



# **Staff Employed at School and Central Office Levels Maryland Public Schools October 2012**

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Maryland Public Schools  
October 2012**

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## Introduction

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2012. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### Budget Categories

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

### **Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Assistant Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**School Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Assistant Principals and Other School Administrators	Other Professionals†	Support Staff@
<b>Total State</b>	<b>114,497.1</b>	<b>78,675.5</b>	<b>59,424.8</b>	<b>4,147.5</b>	<b>2,424.1</b>	<b>12,679.1</b>	<b>35,821.6</b>	<b>147.5</b>	<b>2,178.5</b>	<b>3,474.5</b>	<b>3,930.8</b>	<b>26,090.3</b>
Allegany	1,290.2	903.0	668.0	56.0	21.0	158.0	387.2	5.0	30.0	45.0	16.0	291.2
Anne Arundel	9,633.8	6,948.7	5,467.2	391.3	222.4	867.8	2,685.0	14.5	129.1	300.0	270.2	1,971.3
Baltimore City	10,563.9	7,485.5	5,527.4	331.8	347.9	1,278.5	3,078.3	30.0	322.4	442.0	587.3	1,696.6
Baltimore	14,185.6	9,119.3	7,506.3	536.5	68.0	1,008.5	5,066.3	14.0	314.7	442.0	516.3	3,779.3
Calvert	2,107.6	1,447.7	1,058.4	79.8	20.0	289.5	659.9	2.0	46.2	71.2	63.5	477.0
Caroline	806.4	557.4	403.9	30.0	19.6	103.9	248.9	3.0	22.6	21.0	29.1	173.3
Carroll	3,470.4	2,476.4	1,927.0	140.3	26.4	382.8	994.0	3.0	89.0	100.0	139.6	662.4
Cecil	2,102.7	1,516.6	1,163.5	80.5	40.7	232.0	586.0	3.0	46.0	67.0	46.0	424.1
Charles	3,318.4	2,448.5	1,734.7	139.8	141.0	433.0	870.0	4.0	66.0	112.0	66.8	621.2
Dorchester	700.5	476.0	374.5	23.0	4.5	74.0	224.5	3.0	18.0	28.0	14.0	161.5
Frederick	5,541.4	3,878.5	2,714.5	184.0	178.5	801.6	1,662.9	10.0	103.5	148.1	61.0	1,340.3
Garrett	568.6	383.2	306.2	15.0	5.0	57.0	185.4	2.0	16.0	17.0	14.1	136.3
Harford	5,224.1	3,805.7	2,773.8	195.4	99.0	737.5	1,418.3	6.0	102.4	144.8	125.1	1,040.1
Howard	7,739.0	5,918.9	3,993.9	303.4	385.1	1,236.5	1,820.1	5.0	173.6	182.0	221.5	1,238.0
Kent	309.9	211.3	151.7	16.0	1.5	42.1	98.6	1.0	11.0	14.0	1.0	71.6
Montgomery	20,487.1	13,846.0	10,271.9	736.6	482.4	2,355.1	6,641.2	16.0	250.0	485.0	919.4	4,970.7
Prince George's	15,931.2	9,885.1	7,965.7	493.2	96.2	1,330.0	6,046.1	7.0	162.3	539.5	506.5	4,830.9
Queen Anne's	918.0	665.7	503.0	36.0	45.8	81.0	252.2	1.0	22.0	25.0	39.2	165.0
St. Mary's	2,116.1	1,483.4	1,089.6	79.2	60.0	254.6	632.7	4.0	60.0	72.0	56.7	440.0
SEED School	115.5	46.0	39.0	5.0	1.0	1.0	69.5	1.0	3.0	4.0	56.0	5.5
Somerset	452.9	306.6	222.4	17.0	13.8	53.4	146.3	1.0	22.0	19.0	17.5	86.8
Talbot	622.2	398.8	321.0	23.8	4.0	50.0	223.4	3.0	26.7	18.0	18.9	156.8
Washington	2,906.8	2,002.2	1,536.7	104.1	69.0	292.4	904.7	3.0	74.0	86.0	56.0	685.7
Wicomico	2,227.1	1,598.6	1,097.1	93.0	28.0	380.5	628.5	3.0	48.0	62.0	57.5	458.0
Worcester	1,157.8	866.3	607.4	37.0	43.4	178.5	291.5	3.0	20.0	30.0	31.7	206.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

^ Also includes pupil personnel workers, school social workers, and other administrators.

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Assistant Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
<b>Total State</b>	<b>114,497.1</b>	<b>147.5</b>	<b>1,597.7</b>	<b>3,474.5</b>	<b>57,718.4</b>	<b>1,856.1</b>	<b>1,135.7</b>	<b>2,305.2</b>	<b>714.1</b>
Allegany	1,290.2	5.0	25.0	45.0	646.0	23.0	22.0	27.0	7.0
Anne Arundel	9,633.8	14.5	81.0	300.0	5,269.1	202.8	115.4	213.4	63.5
Baltimore City	10,563.9	30.0	135.0	442.0	5,380.3	148.9	86.1	116.8	128.9
Baltimore	14,185.6	14.0	227.0	442.0	7,262.4	273.0	163.9	287.3	85.3
Calvert	2,107.6	2.0	41.2	71.2	1,026.4	32.0	23.0	42.8	14.0
Caroline	806.4	3.0	23.5	21.0	400.9	5.0	9.0	17.0	4.0
Carroll	3,470.4	3.0	81.0	100.0	1,865.3	61.7	37.8	87.1	16.4
Cecil	2,102.7	3.0	41.0	67.0	1,137.9	26.6	22.5	50.0	8.0
Charles	3,318.4	4.0	42.0	112.0	1,703.2	31.5	33.0	76.0	30.8
Dorchester	700.5	3.0	16.0	28.0	374.5	3.0	8.0	15.0	4.0
Frederick	5,541.4	10.0	77.0	148.1	2,651.2	63.3	58.7	105.3	20.0
Garrett	568.6	2.0	12.0	17.0	301.0	5.2	2.0	11.0	2.0
Harford	5,224.1	6.0	98.5	144.8	2,703.3	74.5	62.8	101.2	32.4
Howard	7,739.0	5.0	153.6	182.0	3,821.1	172.8	95.0	143.5	64.9
Kent	309.9	1.0	10.0	14.0	148.5	3.2	3.0	10.0	3.0
Montgomery	20,487.1	16.0	189.5	485.0	9,884.8	474.8	189.2	453.4	94.5
Prince George's	15,931.2	7.0	111.3	539.5	7,810.5	161.2	86.7	314.0	92.5
Queen Anne's	918.0	1.0	20.0	25.0	495.7	8.8	10.0	20.0	6.0
St. Mary's	2,116.1	4.0	53.0	72.0	1,070.7	18.9	26.8	43.4	9.0
SEED School	115.5	1.0	3.0	4.0	39.0	1.0	1.0	3.0	1.0
Somerset	452.9	1.0	18.0	19.0	218.8	3.6	6.0	8.0	3.0
Talbot	622.2	3.0	27.2	18.0	315.2	5.8	5.8	16.0	2.0
Washington	2,906.8	3.0	58.0	86.0	1,514.0	28.7	39.0	55.1	10.0
Wicomico	2,227.1	3.0	37.0	62.0	1,084.1	13.0	17.0	68.0	8.0
Worcester	1,157.8	3.0	17.0	30.0	594.6	13.8	12.0	21.0	4.0

