3	274.8	0.5	6.0	12.0	0.0	12.0	66.0	2.0	6.0
Caroline	97.5	78.3	0.0	2.0	5.0	0.0	2.6	6.8	0.0	2.8
Carroll	544.7	433.4	19.8	8.0	21.0	1.0	2.0	59.5	0.0	0.0
Cecil	292.2	247.1	0.1	4.0	13.0	0.0	0.0	28.0	0.0	0.0
Charles	476.9	351.7	12.1	7.0	16.0	3.2	21.5	58.4	6.0	1.0
Dorchester	92.4	79.4	0.0	2.5	4.0	0.0	0.5	1.0	1.0	4.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	795.4	647.2	12.5	11.0	24.5	0.5	0.0	92.6	0.0	7.0
Garrett	99.0	79.0	0.0	0.0	2.0	1.0	3.0	12.0	2.0	0.0
Harford	839.1	660.0	7.6	9.0	29.0	10.0	19.0	87.5	8.0	9.0
Howard	1,189.6	845.8	16.3	19.0	39.5	0.0	46.0	205.0	18.0	0.0
Kent	75.3	52.8	0.0	2.0	3.0	0.0	5.8	11.8	0.0	0.0
Montgomery	2,876.7	2,213.9	44.3	39.0	122.2	4.0	67.0	307.3	44.0	35.0
Prince George's	2,369.8	1,792.5	67.2	22.0	81.5	5.1	19.5	363.5	13.0	5.4
Queen Anne's	133.6	99.0	0.6	3.0	5.0	2.0	7.0	16.0	1.0	0.0
St. Mary's	271.8	226.4	2.8	4.0	10.0	0.0	0.0	28.7	0.0	0.0
Somerset	73.9	53.5	1.5	2.0	2.0	1.0	3.0	11.0	0.0	0.0
Talbot	104.3	89.0	1.0	1.0	5.0	0.0	0.5	7.8	0.0	0.0
Washington	436.7	352.6	0.0	8.0	16.0	0.0	0.0	60.1	0.0	0.0
Wicomico	249.5	193.3	1.2	3.0	15.5	0.0	3.0	29.5	0.0	4.0
Worcester	176.2	121.0	1.2	3.0	6.0	0.0	10.0	32.0	3.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 6c  
 Secondary Instructional Staff Employed  
 Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psycho- logical Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	18,533.4	15,141.3	78.9	205.0	834.0	55.2	291.9	1,547.0	112.8	267.4
Allegany	266.3	198.3	4.0	5.0	8.0	0.0	0.0	48.0	0.0	3.0
Anne Arundel	1,469.1	1,223.4	5.2	12.0	70.0	11.4	30.0	55.0	25.0	37.0
Baltimore City	2,018.9	1,584.5	10.6	18.0	80.0	23.3	24.0	163.0	0.0	115.5
Baltimore	2,539.7	2,134.7	4.3	33.0	104.9	3.0	29.6	213.2	7.0	10.0
Calvert	356.5	294.5	0.0	3.0	15.0	0.0	1.0	35.0	1.0	7.0
Caroline	120.8	92.8	0.0	2.0	7.0	1.0	2.2	13.3	0.0	2.5
Carroll	611.7	496.0	5.6	6.0	31.5	0.0	10.0	62.6	0.0	0.0
Cecil	338.6	288.6	0.0	6.0	15.0	0.0	0.0	29.0	0.0	0.0
Charles	553.5	443.4	1.5	5.0	20.0	4.7	15.5	53.4	5.0	5.0
Dorchester	109.1	91.1	0.0	2.0	5.0	0.0	0.0	0.0	2.0	9.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	756.7	643.8	2.4	8.0	34.0	2.0	0.0	64.5	0.0	2.0
Garrett	126.0	98.0	0.0	2.0	6.0	0.0	1.0	17.0	0.0	2.0
Harford	806.2	684.5	0.9	9.0	32.5	6.0	13.0	47.0	9.5	3.8
Howard	1,109.1	875.6	7.0	23.0	46.0	0.0	20.5	132.0	0.0	5.0
Kent	67.0	52.5	0.0	1.0	4.0	0.0	0.0	9.5	0.0	0.0
Montgomery	3,136.7	2,465.7	22.5	28.0	156.5	0.0	75.4	309.9	46.3	32.4
Prince George's	2,476.9	2,124.9	12.3	18.0	116.5	1.8	36.4	133.6	12.0	21.4
Queen Anne's	167.9	139.0	0.0	2.0	6.0	1.0	1.0	16.0	1.0	1.9
St. Mary's	333.0	275.7	1.0	6.0	13.0	0.0	4.5	32.8	0.0	0.0
Somerset	77.8	63.8	0.0	1.0	3.0	0.0	3.0	7.0	0.0	0.0
Talbot	79.9	67.0	0.0	1.0	4.0	0.0	5.0	2.9	0.0	0.0
Washington	429.7	360.0	0.0	7.0	17.0	1.0	0.0	40.7	0.0	4.0
Wicomico	386.7	299.9	1.2	4.0	31.1	0.0	1.0	43.5	0.0	6.0
Worcester	195.9	143.7	0.4	3.0	8.0	0.0	18.8	18.0	4.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.



