



# **Staff Employed at School and Central Office Levels Maryland Public Schools October 2013**

*(Revised 03/2014)*

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**Staff Employed at School and Central Office Levels  
Maryland Public Schools  
October 2013**

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## Introduction

The following tables were prepared from the annual staff reports submitted by the 24 Maryland local education agencies (LEAs) to the Maryland State Department of Education (MSDE) as of October 15, 2013. All positions, with the exception of temporary and hourly personnel and contractual personnel with less than a school-year contract, are included in the report.

In Maryland, instructional personnel include teachers, therapists, guidance counselors, school psychologists, school librarians, teacher trainers, athletic coaches, teacher aides, and others who work directly with students in the delivery of instructional programs and activities. Noninstructional personnel are staff in the central office and staff at school level who are not involved directly in the delivery of instructional services.

## Definitions

### Budget Categories

**Administration** - General regulation, direction, and control of the LEA, including board of education, personnel, research and development, data processing, planning, business services, and instructional program supervision and direction for non-special education programs

**Mid-level Administration** - District-wide administration and supervision of instructional programs and school administration.

**Instruction** - Direct and supportive activities dealing with student instruction, including classroom instruction; career and technology education; cocurricular activities; school media services, special programs for limited English proficient students, gifted and talented students, and compensatory education; guidance services; psychological services; instructional staff development; and adult education.

**Special Education** - Activities designed for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors, as defined in the State Board of Education's Special Education Bylaw.

**Student Personnel Services** - School attendance, school social work, and student accounting services

**Health Services** - Physical and mental health activities that provide students with medical services, including health screening, emergency injury, illness care, dental services, appraisal services, etc.

**Student Transportation Services** - Conveyance of students before, during, and after the school day, including the regular servicing and maintenance of vehicles

**Operation of Plant** - Care and upkeep of buildings and grounds, warehousing and distribution services, and security and safety services

**Maintenance of Plant** - Activities concerned with keeping the grounds, buildings, and equipment in their original condition of completeness or efficiency

**Food Services** - School cafeteria services, including food preparation and food delivery

**Community Services** - Services provided by the LEA for the community or some segment of the community other than for public school activities and adult education programs. Examples are community recreation programs, civic activities, and programs of custody and care of children.

**School Construction** - Major renovation and construction projects of the LEA

**Capital Outlay** - expenditures of current funds for directing and managing the acquisition of, or addition to, fixed assets, including money spent for land or existing buildings, improvements to grounds, construction, remodeling, or renovations.

**Position Types**

**Superintendent** - The chief administrative officer of the school system

**Director, Coordinator, Supervisor, Other Administrators** - Staff with broad LEA responsibilities who direct and supervise other employees

**Principal** - The administrative head of a school

**Assistant Principals** - Staff assigned to assist the principal with the daily administration and supervision of school activities and services

**Teachers** - Staff with duties relating to instructing students, including classroom teachers, home and hospital teachers, distance learning teachers, etc.

**Therapists** - Staff who perform activities related to physical or occupational methods of treatment and rehabilitation of students

**Librarian/Media Specialists** - Staff who perform duties related to organizing and managing school libraries

**Guidance Counselors** - Staff responsible for counseling students with regard to their academic, self-management, education/career decision-making, interpersonal, or related needs that impact directly on educational and career choices

**Psychological Personnel** - Staff who evaluate a student's cognitive and emotional development, diagnose educational and personal disabilities, and provide appropriate follow-up in the form of consultation or direct intervention

**Pupil Personnel Workers (PPWs)** - Staff who work with the family, school, and community to determine the cause of and provide solutions for serious attendance, academic, and/or disciplinary problems of students

**School Social Workers** - Staff assigned to investigate, diagnose, and provide case work and group work services for student problems arising from the home, school, or community

**Nurses** - Staff who provide services such as health appraisals, treatment of minor injuries, and referrals for other health services

**Teacher Aides** - Staff who are assigned to assist in delivery of instructional services to students

**Library Aides** - Staff who are assigned to assist in the school media center

**Other Aides** - Assistant counselors, computer aides, extra-curricular activity aides, psychological assistants, etc.

**Secretaries and Clerks** - Staff whose occupations require skill and training in clerical-type work including preparing, transcribing, systematizing, or preserving written communications and reports. Included are bookkeepers, messengers, and office machine operators