NOTE: Positions shown above are irrespective of budget codes.

**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2012**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
<b>Total State</b>	<b>613.2</b>	<b>5,476.4</b>	<b>688.8</b>	<b>11,021.2</b>	<b>416.1</b>	<b>1,871.4</b>	<b>4,902.3</b>	<b>5,987.7</b>	<b>14,570.7</b>
Allegany	6.0	35.0	0.0	158.0	0.0	0.0	28.2	62.0	201.0
Anne Arundel	50.1	484.9	0.0	619.6	58.5	207.3	113.9	630.3	1,209.5
Baltimore City	187.4	933.4	0.0	1,169.0	0.0	336.6	67.0	319.0	1,083.6
Baltimore	87.7	374.6	180.6	969.2	13.4	58.2	1,069.9	768.6	1,908.5
Calvert	6.0	58.5	24.0	285.2	0.0	31.0	28.5	132.7	289.1
Caroline	0.0	36.1	9.7	98.4	0.0	13.0	44.0	38.0	83.7
Carroll	11.0	109.8	52.2	367.0	17.8	0.0	11.0	217.1	432.3
Cecil	5.0	55.7	30.0	232.0	0.0	0.0	22.0	142.0	260.1
Charles	24.0	207.8	0.0	374.0	31.0	30.0	5.0	203.8	410.4
Dorchester	3.0	10.5	0.0	72.0	0.0	2.0	13.0	44.5	104.0
Frederick	26.5	239.5	0.0	716.6	0.0	84.9	379.6	298.6	662.2
Garrett	4.0	10.0	9.1	50.0	5.0	5.0	1.0	37.0	95.3
Harford	9.0	157.0	57.0	346.9	47.5	357.6	182.6	261.9	581.1
Howard	21.0	561.6	44.0	1,174.5	58.0	76.0	0.0	423.8	742.2
Kent	1.0	2.5	0.0	28.1	7.0	7.0	2.0	25.0	44.6
Montgomery	60.5	1,313.6	0.0	1,921.5	160.8	275.1	1,443.7	955.7	2,569.0
Prince George's	51.0	416.2	180.5	1,191.1	0.0	333.2	1,280.7	762.8	2,593.1
Queen Anne's	2.0	69.9	13.6	76.0	4.0	1.0	23.0	64.0	78.0
St. Mary's	7.0	82.7	34.0	248.5	7.1	1.0	21.0	141.0	276.0
SEED School	0.0	54.0	2.0	0.0	0.0	1.5	0.0	2.0	3.0
Somerset	4.0	23.3	8.0	54.0	0.0	0.4	3.0	31.6	51.2
Talbot	10.0	12.4	0.0	43.7	0.0	6.3	37.9	35.1	83.8
Washington	23.0	111.0	1.0	292.9	0.0	9.4	118.3	162.3	395.2
Wicomico	11.0	58.5	27.0	371.5	0.0	23.0	2.0	165.0	277.0
Worcester	3.0	58.0	16.1	161.5	6.0	12.0	5.3	63.7	136.8

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

**Table 3**  
**Staff Employed in Maryland Public Schools**  
**October 2012**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
<b>Total State</b>	<b>114,497.1</b>	<b>37,649.4</b>	<b>17,917.7</b>	<b>20,284.4</b>	<b>38,645.5</b>
Allegany	1,290.2	425.1	198.7	219.8	446.7
Anne Arundel	9,633.8	3,333.9	1,710.2	1,656.7	2,932.9
Baltimore City	10,563.9	3,395.1	2,017.2	1,867.1	3,284.5
Baltimore	14,185.6	4,409.6	1,937.6	2,522.0	5,316.4
Calvert	2,107.6	599.8	334.9	409.4	763.6
Caroline	806.4	274.5	115.2	157.7	258.9
Carroll	3,470.4	1,156.6	527.5	721.2	1,065.1
Cecil	2,102.7	697.5	311.0	440.5	653.7
Charles	3,318.4	1,070.7	627.1	717.7	903.0
Dorchester	700.5	227.0	106.5	136.5	230.5
Frederick	5,541.4	1,849.8	925.2	1,001.0	1,765.4
Garrett	568.6	175.2	86.0	114.0	193.4
Harford	5,224.1	1,835.9	954.2	995.2	1,438.8
Howard	7,739.0	2,896.8	1,479.3	1,473.2	1,889.7
Kent	309.9	99.8	45.5	63.5	101.1
Montgomery	20,487.1	6,616.7	2,833.9	3,616.5	7,420.0
Prince George's	15,931.2	5,025.2	2,002.5	2,340.6	6,562.9
Queen Anne's	918.0	296.9	166.1	167.8	287.2
St. Mary's	2,116.1	777.6	298.9	347.7	692.0
SEED School	115.5	0.0	46.0	0.0	69.5
Somerset	452.9	162.6	40.0	94.0	156.3
Talbot	622.2	208.2	95.4	83.4	235.2
Washington	2,906.8	935.2	450.2	526.5	994.9
Wicomico	2,227.1	775.0	421.0	363.0	668.1
Worcester	1,157.8	404.6	187.8	249.6	315.7