Table 7

Instructional Staff Employed in Regular Education Instruction-Related Positions\*  
Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Aides		
								Teacher	Library	Other
Total State	58,304.4	47,746.0	31.2	1,115.0	2,204.1	598.6	1,643.4	3,267.8	492.7	1,205.5
Allegany	716.0	598.0	0.0	22.0	23.0	6.0	9.0	49.0	0.0	9.0
Anne Arundel	4,690.8	3,858.4	0.0	109.2	198.1	54.1	191.6	114.0	69.0	96.5
Baltimore City	6,511.4	5,081.9	1.0	86.2	175.5	140.6	320.5	0.0	0.0	705.7
Baltimore	7,016.5	6,143.7	0.0	170.6	294.5	77.7	110.8	195.2	18.7	5.3
Calvert	1,127.0	861.1	0.0	21.0	38.0	10.0	30.6	135.3	6.0	25.0
Caroline	382.7	302.3	0.0	9.0	15.0	4.0	9.8	30.1	0.0	12.5
Carroll	1,732.7	1,494.6	2.0	34.0	75.5	10.5	14.1	102.0	0.0	0.0
Cecil	1,005.3	858.8	0.0	23.5	35.5	6.0	1.0	80.5	0.0	0.0
Charles	1,575.7	1,211.5	1.3	30.0	55.0	17.3	119.0	109.7	26.0	6.0
Dorchester	346.2	275.2	0.0	10.0	14.0	2.0	6.5	22.5	7.0	9.0
Edison Schools	168.8	112.0	0.0	0.0	0.0	0.0	0.0	35.3	4.5	17.0
Frederick	2,600.2	2,197.9	0.6	51.5	90.5	20.0	29.0	171.7	0.0	39.0
Garrett	396.0	325.0	0.0	2.0	11.0	2.0	7.0	39.0	8.0	2.0
Harford	2,644.0	2,246.8	10.2	52.5	83.0	23.0	38.0	143.3	40.2	7.0
Howard	3,564.1	2,726.0	1.0	79.0	118.5	52.6	166.5	370.5	45.0	5.0
Kent	222.2	156.0	0.0	3.0	11.0	2.6	9.0	39.4	0.0	1.1
Montgomery	9,979.3	7,838.8	10.9	188.0	416.5	93.4	408.9	650.6	194.8	177.4
Prince George's	8,441.2	7,264.4	4.2	116.5	342.4	47.9	85.9	484.2	35.8	60.0
Queen Anne's	492.6	399.5	0.0	12.0	18.0	5.0	22.0	31.0	4.0	1.0
St. Mary's	987.3	820.3	0.0	28.0	39.0	6.6	4.5	80.7	8.2	0.0
Somerset	237.2	183.3	0.0	3.0	9.0	1.0	11.0	30.0	0.0	0.0
Talbot	330.3	278.1	0.0	5.0	15.4	1.0	5.5	25.3	0.0	0.0
Washington	1,364.8	1,184.5	0.0	39.0	49.5	9.4	0.0	65.4	0.0	17.0
Wicomico	1,146.8	887.9	0.0	8.0	55.1	4.0	5.5	158.8	17.5	10.0
Worcester	625.6	440.1	0.0	12.0	21.0	2.0	37.8	104.7	8.0	0.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 8

Instructional Staff Employed in Special Education Instruction-Related Positions  
Maryland Public Schools: October 2002