**Table 1**  
**Staff Employed in All Positions**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total Staff Employed	Instructional					Noninstructional					
		Total Instructional	Teachers and Therapists	Media, Guidance, and Psychologists	Other Professionals*	Aides	Total Noninstructional	Superintendents, Associate, and Assistant Superintendents	Directors, Coordinators, and Supervisors^	Principals, Assistant Principals and Other School Administrators	Other Professionals†	Support Staff@
<b>Total State</b>	<b>116,489.1</b>	<b>80,117.3</b>	<b>60,350.9</b>	<b>4,235.6</b>	<b>2,550.0</b>	<b>12,980.8</b>	<b>36,371.8</b>	<b>152.2</b>	<b>2,263.5</b>	<b>3,486.7</b>	<b>4,097.4</b>	<b>26,372.0</b>
Allegany	1,250.9	881.9	657.4	55.0	19.0	150.5	369.0	5.0	31.0	44.0	17.6	271.4
Anne Arundel	9,821.1	7,075.1	5,544.3	395.5	251.7	883.6	2,746.0	14.0	148.3	308.5	280.8	1,994.5
Baltimore City	10,299.3	7,212.9	5,415.5	346.7	295.7	1,155.0	3,086.4	27.0	347.6	424.0	626.3	1,661.5
Baltimore	14,280.8	9,194.6	7,548.2	533.2	115.7	997.5	5,086.2	15.0	319.2	444.0	527.8	3,780.2
Calvert	2,127.8	1,470.2	1,073.1	80.0	21.5	295.6	657.6	3.0	46.0	74.0	58.8	475.9
Caroline	818.0	563.3	406.5	30.0	22.0	104.8	254.7	3.0	22.6	21.0	33.8	174.4
Carroll	3,372.8	2,473.7	1,934.7	141.7	21.6	375.7	899.1	3.0	92.0	100.2	131.2	572.7
Cecil	2,090.3	1,511.7	1,175.5	83.3	37.9	215.0	578.6	3.0	43.0	67.0	46.0	419.6
Charles	3,300.9	2,437.8	1,732.0	140.8	137.0	428.0	863.1	5.0	70.0	115.0	67.8	605.3
Dorchester	709.0	478.0	374.0	26.5	3.5	74.0	231.0	3.0	24.0	28.0	12.0	164.0
Frederick	5,617.2	3,961.4	2,710.1	192.1	188.0	871.3	1,655.8	9.0	113.6	151.1	64.0	1,318.1
Garrett	557.1	372.0	300.0	14.0	4.0	54.0	185.1	2.0	17.0	18.0	15.1	133.0
Harford	5,500.0	3,997.8	2,884.2	200.4	101.0	812.2	1,502.3	5.0	99.0	146.0	137.0	1,115.3
Howard	7,844.9	5,981.2	4,006.8	311.8	441.1	1,221.5	1,863.7	6.0	179.1	189.0	239.8	1,249.8
Kent	307.9	222.3	164.3	16.0	2.0	40.1	85.5	1.0	11.0	10.0	2.0	61.5
Montgomery	20,881.7	14,151.1	10,499.6	744.6	498.4	2,408.5	6,730.6	17.0	250.0	493.0	949.5	5,021.1
Prince George's	17,151.4	10,727.9	8,480.4	533.0	117.0	1,597.5	6,423.5	11.0	172.0	543.0	557.0	5,140.5
Queen Anne's	936.3	683.3	519.3	35.0	45.0	84.0	253.0	1.0	23.0	23.0	40.0	166.0
St. Mary's	2,119.3	1,488.3	1,086.6	78.6	61.5	261.6	631.0	3.0	64.0	72.0	57.0	435.0
SEED School	124.5	50.0	39.0	4.0	2.0	5.0	74.5	1.0	4.0	3.0	57.0	9.5
Somerset	464.8	314.7	227.3	17.0	13.0	57.4	150.1	3.0	18.0	19.0	19.4	90.8
Talbot	622.5	398.5	321.5	24.0	5.0	48.0	224.0	2.0	25.0	18.0	16.4	162.6
Washington	2,935.6	2,020.8	1,548.4	103.4	76.0	293.0	914.8	4.2	74.2	85.0	53.0	698.3
Wicomico	2,204.6	1,584.0	1,097.0	92.0	27.0	368.0	620.5	3.0	49.9	61.0	57.5	449.1
Worcester	1,150.7	864.8	605.4	37.0	43.4	179.0	285.9	3.0	20.0	30.0	30.7	202.2

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

^ Also includes pupil personnel workers, school social workers, and other administrators.