\* Instructional staff does not include principals and assistant principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Equated Enrollment to Selected Staff Positions**  
**Maryland Public Schools: October 2012**

Local Education Agency	Equated 9-30-12 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
<b>Total State</b>	<b>849,213.5</b>	<b>3,474.5</b>	<b>244.4</b>	<b>57,718.4</b>	<b>14.7</b>	<b>62,451.2</b>	<b>13.6</b>	<b>38,645.5</b>	<b>22.0</b>
Allegany	8,669.0	45.0	192.6	646.0	13.4	691.0	12.5	446.7	19.4
Anne Arundel	77,182.5	300.0	257.3	5,269.1	14.6	5,708.4	13.5	2,932.9	26.3
Baltimore City	84,747.0	442.0	191.7	5,380.3	15.8	6,002.6	14.1	3,284.5	25.8
Baltimore	105,098.0	442.0	237.8	7,262.4	14.5	7,609.4	13.8	5,316.4	19.8
Calvert	16,123.0	71.2	226.4	1,026.4	15.7	1,078.4	15.0	763.6	21.1
Caroline	5,402.5	21.0	257.3	400.9	13.5	427.5	12.6	258.9	20.9
Carroll	26,505.5	100.0	265.1	1,865.3	14.2	1,954.3	13.6	1,065.1	24.9
Cecil	15,339.5	67.0	228.9	1,137.9	13.5	1,205.2	12.7	653.7	23.5
Charles	26,188.5	112.0	233.8	1,703.2	15.4	1,902.7	13.8	903.0	29.0
Dorchester	4,583.0	28.0	163.7	374.5	12.2	383.0	12.0	230.5	19.9
Frederick	39,922.5	148.1	269.6	2,651.2	15.1	2,893.0	13.8	1,765.4	22.6
Garrett	4,004.0	17.0	235.5	301.0	13.3	311.2	12.9	193.4	20.7
Harford	37,488.0	144.8	258.9	2,703.3	13.9	2,876.8	13.0	1,438.8	26.1
Howard	51,511.0	182.0	283.0	3,821.1	13.5	4,381.0	11.8	1,889.7	27.3
Kent	2,130.0	14.0	152.1	148.5	14.3	153.2	13.9	101.1	21.1
Montgomery	147,126.5	485.0	303.4	9,884.8	14.9	11,011.4	13.4	7,420.0	19.8
Prince George's	121,857.5	539.5	225.9	7,810.5	15.6	8,143.9	15.0	6,562.9	18.6
Queen Anne's	7,627.5	25.0	305.1	495.7	15.4	552.9	13.8	287.2	26.6
St. Mary's	17,082.5	72.0	237.3	1,070.7	16.0	1,150.6	14.8	692.0	24.7
SEED School	386.0	4.0	96.5	39.0	9.9	41.0	9.4	69.5	5.6
Somerset	2,836.0	19.0	149.3	218.8	13.0	236.2	12.0	156.3	18.1
Talbot	4,423.5	18.0	245.8	315.2	14.0	325.0	13.6	235.2	18.8
Washington	22,218.0	86.0	258.3	1,514.0	14.7	1,634.7	13.6	994.9	22.3
Wicomico	14,302.5	62.0	230.7	1,084.1	13.2	1,125.1	12.7	668.1	21.4
Worcester	6,459.5	30.0	215.3	594.6	10.9	652.8	9.9	315.7	20.5

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>78,675.5</b>	<b>57,575.1</b>	<b>1,849.7</b>	<b>1,135.7</b>	<b>2,303.2</b>	<b>708.6</b>	<b>2,424.1</b>	<b>10,997.4</b>	<b>415.6</b>	<b>1,266.1</b>
Allegany	903.0	645.0	23.0	22.0	27.0	7.0	21.0	158.0	0.0	0.0
Anne Arundel	6,948.7	5,264.5	202.8	115.4	212.4	63.5	222.4	607.6	58.0	202.3
Baltimore City	7,485.5	5,379.3	148.1	86.1	116.8	128.9	347.9	1,169.0	0.0	109.5
Baltimore	9,119.3	7,233.3	273.0	163.9	287.3	85.3	68.0	968.7	13.4	26.4
Calvert	1,447.7	1,026.4	32.0	23.0	42.8	14.0	20.0	284.6	0.0	4.9
Caroline	557.4	398.9	5.0	9.0	17.0	4.0	19.6	96.5	0.0	7.4
Carroll	2,476.4	1,865.3	61.7	37.8	86.1	16.4	26.4	365.0	17.8	0.0
Cecil	1,516.6	1,136.9	26.6	22.5	50.0	8.0	40.7	232.0	0.0	0.0
Charles	2,448.5	1,703.2	31.5	33.0	76.0	30.8	141.0	373.0	31.0	29.0
Dorchester	476.0	371.5	3.0	8.0	15.0	0.0	4.5	72.0	0.0	2.0
Frederick	3,878.5	2,651.2	63.3	58.7	105.3	20.0	178.5	716.6	0.0	84.9
Garrett	383.2	301.0	5.2	2.0	11.0	2.0	5.0	50.0	5.0	2.0
Harford	3,805.7	2,699.3	74.5	62.8	101.2	31.4	99.0	346.9	47.5	343.1
Howard	5,918.9	3,821.1	172.8	95.0	143.5	64.9	385.1	1,174.5	58.0	4.0
Kent	211.3	148.5	3.2	3.0	10.0	3.0	1.5	28.1	7.0	7.0
Montgomery	13,846.0	9,797.2	474.7	189.2	453.4	94.0	482.4	1,919.2	160.8	275.1
Prince George's	9,885.1	7,805.5	160.2	86.7	314.0	92.5	96.2	1,191.1	0.0	138.9
Queen Anne's	665.7	495.7	7.3	10.0	20.0	6.0	45.8	76.0	4.0	1.0
St. Mary's	1,483.4	1,070.7	18.9	26.8	43.4	9.0	60.0	246.5	7.1	1.0
SEED School	46.0	39.0	0.0	1.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	306.6	218.8	3.6	6.0	8.0	3.0	13.8	53.0	0.0	0.4
Talbot	398.8	315.2	5.8	5.8	16.0	2.0	4.0	43.7	0.0	6.3
Washington	2,002.2	1,510.0	26.7	39.0	55.1	10.0	69.0	292.4	0.0	0.0
Wicomico	1,598.6	1,084.1	13.0	17.0	68.0	8.0	28.0	371.5	0.0	9.0
Worcester	866.3	593.6	13.8	12.0	21.0	4.0	43.4	161.5	6.0	11.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a  
Elementary Instructional Staff Employed  
Maryland Public Schools: October 2012**