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Aides		
								Teacher	Library	Other
Total State	14,742.1	7,738.3	1,445.1	4.0	9.1	26.1	120.2	5,277.4	7.0	114.9
Allegany	308.0	90.0	25.0	0.0	0.0	0.0	6.0	187.0	0.0	0.0
Anne Arundel	1,191.3	654.7	113.2	0.0	0.0	0.0	8.9	389.7	0.9	24.0
Baltimore City	2,126.3	1,357.6	149.0	0.0	0.0	0.0	23.0	572.5	0.0	24.2
Baltimore	2,008.7	925.7	232.3	1.0	0.0	2.5	6.0	823.7	0.0	17.5
Calvert	299.2	148.5	29.7	0.0	0.0	0.0	1.0	119.0	1.0	0.0
Caroline	88.9	45.5	5.0	0.0	0.0	0.0	2.0	35.5	0.0	0.9
Carroll	399.3	171.4	64.1	0.0	0.0	0.0	9.5	154.3	0.0	0.0
Cecil	252.6	156.7	13.4	0.0	5.0	0.0	0.0	77.5	0.0	0.0
Charles	334.9	191.7	29.5	0.0	0.0	0.0	6.0	106.7	1.0	0.0
Dorchester	58.5	41.5	3.0	0.0	0.0	0.0	0.0	2.0	0.0	12.0
Edison Schools	2.7	1.0	1.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	409.7	216.9	49.6	0.0	0.0	0.0	5.0	137.2	0.0	1.0
Garrett	74.0	35.0	6.0	0.0	0.0	0.0	3.0	30.0	0.0	0.0
Harford	631.6	297.3	35.5	0.0	2.0	1.0	2.0	283.0	1.0	9.8
Howard	1,155.4	478.8	124.8	0.0	0.0	2.0	37.7	508.1	0.0	4.0
Kent	36.1	18.0	4.0	0.0	0.0	0.0	1.0	12.8	0.0	0.3
Montgomery	2,268.6	1,177.0	296.9	3.0	0.1	0.0	2.1	783.6	3.2	2.7
Prince George's	1,920.6	1,145.5	183.0	0.0	2.0	17.6	4.0	563.5	0.0	5.1
Queen Anne's	117.6	54.5	7.2	0.0	0.0	0.0	2.0	52.0	0.0	1.9
St. Mary's	247.4	148.5	23.9	0.0	0.0	1.0	0.0	74.0	0.0	0.0
Somerset	47.5	25.5	4.0	0.0	0.0	0.0	0.0	18.0	0.0	0.0
Talbot	62.4	29.0	5.4	0.0	0.0	2.0	1.0	25.0	0.0	0.0
Washington	312.9	141.1	19.0	0.0	0.0	0.0	0.0	146.7	0.0	6.0
Wicomico	261.7	125.2	12.0	0.0	0.0	0.0	0.0	119.0	0.0	5.5
Worcester	126.2	61.7	8.0	0.0	0.0	0.0	0.0	56.5	0.0	0.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

Table 9

Staff Employed In Administration-Related Positions  
Maryland Public Schools: October 2002