† Includes nurses, admission officers, research specialists, etc.

@ Includes technicians, service workers, secretaries and clerks, drivers, crafts and trades personnel, laborers, etc.

**Table 2**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total Staff Employed	Superintendents, Deputy, Associate, and Assistant Superintendents	Directors, Coordinators, Supervisors, and Administrators	Principals, Assistant Principals, and Other School Administrators	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel
<b>Total State</b>	<b>116,489.1</b>	<b>152.2</b>	<b>1,675.3</b>	<b>3,486.7</b>	<b>58,611.0</b>	<b>1,920.2</b>	<b>1,164.1</b>	<b>2,335.2</b>	<b>746.7</b>
Allegany	1,250.9	5.0	26.0	44.0	634.0	24.0	21.0	27.0	7.0
Anne Arundel	9,821.1	14.0	99.0	308.5	5,337.5	210.5	115.7	215.4	65.4
Baltimore City	10,299.3	27.0	153.0	424.0	5,271.6	164.4	86.1	124.0	137.2
Baltimore	14,280.8	15.0	231.0	444.0	7,305.7	271.8	159.7	288.2	85.3
Calvert	2,127.8	3.0	40.0	74.0	1,040.4	32.7	23.0	43.0	14.0
Caroline	818.0	3.0	23.5	21.0	404.5	5.0	9.0	17.0	4.0
Carroll	3,372.8	3.0	83.0	100.2	1,864.5	70.2	37.6	87.1	20.0
Cecil	2,090.3	3.0	38.0	67.0	1,146.9	28.6	23.3	49.0	11.0
Charles	3,300.9	5.0	51.0	115.0	1,701.5	30.5	32.0	77.0	31.8
Dorchester	709.0	3.0	21.0	28.0	372.0	5.0	10.5	16.0	4.0
Frederick	5,617.2	9.0	86.0	151.1	2,647.5	62.6	56.2	114.4	21.5
Garrett	557.1	2.0	13.0	18.0	295.0	5.0	2.0	10.0	2.0
Harford	5,500.0	5.0	98.5	146.0	2,810.9	80.3	63.8	101.2	36.4
Howard	7,844.9	6.0	158.1	189.0	3,831.6	175.2	97.5	147.0	67.3
Kent	307.9	1.0	10.0	10.0	160.5	3.8	3.0	10.0	3.0
Montgomery	20,881.7	17.0	190.0	493.0	10,111.5	490.2	188.9	456.2	100.0
Prince George's	17,151.4	11.0	118.0	543.0	8,326.2	161.2	120.0	320.5	92.5
Queen Anne's	936.3	1.0	21.0	23.0	509.3	10.0	9.0	20.0	6.3
St. Mary's	2,119.3	3.0	58.0	72.0	1,066.7	19.9	24.8	43.8	10.0
SEED School	124.5	1.0	4.0	3.0	39.0	1.0	1.0	2.0	1.0
Somerset	464.8	3.0	14.0	19.0	223.8	3.5	6.0	8.0	3.0
Talbot	622.5	2.0	25.0	18.0	315.5	6.0	6.0	16.0	2.0
Washington	2,935.6	4.2	59.3	85.0	1,518.9	31.5	39.0	54.4	10.0
Wicomico	2,204.6	3.0	37.9	61.0	1,083.5	13.5	17.0	67.0	8.0
Worcester	1,150.7	3.0	17.0	30.0	592.6	13.8	12.0	21.0	4.0

NOTE: Positions shown above are irrespective of budget codes.