<b>Local Education Agency</b>	<b>Total</b>	<b>Teachers</b>	<b>Therapists</b>	<b>Librarians</b>	<b>Guidance Counselors</b>	<b>Psychological Personnel</b>	<b>Other Instructional Personnel*</b>	<b>Teacher Aides</b>	<b>Library Aides</b>	<b>Other Aides</b>
<b>Total State</b>	<b>37,649.4</b>	<b>27,104.0</b>	<b>900.5</b>	<b>700.7</b>	<b>749.5</b>	<b>145.7</b>	<b>953.8</b>	<b>6,200.7</b>	<b>218.5</b>	<b>676.1</b>
Allegany	425.1	285.6	0.0	14.0	14.0	0.0	1.0	110.5	0.0	0.0
Anne Arundel	3,333.9	2,505.1	108.0	79.0	78.6	25.1	68.2	389.5	24.7	55.8
Baltimore City	3,395.1	2,354.6	90.8	46.6	22.5	59.7	133.0	641.5	0.0	46.5
Baltimore	4,409.6	3,462.1	211.0	110.9	112.8	27.6	27.5	447.5	0.0	10.2
Calvert	599.8	422.9	0.0	13.0	13.0	0.0	0.0	150.9	0.0	0.0
Caroline	274.5	187.9	4.0	5.0	5.0	2.0	7.6	58.4	0.0	4.6
Carroll	1,156.6	843.7	31.0	23.8	25.0	0.0	14.9	210.9	7.3	0.0
Cecil	697.5	510.0	1.0	13.0	18.0	0.0	18.4	137.1	0.0	0.0
Charles	1,070.7	689.0	16.7	19.0	24.0	11.0	81.0	189.0	19.0	22.0
Dorchester	227.0	164.0	3.0	4.0	5.0	0.0	0.0	49.0	0.0	2.0
Frederick	1,849.8	1,274.2	37.5	34.7	31.8	0.0	53.5	374.7	0.0	43.5
Garrett	175.2	137.0	4.2	0.0	3.0	0.0	0.0	27.0	4.0	0.0
Harford	1,835.9	1,196.2	41.7	42.6	35.5	17.3	60.0	196.4	28.5	217.6
Howard	2,896.8	1,730.1	118.2	51.0	40.5	0.0	183.5	729.5	40.0	4.0
Kent	99.8	61.0	2.8	1.0	5.0	1.0	0.0	17.0	6.0	6.0
Montgomery	6,616.7	4,888.7	174.2	123.2	127.3	1.0	182.7	839.9	81.9	197.8
Prince George's	5,025.2	3,932.9	6.2	47.5	103.8	0.0	3.8	878.1	0.0	52.9
Queen Anne's	296.9	210.9	5.2	8.0	8.0	0.0	23.8	41.0	0.0	0.0
St. Mary's	777.6	537.3	0.0	19.4	18.4	0.0	35.5	159.9	7.1	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	162.6	108.0	3.6	3.0	4.0	1.0	6.0	37.0	0.0	0.0
Talbot	208.2	158.9	4.5	4.0	6.3	0.0	0.0	30.6	0.0	4.0
Washington	935.2	700.0	17.8	23.0	16.1	0.0	31.0	147.3	0.0	0.0
Wicomico	775.0	477.5	12.0	9.0	25.0	0.0	15.0	233.5	0.0	3.0
Worcester	404.6	266.3	7.0	6.0	7.0	0.0	7.5	104.5	0.0	6.3