Local Education Agency	Total Administration	Superintendents	Deputy Superintendents	Associate/Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Vice Principals, and Other School Administrators	Secretaries and Clerks
Total State	8,420.4	24.0	19.0	90.9	211.9	223.3	252.0	131.0	3,017.7	4,450.6
Allegany	103.0	1.0	1.0	1.0	4.0	3.0	8.0	0.0	36.0	49.0
Anne Arundel	800.1	1.0	0.0	3.0	13.0	22.0	6.0	5.0	266.0	484.1
Baltimore City	604.5	1.0	1.0	14.0	19.0	36.0	3.0	4.0	412.5	114.0
Baltimore	1,171.0	1.0	2.0	16.0	20.0	26.0	46.0	10.0	403.5	646.5
Calvert	164.8	1.0	1.0	1.0	8.8	11.0	2.0	1.0	52.0	87.0
Caroline	66.3	1.0	0.0	1.0	2.0	0.0	8.9	0.0	19.8	33.6
Carroll	267.0	1.0	4.0	1.0	8.0	7.0	16.3	2.0	88.5	139.2
Cecil	188.3	1.0	0.0	3.0	1.0	15.0	2.0	0.0	63.0	103.3
Charles	247.3	1.0	0.0	3.0	10.5	16.0	0.0	0.0	82.0	134.8
Dorchester	55.5	1.0	0.0	2.0	1.0	0.0	3.0	0.0	20.5	28.0
Edison Schools	14.5	0.0	0.0	0.0	0.0	0.0	0.0	4.5	10.0	0.0
Frederick	399.3	1.0	2.0	5.0	9.0	8.5	1.0	2.0	130.0	240.8
Garrett	63.1	1.0	0.0	1.0	3.0	5.0	1.0	0.0	19.0	33.1
Harford	370.0	1.0	0.0	4.0	6.0	0.0	33.8	11.0	118.0	196.3
Howard	475.9	1.0	1.0	4.0	10.0	8.0	14.0	24.5	158.0	255.4
Kent	40.0	1.0	0.0	2.0	0.0	1.0	4.0	0.0	11.0	21.0
Montgomery	1,349.3	1.0	2.0	11.0	45.0	31.0	18.0	30.0	417.0	794.3
Prince George's	1,197.5	1.0	3.0	8.0	14.0	12.0	29.0	30.0	459.0	641.5
Queen Anne's	81.7	1.0	0.0	0.5	2.0	0.0	6.0	0.0	19.0	53.2
St. Mary's	165.0	1.0	1.0	0.0	6.0	0.0	9.0	4.0	57.0	87.0
Somerset	44.0	1.0	0.0	1.0	1.0	0.0	6.0	0.0	13.0	22.0
Talbot	60.6	1.0	0.0	2.0	9.0	1.9	7.7	1.0	15.0	23.0
Washington	217.6	1.0	1.0	3.0	8.0	1.0	12.5	2.0	67.0	122.1
Wicomico	171.6	1.0	0.0	2.4	5.6	9.1	11.9	0.0	53.2	88.4
Worcester	102.6	1.0	0.0	2.0	6.0	9.9	3.0	0.0	27.7	53.1

Table 10

Staff Employed in Student Personnel and Health Services  
Maryland Public Schools: October 2002

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel/ School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
Total State	644.6	36.4	465.7	23.0	11.6	107.9	723.5	11.7	533.9	15.5	156.8	5.6
Allegany	5.0	1.0	2.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	57.5	2.0	42.5	4.0	0.0	9.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	156.8	0.0	156.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	90.4	5.0	64.9	1.0	2.0	17.5	209.2	4.5	172.7	0.0	30.0	2.0
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	8.5	2.0	2.0	0.0	2.6	1.9	14.4	0.0	7.7	0.0	6.7	0.0
Carroll	13.6	1.6	7.3	0.0	0.0	4.7	22.3	1.0	14.8	6.5	0.0	0.0
Cecil	9.0	1.0	3.0	4.0	0.0	1.0	26.5	0.0	24.5	0.0	2.0	0.0
Charles	19.0	2.0	12.0	0.0	0.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	1.0	3.0	0.0	0.0	2.0	1.0	0.0	1.0	0.0	0.0	0.0
Edison Schools	12.5	0.0	3.0	0.0	0.0	9.5	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	25.2	1.0	21.2	0.0	0.0	3.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	5.0	1.0	3.0	0.0	0.0	1.0	8.5	0.0	5.0	0.0	3.5	0.0
Harford	18.5	4.0	7.0	0.0	0.0	7.5	56.5	0.0	50.0	0.0	6.5	0.0
Howard	22.0	1.0	14.0	2.0	1.0	4.0	96.0	2.0	28.0	0.0	65.0	1.0
Kent	4.0	1.0	2.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	67.0	1.0	50.0	7.0	0.0	9.0	0.0	0.0	0.0	0.0	0.0	0.0
Prince George's	79.0	6.0	51.0	4.0	1.0	17.0	208.7	1.0	154.6	9.0	42.1	2.0
Queen Anne's	4.0	1.0	2.0	0.0	0.0	1.0	12.0	0.0	12.0	0.0	0.0	0.0
St. Mary's	11.5	1.0	6.0	0.0	0.0	4.5	17.6	1.0	16.6	0.0	0.0	0.0
Somerset	5.0	0.0	1.0	0.0	4.0	0.0	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	3.0	1.0	0.0	0.0	1.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	8.4	0.5	5.0	0.0	0.0	2.9	1.0	0.0	0.0	0.0	1.0	0.0
Wicomico	12.0	1.0	7.0	0.0	0.0	4.0	27.0	1.0	26.0	0.0	0.0	0.0
Worcester	1.8	1.4	0.0	0.0	0.0	0.4	13.3	0.2	13.0	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