**Table 2 (Continued)**  
**Staff Employed by Position**  
**Maryland Public Schools: October 2013**

Local Education Agency	Pupil Personnel Workers and School Social Workers	Other Professionals*	School Nurses and Other Health Professionals	Teacher Aides	Library Aides	Other Aides	Bus Drivers and Other Transportation Personnel	Secretaries and Clerks	Support Staff^
<b>Total State</b>	<b>625.7</b>	<b>5,686.9</b>	<b>732.4</b>	<b>11,064.4</b>	<b>410.9</b>	<b>2,156.2</b>	<b>5,066.9</b>	<b>5,990.0</b>	<b>14,664.3</b>
Allegany	6.0	35.0	0.0	151.5	0.0	0.0	25.4	58.0	187.0
Anne Arundel	51.3	525.8	0.0	628.9	58.5	215.8	119.5	633.3	1,222.1
Baltimore City	195.6	899.9	0.0	1,084.0	0.0	282.6	74.0	308.0	1,067.9
Baltimore	88.2	436.6	177.6	963.4	14.0	57.8	1,063.9	769.1	1,909.5
Calvert	6.0	55.3	25.0	283.7	0.0	36.5	26.5	140.4	284.4
Caroline	0.0	41.5	10.4	101.1	0.0	12.2	45.1	38.8	81.9
Carroll	11.0	95.6	52.2	363.7	14.0	0.0	11.0	212.8	346.9
Cecil	5.0	53.9	30.0	215.0	0.0	0.0	22.0	141.0	256.6
Charles	23.0	200.8	0.0	367.0	33.0	33.0	7.0	197.8	395.5
Dorchester	3.0	8.5	0.0	72.0	0.0	2.0	12.0	43.5	108.5
Frederick	28.6	251.0	0.0	778.0	0.0	93.3	369.6	292.9	655.7
Garrett	4.0	10.0	9.1	47.0	5.0	4.0	1.0	35.0	95.0
Harford	9.0	159.3	62.2	354.8	48.5	426.9	195.7	275.2	626.4
Howard	21.0	626.9	54.0	1,159.5	58.0	81.0	0.0	427.8	745.0
Kent	1.0	4.0	0.0	13.0	4.0	23.1	0.0	26.0	35.5
Montgomery	60.0	1,345.2	0.0	1,969.1	159.8	280.9	1,475.4	954.3	2,590.0
Prince George's	55.0	456.5	209.5	1,263.0	0.0	540.0	1,405.0	783.4	2,746.6
Queen Anne's	2.0	69.7	15.0	79.0	4.0	1.0	23.0	64.0	79.0
St. Mary's	6.0	84.5	34.0	256.5	6.1	1.0	21.0	139.0	273.0
SEED School	0.0	56.0	2.0	0.0	0.0	8.5	0.0	2.0	4.0
Somerset	4.0	23.0	9.4	57.0	0.0	0.4	4.0	31.0	55.8
Talbot	9.0	12.4	0.0	41.7	0.0	6.3	38.5	36.5	87.5
Washington	21.9	120.0	0.0	293.5	0.0	16.0	120.6	158.4	402.8
Wicomico	12.0	57.5	27.0	360.0	0.0	22.0	2.0	161.0	272.1
Worcester	3.0	58.0	15.1	162.0	6.0	12.0	4.8	60.7	135.7

\* Includes both instructional and noninstructional professional personnel.

^ Includes technicians, service workers, crafts and trades personnel, laborers, etc.

NOTE: Positions shown above are irrespective of budget codes.