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b**  
**Middle and Combined Instructional Staff Employed**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>17,917.7</b>	<b>13,522.5</b>	<b>235.8</b>	<b>229.1</b>	<b>642.5</b>	<b>159.8</b>	<b>499.4</b>	<b>2,254.6</b>	<b>106.9</b>	<b>267.2</b>
Allegany	198.7	160.7	0.0	4.0	6.0	1.0	1.0	26.0	0.0	0.0
Anne Arundel	1,710.2	1,339.0	21.4	22.4	60.5	19.1	15.3	149.5	20.0	63.0
Baltimore City	2,017.2	1,475.2	42.7	19.0	27.3	34.9	92.1	304.0	0.0	22.0
Baltimore	1,937.6	1,545.4	17.9	28.0	71.0	18.2	15.0	229.6	7.0	5.5
Calvert	334.9	244.3	0.0	6.0	13.2	0.0	0.0	71.4	0.0	0.0
Caroline	115.2	90.0	1.0	2.0	5.0	0.0	2.0	14.3	0.0	0.9
Carroll	527.5	419.4	12.4	8.0	18.5	0.0	2.0	63.2	4.0	0.0
Cecil	311.0	251.4	1.0	5.5	12.0	0.0	3.1	38.0	0.0	0.0
Charles	627.1	443.1	13.0	8.0	22.0	8.0	28.0	97.0	7.0	1.0
Dorchester	106.5	88.5	0.0	2.0	4.0	0.0	0.0	12.0	0.0	0.0
Frederick	925.2	607.3	13.9	14.0	37.5	0.0	55.5	159.9	0.0	37.2
Garrett	86.0	67.0	1.0	0.0	3.0	2.0	1.0	11.0	1.0	0.0
Harford	954.2	682.9	30.0	10.2	28.3	7.2	15.8	98.8	9.0	72.0
Howard	1,479.3	937.5	38.9	21.0	42.0	64.9	118.0	239.0	18.0	0.0
Kent	45.5	36.0	0.4	1.0	2.0	2.0	0.0	3.1	0.0	1.0
Montgomery	2,833.9	2,089.3	38.1	40.0	134.0	0.5	81.4	371.9	34.9	43.7
Prince George's	2,002.5	1,717.3	0.0	14.2	88.3	0.0	9.0	157.0	0.0	16.8
Queen Anne's	166.1	125.0	1.1	0.0	4.0	1.0	14.0	16.0	4.0	1.0
St. Mary's	298.9	244.3	0.0	4.0	11.0	0.0	9.0	30.6	0.0	0.0
SEED School	46.0	39.0	0.0	1.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	40.0	32.0	0.0	1.0	1.0	0.0	2.0	4.0	0.0	0.0
Talbot	95.4	82.8	0.3	1.8	5.0	0.0	0.2	5.0	0.0	0.3
Washington	450.2	351.0	0.0	8.0	16.0	0.0	13.0	62.2	0.0	0.0
Wicomico	421.0	316.0	1.0	5.0	22.0	0.0	10.0	67.0	0.0	0.0
Worcester	187.8	138.3	1.7	3.0	6.0	0.0	11.0	24.0	2.0	1.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c**  
**Secondary Instructional Staff Employed**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>20,284.4</b>	<b>16,162.3</b>	<b>78.4</b>	<b>200.5</b>	<b>877.2</b>	<b>65.7</b>	<b>438.7</b>	<b>2,132.7</b>	<b>90.2</b>	<b>238.7</b>
Allegany	219.8	187.3	0.0	4.0	7.0	0.0	0.0	21.5	0.0	0.0
Anne Arundel	1,656.7	1,371.5	5.7	12.0	70.3	14.9	35.0	56.0	13.3	78.0
Baltimore City	1,867.1	1,417.0	11.6	19.5	59.0	30.1	88.9	203.0	0.0	38.0
Baltimore	2,522.0	2,095.9	4.9	24.0	103.5	0.0	23.5	253.6	6.4	10.2
Calvert	409.4	333.5	0.0	4.0	16.6	0.0	2.0	53.3	0.0	0.0
Caroline	157.7	121.0	0.0	2.0	7.0	2.0	1.0	22.9	0.0	1.8
Carroll	721.2	569.3	3.6	6.0	39.6	1.0	7.2	88.1	6.5	0.0
Cecil	440.5	365.5	0.0	4.0	20.0	0.0	0.0	51.0	0.0	0.0
Charles	717.7	566.1	1.8	6.0	29.0	8.8	11.0	84.0	5.0	6.0
Dorchester	136.5	116.0	0.0	2.0	6.0	0.0	2.5	10.0	0.0	0.0
Frederick	1,001.0	752.2	7.6	10.0	36.0	0.0	26.0	165.5	0.0	3.7
Garrett	114.0	95.0	0.0	2.0	5.0	0.0	0.0	11.0	0.0	1.0
Harford	995.2	812.4	2.8	10.0	37.3	6.9	13.2	50.0	10.0	52.5
Howard	1,473.2	1,148.0	15.2	23.0	61.0	0.0	33.0	193.0	0.0	0.0
Kent	63.5	50.5	0.0	1.0	3.0	0.0	0.0	8.0	1.0	0.0
Montgomery	3,616.5	2,677.6	24.3	25.0	185.8	0.0	139.9	493.9	44.0	26.0
Prince George's	2,340.6	2,047.2	0.0	25.0	114.0	0.0	0.0	140.0	0.0	14.5
Queen Anne's	167.8	135.8	0.0	2.0	7.0	1.0	4.0	18.0	0.0	0.0
St. Mary's	347.7	286.2	0.0	3.0	14.0	0.0	8.5	36.0	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	94.0	73.2	0.0	2.0	3.0	1.0	4.8	10.0	0.0	0.0
Talbot	83.4	69.5	0.1	0.0	4.0	0.0	2.8	5.0	0.0	2.0
Washington	526.5	415.5	0.0	8.0	20.0	0.0	16.0	67.0	0.0	0.0
Wicomico	363.0	272.0	0.0	3.0	21.0	0.0	3.0	62.0	0.0	2.0
Worcester	249.6	184.3	0.9	3.0	8.0	0.0	16.5	30.0	4.0	3.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>59,991.8</b>	<b>48,658.2</b>	<b>1.0</b>	<b>1,134.2</b>	<b>2,303.2</b>	<b>706.6</b>	<b>2,060.9</b>	<b>4,179.2</b>	<b>413.6</b>	<b>535.1</b>
Allegany	674.5	538.5	0.0	22.0	27.0	7.0	15.0	65.0	0.0	0.0
Anne Arundel	5,536.2	4,483.5	0.0	115.4	212.4	63.5	206.7	264.3	58.0	132.4
Baltimore City	5,540.5	4,368.3	0.0	86.1	116.8	128.9	220.4	588.0	0.0	32.0
Baltimore	7,007.9	6,221.5	0.0	163.9	287.3	85.3	51.5	184.0	13.4	1.0
Calvert	1,083.2	853.0	0.0	23.0	42.8	14.0	10.0	135.4	0.0	4.9
Caroline	448.5	346.9	0.0	9.0	17.0	4.0	16.6	48.6	0.0	6.4
Carroll	1,983.5	1,634.8	0.0	37.8	86.1	16.4	18.7	172.0	17.8	0.0
Cecil	1,004.6	867.6	0.0	22.5	50.0	8.0	31.5	25.0	0.0	0.0
Charles	1,964.9	1,450.1	0.0	33.0	76.0	30.8	130.0	185.0	31.0	29.0
Dorchester	430.0	330.5	0.0	8.0	15.0	0.0	4.5	70.0	0.0	2.0