Table 11

Staff Employed in Operation and Maintenance of Plant  
Maryland Public Schools: October 2002

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel/Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel/Laborers	Secretaries and Clerks
Total State	7,740.8	26.4	731.6	6,355.7	551.1	76.1	1,600.7	19.5	141.5	104.0	1,259.6	76.2
Allegany	108.0	2.0	1.0	101.0	3.0	1.0	19.0	1.0	3.0	1.0	13.0	1.0
Anne Arundel	743.6	1.0	69.0	643.0	24.0	6.6	123.0	0.0	16.0	9.0	80.0	18.0
Baltimore City	821.3	1.0	144.0	484.3	181.0	11.0	30.0	4.0	4.0	2.0	17.0	3.0
Baltimore	1,210.3	2.0	37.0	1,042.3	120.0	9.0	177.0	0.0	45.0	15.0	110.0	7.0
Calvert	145.2	0.5	3.0	130.2	10.0	1.5	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	38.8	1.0	0.0	37.3	0.0	0.5	6.0	0.3	0.0	5.2	0.0	0.5
Carroll	227.6	0.0	32.0	189.6	5.0	1.0	57.0	0.0	0.0	10.0	45.0	2.0
Cecil	119.5	0.0	5.0	114.5	0.0	0.0	43.0	0.0	4.0	3.0	34.0	2.0
Charles	166.9	0.0	5.0	152.9	7.0	2.0	44.0	0.0	4.0	1.0	38.0	1.0
Dorchester	37.5	0.0	0.0	37.5	0.0	0.0	7.0	0.0	1.0	6.0	0.0	0.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	17.5	0.0	0.0	17.5	0.0	0.0
Frederick	334.0	1.0	33.0	285.0	10.0	5.0	101.6	2.0	0.0	5.0	90.6	4.0
Garrett	46.9	1.0	1.0	42.9	1.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	287.4	3.0	1.0	280.4	3.0	0.0	99.3	2.0	5.0	8.3	80.0	4.0
Howard	373.5	6.0	1.0	350.5	9.0	7.0	123.0	5.0	12.0	10.0	92.0	4.0
Kent	27.0	0.0	0.0	26.0	0.0	1.0	5.0	0.0	0.0	0.0	5.0	0.0
Montgomery	1,177.0	2.0	2.0	1,121.5	44.0	7.5	325.0	1.0	8.0	3.0	300.0	13.0
Prince George's	1,243.1	2.0	375.0	738.0	113.1	15.0	277.0	1.0	22.0	0.0	242.0	12.0
Queen Anne's	66.1	0.0	6.2	58.6	1.0	0.3	15.8	1.0	0.0	1.0	12.0	1.8
St. Mary's	116.3	0.0	1.0	111.3	2.0	2.0	47.0	1.0	10.0	1.0	35.0	0.0
Somerset	29.0	0.0	0.0	29.0	0.0	0.0	9.0	0.0	3.0	6.0	0.0	0.0
Talbot	46.5	1.0	0.0	38.5	7.0	0.0	6.0	0.0	2.0	0.0	4.0	0.0
Washington	188.0	2.5	9.0	169.5	4.0	3.0	26.5	0.5	0.0	0.0	25.0	1.0
Wicomico	119.0	0.3	6.5	109.0	2.0	1.3	23.3	0.3	1.5	0.0	20.0	1.5
Worcester	68.5	0.1	0.0	63.0	5.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

Table 12

Staff Employed in Student Transportation and Food Services  
Maryland Public Schools: October 2002