**Table 3**  
**Staff Employed in Maryland Public Schools**  
**October 2013**

Local Education Agency	Total Staff Employed	Instructional Staff*			Noninstructional Staff^
		Elementary	Middle and Combined	Secondary	
<b>Total State</b>	<b>116,489.1</b>	<b>38,694.5</b>	<b>18,182.2</b>	<b>20,270.9</b>	<b>39,341.6</b>
Allegany	1,250.9	414.5	190.3	212.7	433.5
Anne Arundel	9,821.1	3,405.4	1,735.8	1,654.5	3,025.4
Baltimore City	10,299.3	3,308.4	1,891.0	1,758.9	3,341.0
Baltimore	14,280.8	4,471.5	1,913.4	2,551.1	5,344.8
Calvert	2,127.8	605.6	329.6	424.1	768.4
Caroline	818.0	277.1	118.2	157.0	265.7
Carroll	3,372.8	1,165.0	533.5	703.0	971.3
Cecil	2,090.3	694.3	312.6	429.7	653.7
Charles	3,300.9	1,082.0	623.5	705.6	889.8
Dorchester	709.0	233.0	102.5	134.5	239.0
Frederick	5,617.2	1,878.6	978.3	995.1	1,765.2
Garrett	557.1	171.0	88.0	107.0	191.1
Harford	5,500.0	1,917.1	1,017.7	1,041.8	1,523.5
Howard	7,844.9	2,992.9	1,481.9	1,443.3	1,926.8
Kent	307.9	118.5	41.3	61.1	87.1
Montgomery	20,881.7	6,837.9	2,931.0	3,580.4	7,532.4
Prince George's	17,151.4	5,525.2	2,187.8	2,492.9	6,945.4
Queen Anne's	936.3	308.6	169.1	170.4	288.2
St. Mary's	2,119.3	785.8	299.7	344.5	689.3
SEED School	124.5	0.0	50.0	0.0	74.5
Somerset	464.8	169.5	52.0	83.4	159.9
Talbot	622.5	206.1	95.7	86.6	234.1
Washington	2,935.6	943.3	443.1	529.7	1,019.4
Wicomico	2,204.6	772.4	410.0	361.0	661.1
Worcester	1,150.7	410.7	186.2	242.6	311.1

\* Instructional staff does not include principals and assistant principals.

^ Includes instructional staff at the central office level.

**Table 4**  
**Ratios of Total Equated Enrollment to Selected Staff Positions**  
**Maryland Public Schools: October 2013**

Local Education Agency	Equated 9-30-13 Enrollment	Principals and Assistant Principals*		Teachers		Teachers and Therapists		Noninstructional Staff^	
		Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
<b>Total State</b>	<b>855,992.5</b>	<b>3,486.7</b>	<b>245.5</b>	<b>58,611.0</b>	<b>14.6</b>	<b>63,570.6</b>	<b>13.5</b>	<b>39,341.6</b>	<b>21.8</b>
Allegany	8,610.5	44.0	195.7	634.0	13.6	678.0	12.7	433.5	19.9
Anne Arundel	77,750.0	308.5	252.0	5,337.5	14.6	5,812.8	13.4	3,025.4	25.7
Baltimore City	84,730.0	424.0	199.8	5,271.6	16.1	5,883.9	14.4	3,341.0	25.4
Baltimore	106,357.5	444.0	239.5	7,305.7	14.6	7,699.2	13.8	5,344.8	19.9
Calvert	16,040.0	74.0	216.9	1,040.4	15.4	1,094.6	14.7	768.4	20.9
Caroline	5,390.0	21.0	256.7	404.5	13.3	435.5	12.4	265.7	20.3
Carroll	26,145.0	100.2	260.9	1,864.5	14.0	1,957.3	13.4	971.3	26.9
Cecil	15,484.0	67.0	231.1	1,146.9	13.5	1,213.4	12.8	653.7	23.7
Charles	26,140.5	115.0	227.3	1,701.5	15.4	1,894.0	13.8	889.8	29.4
Dorchester	4,640.5	28.0	165.7	372.0	12.5	381.5	12.2	239.0	19.4
Frederick	40,261.0	151.1	266.5	2,647.5	15.2	2,898.1	13.9	1,765.2	22.8
Garrett	3,886.0	18.0	215.9	295.0	13.2	304.0	12.8	191.1	20.3
Harford	37,457.0	146.0	256.6	2,810.9	13.3	2,992.2	12.5	1,523.5	24.6
Howard	52,243.5	189.0	276.4	3,831.6	13.6	4,449.9	11.7	1,926.8	27.1
Kent	2,117.0	10.0	211.7	160.5	13.2	166.3	12.7	87.1	24.3
Montgomery	149,682.0	493.0	303.6	10,111.5	14.8	11,270.0	13.3	7,532.4	19.9
Prince George's	123,433.5	543.0	227.3	8,326.2	14.8	8,689.9	14.2	6,945.4	17.8
Queen Anne's	7,594.0	23.0	330.2	509.3	14.9	567.0	13.4	288.2	26.4
St. Mary's	17,402.5	72.0	241.7	1,066.7	16.3	1,148.1	15.2	689.3	25.2
SEED School	401.0	3.0	133.7	39.0	10.3	43.0	9.3	74.5	5.4
Somerset	2,836.5	19.0	149.3	223.8	12.7	240.3	11.8	159.9	17.7
Talbot	4,418.0	18.0	245.4	315.5	14.0	326.5	13.5	234.1	18.9
Washington	22,270.5	85.0	262.0	1,518.9	14.7	1,651.4	13.5	1,019.4	21.8
Wicomico	14,236.0	61.0	233.4	1,083.5	13.1	1,124.0	12.7	661.1	21.5
Worcester	6,466.0	30.0	215.5	592.6	10.9	649.8	10.0	311.1	20.8