Frederick	2,983.9	2,364.8	0.0	58.7	105.3	20.0	167.0	201.4	0.0	66.8
Garrett	320.0	271.0	0.0	2.0	11.0	2.0	2.0	26.0	5.0	1.0
Harford	2,746.7	2,306.1	0.0	62.8	101.2	31.4	83.0	94.6	45.5	22.0
Howard	4,371.0	3,213.6	0.0	95.0	143.5	64.9	346.5	449.5	58.0	0.0
Kent	168.1	124.5	0.0	3.0	10.0	3.0	1.5	14.1	7.0	5.0
Montgomery	10,555.8	8,274.0	0.0	187.7	453.4	94.0	476.9	754.8	160.8	154.2
Prince George's	7,188.4	6,282.5	0.0	86.7	314.0	92.5	37.8	315.0	0.0	59.9
Queen Anne's	656.4	494.7	0.0	10.0	20.0	6.0	44.8	76.0	4.0	1.0
St. Mary's	1,197.7	927.0	0.0	26.8	43.4	9.0	51.9	131.5	7.1	1.0
SEED School	46.0	39.0	0.0	1.0	3.0	1.0	1.0	0.0	0.0	1.0
Somerset	251.4	187.2	0.0	6.0	8.0	3.0	13.8	33.0	0.0	0.4
Talbot	330.7	282.2	1.0	5.8	16.0	0.0	3.0	22.7	0.0	0.0
Washington	1,603.3	1,360.5	0.0	39.0	55.1	10.0	57.5	81.2	0.0	0.0
Wicomico	1,216.5	928.5	0.0	17.0	68.0	8.0	28.0	163.0	0.0	4.0
Worcester	682.4	508.0	0.0	12.0	21.0	4.0	41.4	79.0	6.0	11.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,683.6</b>	<b>8,916.9</b>	<b>1,848.7</b>	<b>1.5</b>	<b>0.0</b>	<b>2.0</b>	<b>363.2</b>	<b>6,818.2</b>	<b>2.0</b>	<b>731.1</b>
Allegany	228.5	106.5	23.0	0.0	0.0	0.0	6.0	93.0	0.0	0.0
Anne Arundel	1,412.5	781.0	202.8	0.0	0.0	0.0	15.7	343.3	0.0	69.8
Baltimore City	1,945.1	1,011.0	148.1	0.0	0.0	0.0	127.5	581.0	0.0	77.5
Baltimore	2,111.4	1,011.9	273.0	0.0	0.0	0.0	16.5	784.7	0.0	25.4
Calvert	364.5	173.4	32.0	0.0	0.0	0.0	10.0	149.2	0.0	0.0
Caroline	109.0	52.0	5.0	0.0	0.0	0.0	3.0	48.0	0.0	1.0
Carroll	492.9	230.5	61.7	0.0	0.0	0.0	7.7	193.0	0.0	0.0
Cecil	512.0	269.2	26.6	0.0	0.0	0.0	9.2	207.0	0.0	0.0
Charles	483.6	253.1	31.5	0.0	0.0	0.0	11.0	188.0	0.0	0.0
Dorchester	46.0	41.0	3.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0
Frederick	894.6	286.4	63.3	0.0	0.0	0.0	11.5	515.2	0.0	18.1
Garrett	63.2	30.0	5.2	0.0	0.0	0.0	3.0	24.0	0.0	1.0
Harford	1,059.0	393.2	74.5	0.0	0.0	0.0	16.0	252.3	2.0	321.1
Howard	1,547.9	607.5	172.8	0.0	0.0	0.0	38.6	725.0	0.0	4.0
Kent	43.2	24.0	3.2	0.0	0.0	0.0	0.0	14.0	0.0	2.0
Montgomery	3,290.2	1,523.3	474.7	1.5	0.0	0.0	5.5	1,164.4	0.0	120.9
Prince George's	2,696.7	1,523.0	160.2	0.0	0.0	0.0	58.4	876.1	0.0	79.0
Queen Anne's	9.3	1.0	7.3	0.0	0.0	0.0	1.0	0.0	0.0	0.0
St. Mary's	285.8	143.8	18.9	0.0	0.0	0.0	8.1	115.0	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	55.2	31.6	3.6	0.0	0.0	0.0	0.0	20.0	0.0	0.0
Talbot	68.1	33.0	4.8	0.0	0.0	2.0	1.0	21.0	0.0	6.3
Washington	398.8	149.5	26.7	0.0	0.0	0.0	11.5	211.1	0.0	0.0
Wicomico	382.1	155.6	13.0	0.0	0.0	0.0	0.0	208.5	0.0	5.0
Worcester	183.9	85.6	13.8	0.0	0.0	0.0	2.0	82.5	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: October 2012**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Assistant Principals, and Other School Administrators	Secretaries and Clerks
<b>Total State</b>	<b>9,482.0</b>	<b>24.0</b>	<b>15.0</b>	<b>105.5</b>	<b>310.5</b>	<b>299.2</b>	<b>362.5</b>	<b>175.7</b>	<b>3,261.3</b>	<b>4,928.4</b>
Allegany	104.0	1.0	0.0	4.0	0.0	2.0	10.0	0.0	36.0	51.0
Anne Arundel	862.2	1.0	1.0	12.5	15.0	24.0	14.0	4.0	285.3	505.3
Baltimore City	799.4	1.0	0.0	29.0	46.0	48.0	0.0	11.0	393.4	271.0
Baltimore	1,246.1	1.0	1.0	12.0	31.0	26.0	54.0	34.0	434.0	653.1
Calvert	183.2	1.0	1.0	0.0	6.0	1.0	16.3	0.7	60.0	97.3
Caroline	66.1	1.0	0.0	1.0	1.0	0.5	12.6	0.0	20.0	30.0
Carroll	341.8	1.0	0.0	2.0	8.0	18.0	32.3	0.0	98.0	182.5
Cecil	231.1	1.0	0.0	2.0	7.0	17.0	3.0	3.0	67.0	131.1
Charles	307.4	1.0	0.0	3.0	13.0	16.0	4.0	0.0	103.0	167.4
Dorchester	78.5	1.0	0.0	2.0	5.0	0.0	5.0	0.0	28.0	37.5
Frederick	462.1	1.0	1.0	7.0	17.0	12.0	19.0	1.0	145.0	259.1
Garrett	53.0	1.0	0.0	1.0	4.0	3.0	0.0	0.0	17.0	27.0
Harford	402.5	1.0	2.0	3.0	8.0	6.0	17.0	32.4	134.0	199.1
Howard	630.1	1.0	2.0	2.0	19.0	29.0	28.0	44.6	180.0	324.5
Kent	40.0	1.0	0.0	0.0	0.0	1.0	6.0	0.0	14.0	18.0
Montgomery	1,493.6	1.0	3.0	12.0	52.0	46.7	40.0	18.0	480.0	840.9
Prince George's	1,190.9	1.0	1.0	5.0	33.3	7.0	38.0	15.0	457.5	633.2
Queen Anne's	81.5	1.0	0.0	0.0	3.0	4.0	10.0	2.0	25.0	36.5
St. Mary's	212.5	1.0	1.0	2.0	9.0	5.0	18.0	5.0	70.0	101.5
SEED School	7.0	0.0	1.0	0.0	2.0	0.0	0.0	0.0	4.0	0.0
Somerset	51.5	1.0	0.0	0.0	5.0	0.0	6.0	0.0	19.0	20.5
Talbot	57.7	1.0	0.0	1.0	6.7	7.0	1.0	1.0	18.0	22.0
Washington	259.9	1.0	1.0	1.0	12.5	9.0	14.0	4.0	82.0	135.4
Wicomico	219.0	1.0	0.0	2.0	6.0	6.0	13.0	0.0	62.0	129.0
Worcester	100.9	1.0	0.0	2.0	1.0	11.0	1.4	0.0	29.0	55.5