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, and Other Administrators	Service Workers/Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, and Other Administrators	Service Workers	Skilled Laborers	Technical Personnel	Secretaries and Clerks
Total State	5,007.5	38.4	320.4	34.0	4,515.3	99.4	4,056.3	15.7	3,826.2	50.6	89.0	74.9
Allegany	36.5	2.0	0.0	2.0	31.5	1.0	83.0	1.0	75.0	3.0	2.0	2.0
Anne Arundel	136.1	1.0	4.0	5.0	123.1	3.0	252.2	1.0	246.2	0.0	3.0	2.0
Baltimore City	65.0	1.0	15.0	0.0	43.0	6.0	411.3	0.0	401.3	0.0	2.0	8.0
Baltimore	1,090.0	9.0	58.0	3.0	1,013.0	7.0	612.5	1.0	586.4	6.0	5.5	13.6
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	11.6	1.0	0.0	0.0	9.6	1.0	49.2	0.7	46.7	0.0	0.0	1.8
Carroll	24.1	1.0	1.0	0.0	18.1	4.0	115.9	1.0	113.4	0.0	0.5	1.0
Cecil	28.5	1.0	5.0	0.0	21.0	1.5	105.0	0.0	102.0	0.0	1.0	2.0
Charles	8.5	0.9	0.0	0.0	5.7	1.9	89.0	0.0	85.0	0.0	2.0	2.0
Dorchester	10.1	0.0	0.0	0.0	9.1	1.0	37.0	0.0	37.0	0.0	0.0	0.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	308.6	4.0	10.0	1.0	286.6	7.0	170.4	0.0	166.7	1.7	0.0	2.0
Garrett	3.0	1.0	0.0	0.0	1.0	1.0	49.9	1.0	44.9	1.0	0.0	3.0
Harford	126.3	3.0	2.0	0.0	118.3	3.0	131.4	2.0	111.4	0.0	14.0	4.0
Howard	13.0	2.0	0.0	0.0	8.0	3.0	166.0	1.0	162.0	0.0	0.0	3.0
Kent	2.0	1.0	0.0	0.0	1.0	0.0	16.2	0.0	14.9	0.0	0.0	1.3
Montgomery	1,434.2	2.0	80.0	2.0	1,314.2	36.0	504.3	1.0	453.6	36.5	3.0	10.2
Prince George's	1,532.1	1.0	133.0	21.0	1,363.1	14.0	866.7	1.0	814.8	0.9	38.0	12.0
Queen Anne's	21.9	1.0	1.4	0.0	18.2	1.3	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	19.8	2.0	0.0	0.0	15.8	2.0	72.2	2.0	69.2	0.0	0.0	1.0
Somerset	5.0	1.0	0.0	0.0	4.0	0.0	26.0	0.0	25.0	0.0	0.0	1.0
Talbot	31.6	1.0	1.0	0.0	28.6	1.0	28.7	0.0	27.7	0.0	0.0	1.0
Washington	93.2	1.0	10.0	0.0	79.2	3.0	122.3	1.0	119.3	0.0	0.0	2.0
Wicomico	4.0	1.0	0.0	0.0	2.0	1.0	95.1	1.0	73.6	1.5	18.0	1.0
Worcester	2.5	0.5	0.0	0.0	1.2	0.8	52.3	1.0	50.3	0.0	0.0	1.0

Table 13

Staff Employed in Community Services and School Construction  
Maryland Public Schools: October 2002

Local Education Agency	Community Services						School Construction *				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
Total State	271.3	6.1	13.9	36.7	194.9	19.8	179.8	18.5	129.1	6.0	26.2
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	17.0	3.0	12.0	0.0	2.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	9.0	1.0	7.0	0.0	1.0
Baltimore	1.0	0.0	0.0	0.0	1.0	0.0	33.0	0.0	31.0	0.0	2.0
Calvert	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Caroline	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	7.0	2.0	3.0	0.0	2.0
Cecil	9.0	0.0	0.0	1.0	8.0	0.0	1.0	0.0	0.0	0.0	1.0
Charles	5.8	0.1	0.4	4.2	1.0	0.1	6.0	0.0	5.0	0.0	1.0
Dorchester	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	1.0	0.0	1.0
Edison Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	13.1	0.0	7.6	2.0	3.5
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	8.0	0.0	0.0	8.0	0.0	0.0	9.0	4.0	0.0	2.0	3.0
Howard	18.0	1.0	13.0	1.0	0.0	3.0	8.0	1.0	6.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	36.5	5.0	0.0	22.5	8.0	1.0	55.5	4.0	47.0	0.0	4.5
Prince George's	192.5	0.0	0.5	0.0	176.4	15.6	2.0	0.0	2.0	0.0	0.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	7.0	3.0	1.0	0.0	3.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	6.8	0.5	5.5	0.0	0.8
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.0	1.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.