\* Includes other school-level administrators.

^ Includes instructional staff at the central office level, as well as principals, assistant principals, and other administrators.

NOTE: Positions shown above are irrespective of budget codes.

**Table 5**  
**Total Instructional Staff\* Employed**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel^	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>80,117.3</b>	<b>58,440.2</b>	<b>1,910.7</b>	<b>1,164.1</b>	<b>2,333.2</b>	<b>738.3</b>	<b>2,550.0</b>	<b>11,039.2</b>	<b>410.4</b>	<b>1,531.1</b>
Allegany	881.9	633.4	24.0	21.0	27.0	7.0	19.0	150.5	0.0	0.0
Anne Arundel	7,075.1	5,333.8	210.5	115.7	214.4	65.4	251.7	615.9	58.0	209.8
Baltimore City	7,212.9	5,251.9	163.6	86.1	124.0	136.6	295.7	1,084.0	0.0	71.0
Baltimore	9,194.6	7,276.4	271.8	159.7	288.2	85.3	115.7	963.0	14.0	20.5
Calvert	1,470.2	1,040.4	32.7	23.0	43.0	14.0	21.5	283.7	0.0	11.9
Caroline	563.3	401.5	5.0	9.0	17.0	4.0	22.0	98.2	0.0	6.6
Carroll	2,473.7	1,864.5	70.2	37.6	86.1	18.0	21.6	361.7	14.0	0.0
Cecil	1,511.7	1,146.9	28.6	23.3	49.0	11.0	37.9	215.0	0.0	0.0
Charles	2,437.8	1,701.5	30.5	32.0	77.0	31.8	137.0	366.0	33.0	29.0
Dorchester	478.0	369.0	5.0	10.5	16.0	0.0	3.5	72.0	0.0	2.0
Frederick	3,961.4	2,647.5	62.6	56.2	114.4	21.5	188.0	778.0	0.0	93.3
Garrett	372.0	295.0	5.0	2.0	10.0	2.0	4.0	47.0	5.0	2.0
Harford	3,997.8	2,803.9	80.3	63.8	101.2	35.4	101.0	354.8	48.5	408.9
Howard	5,981.2	3,831.6	175.2	97.5	147.0	67.3	441.1	1,159.5	58.0	4.0
Kent	222.3	160.5	3.8	3.0	10.0	3.0	2.0	13.0	4.0	23.1
Montgomery	14,151.1	10,014.0	485.5	188.9	456.2	99.5	498.4	1,967.7	159.8	280.9
Prince George's	10,727.9	8,320.2	160.2	120.0	320.5	92.5	117.0	1,262.0	0.0	335.5
Queen Anne's	683.3	509.3	10.0	9.0	20.0	6.0	45.0	79.0	4.0	1.0
St. Mary's	1,488.3	1,066.7	19.9	24.8	43.8	10.0	61.5	254.5	6.1	1.0
SEED School	50.0	39.0	0.0	1.0	2.0	1.0	2.0	0.0	0.0	5.0
Somerset	314.7	223.8	3.5	6.0	8.0	3.0	13.0	57.0	0.0	0.4
Talbot	398.5	315.5	6.0	6.0	16.0	2.0	5.0	41.7	0.0	6.3
Washington	2,020.8	1,518.9	29.5	39.0	54.4	10.0	76.0	293.0	0.0	0.0
Wicomico	1,584.0	1,083.5	13.5	17.0	67.0	8.0	27.0	360.0	0.0	8.0
Worcester	864.8	591.6	13.8	12.0	21.0	4.0	43.4	162.0	6.0	11.0

\* Includes all instructional staff who work at the central office, elementary, middle and combined, and secondary levels.

^ Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5a**  
**Elementary Instructional Staff Employed**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>38,694.5</b>	<b>27,835.7</b>	<b>907.0</b>	<b>720.7</b>	<b>767.4</b>	<b>150.0</b>	<b>996.4</b>	<b>6,274.6</b>	<b>214.0</b>	<b>828.5</b>
Allegany	414.5	288.0	0.0	13.0	14.0	0.0	2.0	97.5	0.0	0.0
Anne Arundel	3,405.4	2,552.8	109.6	81.1	78.9	25.1	72.9	397.5	26.7	60.8
Baltimore City	3,308.4	2,375.0	96.7	45.3	19.5	62.5	125.4	558.0	0.0	26.0
Baltimore	4,471.5	3,505.0	207.6	107.2	113.7	27.6	45.7	459.7	0.0	5.0
Calvert	605.6	429.6	0.0	13.0	13.0	0.0	0.0	148.0	0.0	2.0
Caroline	277.1	188.5	4.0	5.0	5.0	2.0	9.0	59.8	0.0	3.8
Carroll	1,165.0	854.0	38.6	23.6	25.0	0.0	5.6	212.7	5.5	0.0
Cecil	694.3	511.9	1.0	13.3	17.0	0.0	20.1	131.0	0.0	0.0
Charles	1,082.0	702.0	14.7	18.0	24.0	10.3	82.0	190.0	20.0	21.0
Dorchester	233.0	168.0	1.0	6.0	6.0	0.0	0.0	50.0	0.0	2.0
Frederick	1,878.6	1,268.0	40.0	33.7	35.9	0.0	59.0	396.5	0.0	45.5
Garrett	171.0	134.0	4.0	0.0	3.0	0.0	0.0	26.0	4.0	0.0
Harford	1,917.1	1,243.2	46.7	41.2	36.7	18.5	63.0	202.4	27.5	237.9
Howard	2,992.9	1,783.2	121.2	52.5	42.0	0.0	198.0	752.0	40.0	4.0
Kent	118.5	81.7	2.8	1.5	6.0	2.0	0.0	12.0	3.0	9.5
Montgomery	6,837.9	5,035.0	177.5	123.9	129.5	1.0	180.6	904.9	81.1	204.4
Prince George's	5,525.2	4,214.1	6.2	73.0	112.5	0.0	10.6	915.5	0.0	193.4
Queen Anne's	308.6	218.3	7.3	7.0	8.0	0.0	25.0	43.0	0.0	0.0
St. Mary's	785.8	540.9	1.0	17.4	19.0	0.0	36.5	164.9	6.1	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	169.5	110.0	3.5	3.0	4.0	1.0	6.0	42.0	0.0	0.0
Talbot	206.1	158.4	4.5	4.0	6.0	0.0	0.0	30.2	0.0	3.0
Washington	943.3	723.8	1.0	23.0	16.7	0.0	32.6	146.2	0.0	0.0
Wicomico	772.4	480.9	11.5	9.0	25.0	0.0	15.0	227.0	0.0	4.0
Worcester	410.7	269.3	6.6	6.0	7.0	0.0	7.5	108.0	0.0	6.3