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: October 2012**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
<b>Total State</b>	<b>905.4</b>	<b>41.8</b>	<b>591.8</b>	<b>55.4</b>	<b>85.9</b>	<b>130.5</b>	<b>850.3</b>	<b>13.2</b>	<b>688.8</b>	<b>8.0</b>	<b>134.7</b>	<b>5.6</b>
Allegany	7.0	1.0	5.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	73.1	2.0	50.1	4.0	12.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	187.4	0.0	187.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	123.2	7.0	87.7	6.0	0.0	22.5	216.4	4.0	180.6	0.0	29.8	2.0
Calvert	12.0	0.0	6.0	1.0	0.0	5.0	27.0	1.0	24.0	2.0	0.0	0.0
Caroline	6.9	2.0	0.0	0.0	1.9	3.0	14.3	1.0	9.7	0.0	3.6	0.0
Carroll	14.9	2.6	7.6	0.0	0.0	4.7	54.2	1.0	52.2	1.0	0.0	0.0
Cecil	14.9	1.0	5.0	7.0	0.0	1.9	31.0	1.0	30.0	0.0	0.0	0.0
Charles	44.0	2.0	24.0	0.0	0.0	18.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	6.0	1.0	3.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	30.5	0.0	26.5	0.0	0.0	4.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	10.0	1.0	4.0	2.0	2.0	1.0	10.1	0.0	9.1	0.0	1.0	0.0
Harford	19.3	3.0	9.0	0.0	0.0	7.3	71.5	1.0	57.0	1.0	12.5	0.0
Howard	32.0	1.0	21.0	2.0	5.0	3.0	116.0	1.0	44.0	2.0	67.0	2.0
Kent	3.0	1.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	89.1	3.0	60.5	13.9	1.0	10.6	0.4	0.0	0.0	0.0	0.4	0.0
Prince George's	142.6	6.0	51.0	6.0	57.0	22.6	186.5	0.0	180.5	2.0	3.0	1.0
Queen Anne's	10.5	0.0	2.0	8.5	0.0	0.0	13.6	0.0	13.6	0.0	0.0	0.0
St. Mary's	12.0	1.0	6.0	0.0	0.0	5.0	37.0	1.0	34.0	0.0	2.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0
Somerset	12.5	3.0	4.0	2.0	1.0	2.5	8.0	0.0	8.0	0.0	0.0	0.0
Talbot	5.0	2.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	18.9	0.0	16.0	0.0	0.0	2.9	10.4	0.0	1.0	0.0	9.4	0.0
Wicomico	26.0	2.0	11.0	1.0	6.0	6.0	34.0	1.0	27.0	0.0	6.0	0.0
Worcester	4.6	0.2	3.0	1.0	0.0	0.4	16.4	0.2	16.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: October 2012**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
<b>Total State</b>	<b>8,340.3</b>	<b>55.1</b>	<b>1,027.5</b>	<b>6,768.2</b>	<b>406.0</b>	<b>83.5</b>	<b>1,789.8</b>	<b>52.4</b>	<b>202.2</b>	<b>131.0</b>	<b>1,340.5</b>	<b>63.7</b>
Allegany	110.0	4.0	7.0	96.0	2.0	1.0	20.0	1.0	2.0	0.0	15.0	2.0
Anne Arundel	751.8	3.0	59.0	662.8	20.0	7.0	114.0	0.0	16.0	9.0	80.0	9.0
Baltimore City	683.9	2.0	158.0	447.9	69.0	7.0	63.0	3.0	0.0	0.0	58.0	2.0
Baltimore	1,123.1	18.0	26.0	959.1	111.0	9.0	213.0	9.0	48.0	19.0	124.0	13.0
Calvert	176.1	2.0	8.0	157.1	8.0	1.0	41.0	2.0	4.0	7.0	26.0	2.0
Caroline	43.5	1.0	0.0	42.0	0.0	0.5	5.0	0.5	0.0	4.0	0.0	0.5
Carroll	262.1	1.0	29.0	219.1	12.0	1.0	71.0	1.0	8.0	11.0	49.0	2.0
Cecil	131.0	0.0	6.0	122.0	3.0	0.0	47.5	1.0	0.0	41.0	4.0	1.5
Charles	233.8	0.0	26.0	195.8	10.0	2.0	53.0	0.0	6.0	1.0	45.0	1.0
Dorchester	49.5	0.0	0.0	48.0	1.0	0.5	7.5	0.0	0.0	6.0	1.0	0.5
Frederick	390.3	2.0	21.5	343.8	16.0	7.0	121.0	3.0	13.0	0.0	102.0	3.0
Garrett	45.4	1.0	3.0	40.4	1.0	0.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	349.0	2.0	3.0	334.0	8.0	2.0	121.0	9.0	33.0	1.0	73.0	5.0
Howard	440.5	7.0	0.0	418.5	9.0	6.0	162.0	12.0	16.0	0.0	131.0	3.0
Kent	22.0	0.0	0.0	22.0	0.0	0.0	6.0	0.0	0.0	0.0	5.0	1.0
Montgomery	1,585.6	2.0	1.0	1,537.1	36.0	9.5	317.5	2.0	0.0	5.0	301.0	9.5
Prince George's	1,222.3	2.0	631.0	499.3	75.0	15.0	251.0	1.0	27.0	7.0	212.0	4.0
Queen Anne's	60.0	1.0	1.0	56.0	0.0	2.0	15.0	0.0	1.0	14.0	0.0	0.0
St. Mary's	135.5	0.0	1.0	130.5	1.0	3.0	52.5	3.0	15.0	4.0	30.5	0.0
SEED School	2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	25.3	0.0	0.0	25.0	0.0	0.3	8.3	0.0	3.0	1.0	4.0	0.3
Talbot	40.0	1.0	0.0	38.0	1.0	0.0	18.2	3.0	9.2	0.0	4.0	2.0
Washington	216.1	5.0	15.0	188.8	2.0	5.3	37.5	1.5	0.0	1.0	34.0	1.0
Wicomico	161.5	1.0	29.0	112.5	15.0	4.0	26.0	0.0	0.0	0.0	25.0	1.0
Worcester	80.3	0.1	1.0	72.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: October 2012**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Personnel and Laborers	Technical Personnel	Secretaries and Clerks
<b>Total State</b>	<b>5,336.9</b>	<b>50.2</b>	<b>318.0</b>	<b>23.0</b>	<b>4,839.7</b>	<b>106.1</b>	<b>3,777.5</b>	<b>35.4</b>	<b>3,597.5</b>	<b>52.5</b>	<b>24.0</b>	<b>68.2</b>
Allegheny	32.2	2.0	0.0	3.0	26.2	1.0	72.0	1.0	67.0	0.0	2.0	2.0
Anne Arundel	121.9	1.0	4.0	4.0	110.9	2.0	248.0	1.0	242.2	0.0	2.0	2.7
Baltimore City	65.0	3.0	6.0	0.0	45.0	11.0	290.7	0.0	284.7	0.0	1.0	5.0
Baltimore	1,131.9	10.0	58.0	0.0	1,056.9	7.0	539.4	11.0	502.4	11.0	1.0	14.0
Calvert	32.8	2.0	0.0	0.0	28.5	2.3	84.0	1.0	79.0	0.0	0.0	4.0
Caroline	46.0	1.0	0.0	0.0	44.0	1.0	38.8	1.0	37.8	0.0	0.0	0.0
Carroll	19.0	3.0	0.0	0.0	11.0	5.0	104.2	2.0	101.2	0.0	0.0	1.0
Cecil	25.0	1.0	0.0	0.0	22.0	2.0	75.0	1.0	71.0	0.0	1.0	2.0
Charles	8.0	1.0	0.0	0.0	5.0	2.0	103.5	0.0	98.5	0.0	2.0	3.0
Dorchester	15.0	1.0	0.0	0.0	13.0	1.0	42.0	1.0	40.0	0.0	0.0	1.0
Frederick	403.7	6.0	12.0	2.0	373.7	10.0	125.9	1.0	119.9	2.0	1.0	2.0
Garrett	3.0	1.0	0.0	0.0	1.0	1.0	46.9	1.0	42.9	1.0	0.0	2.0
Harford	196.6	4.0	5.0	1.0	182.6	4.0	115.1	2.0	106.1	3.0	4.0	0.0
Howard	5.0	2.0	0.0	0.0	0.0	3.0	147.7	1.0	144.7	0.0	0.0	2.0
Kent	2.7	0.7	0.0	0.0	1.0	1.0	17.9	0.4	16.6	0.0	0.0	1.0
Montgomery	1,578.2	2.0	99.0	1.0	1,442.2	34.0	482.7	2.0	437.7	33.0	3.0	7.0
Prince George's	1,421.7	1.0	123.0	10.0	1,280.7	7.0	831.6	1.0	814.6	0.0	6.0	10.0
Queen Anne's	22.0	0.0	0.0	0.0	22.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	23.0	3.0	0.0	0.0	17.0	3.0	96.5	3.0	90.5	0.5	0.0	2.5
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	5.0	1.0	0.0	0.0	3.0	1.0	19.5	1.0	18.2	0.0	0.0	0.3
Talbot	40.9	2.0	0.0	0.0	37.9	1.0	27.5	1.0	25.5	0.0	0.0	1.0
Washington	125.0	1.0	11.0	0.0	109.0	4.0	135.5	1.0	132.5	0.0	0.0	2.0
Wicomico	7.0	1.0	0.0	2.0	2.0	2.0	87.5	1.0	82.5	1.0	1.0	2.0
Worcester	6.6	0.5	0.0	0.0	5.3	0.8	45.8	1.0	42.1	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: October 2012**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
<b>Total State</b>	<b>213.9</b>	<b>5.0</b>	<b>15.4</b>	<b>22.3</b>	<b>157.3</b>	<b>13.9</b>	<b>239.8</b>	<b>31.0</b>	<b>165.4</b>	<b>7.0</b>	<b>36.4</b>
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	36.0	8.0	23.0	0.0	5.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	16.0	1.0	14.0	0.0	1.0
Baltimore	1.5	0.0	0.0	0.0	1.5	0.0	36.0	5.0	26.0	0.0	5.0
Calvert	29.5	0.0	0.0	0.0	26.1	3.4	2.0	2.0	0.0	0.0	0.0
Caroline	3.0	0.0	0.0	0.0	2.0	1.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	9.0	2.0	5.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	2.5	1.0	1.0	0.0	0.5
Charles	6.1	1.0	0.4	2.8	1.0	1.0	4.0	0.0	3.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0
Frederick	0.0	0.0	0.0	0.0	0.0	0.0	11.0	3.0	4.0	0.0	4.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	18.0	0.0	15.0	0.0	0.0	3.0	9.0	3.0	5.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	25.5	3.0	0.0	19.5	0.0	3.0	77.9	0.0	65.4	6.0	6.5
Prince George's	127.8	0.0	0.0	0.0	126.3	1.5	16.0	0.0	12.0	0.0	4.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	2.0	1.0	0.0	3.0
SEED School	2.5	1.0	0.0	0.0	0.5	1.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	7.0	4.0	0.0	1.0	2.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	4.0	0.0	4.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.0	2.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.