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5b**  
**Middle and Combined Instructional Staff Employed**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>18,182.2</b>	<b>13,670.1</b>	<b>252.1</b>	<b>238.6</b>	<b>649.4</b>	<b>167.5</b>	<b>533.3</b>	<b>2,220.0</b>	<b>104.2</b>	<b>347.0</b>
Allegany	190.3	156.2	0.0	4.0	6.0	1.0	0.0	23.1	0.0	0.0
Anne Arundel	1,735.8	1,362.9	21.7	22.6	62.5	20.3	14.3	145.5	18.0	68.0
Baltimore City	1,891.0	1,397.6	50.3	19.8	29.5	35.6	68.2	276.0	0.0	14.0
Baltimore	1,913.4	1,534.7	20.2	27.5	73.0	19.0	29.5	199.0	5.5	5.0
Calvert	329.6	238.0	0.0	6.0	12.2	0.0	0.0	73.4	0.0	0.0
Caroline	118.2	92.0	1.0	2.0	5.0	0.0	2.0	15.3	0.0	0.9
Carroll	533.5	420.7	13.2	8.0	18.5	0.0	6.4	63.2	3.5	0.0
Cecil	312.6	256.8	1.0	5.5	12.0	0.0	3.3	34.0	0.0	0.0
Charles	623.5	437.5	14.0	8.0	23.0	10.0	30.0	93.0	7.0	1.0
Dorchester	102.5	85.0	0.0	2.5	4.0	0.0	0.0	11.0	0.0	0.0
Frederick	978.3	630.1	12.7	13.5	39.5	0.0	58.5	182.9	0.0	41.1
Garrett	88.0	68.0	1.0	0.0	3.0	2.0	1.0	12.0	1.0	0.0
Harford	1,017.7	705.1	31.4	11.6	29.5	8.7	15.6	102.2	10.0	103.5
Howard	1,481.9	931.1	38.5	21.0	43.0	67.3	135.5	227.5	18.0	0.0
Kent	41.3	33.0	0.8	1.0	1.0	0.5	0.5	0.0	0.0	4.5
Montgomery	2,931.0	2,170.5	39.4	40.0	135.5	0.5	97.8	369.1	35.2	43.0
Prince George's	2,187.8	1,824.4	0.0	22.0	85.5	0.0	12.0	187.0	0.0	56.9
Queen Anne's	169.1	128.0	1.6	0.0	4.0	0.5	14.0	16.0	4.0	1.0
St. Mary's	299.7	242.1	1.0	4.0	11.0	0.0	9.0	32.6	0.0	0.0
SEED School	50.0	39.0	0.0	1.0	2.0	1.0	2.0	0.0	0.0	5.0
Somerset	52.0	43.0	0.0	1.0	1.0	0.0	2.0	5.0	0.0	0.0
Talbot	95.7	83.3	0.3	1.6	5.0	0.0	1.2	3.0	0.0	1.3
Washington	443.1	342.8	0.0	8.0	15.7	0.0	13.4	63.2	0.0	0.0
Wicomico	410.0	308.0	2.0	5.0	22.0	1.0	8.0	64.0	0.0	0.0
Worcester	186.2	140.3	2.1	3.0	6.0	0.0	9.0	22.0	2.0	1.8

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 5c**  
**Secondary Instructional Staff Employed**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel*	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>20,270.9</b>	<b>16,078.0</b>	<b>78.4</b>	<b>198.9</b>	<b>883.1</b>	<b>71.0</b>	<b>479.0</b>	<b>2,089.4</b>	<b>92.3</b>	<b>300.9</b>
Allegany	212.7	179.3	0.0	4.0	7.0	0.0	0.0	22.4	0.0	0.0
Anne Arundel	1,654.5	1,359.8	5.7	12.0	70.0	14.7	44.8	57.3	13.3	77.0
Baltimore City	1,758.9	1,321.3	13.6	19.0	67.0	32.9	77.1	198.0	0.0	30.0
Baltimore	2,551.1	2,103.6	4.0	24.0	101.5	0.0	34.5	265.0	8.5	10.0
Calvert	424.1	344.0	0.0	4.0	17.8	0.0	2.0	56.3	0.0	0.0
Caroline	157.0	121.0	0.0	2.0	7.0	2.0	1.0	22.2	0.0	1.8
Carroll	703.0	556.9	3.2	6.0	39.6	2.0	7.3	83.0	5.0	0.0
Cecil	429.7	362.2	0.0	4.5	20.0	0.0	0.0	43.0	0.0	0.0
Charles	705.6	559.0	1.8	6.0	29.0	8.8	9.0	80.0	6.0	6.0
Dorchester	134.5	115.0	0.0	2.0	6.0	0.0	1.5	10.0	0.0	0.0
Frederick	995.1	733.4	6.1	9.0	38.0	0.0	27.0	177.0	0.0	4.7
Garrett	107.0	92.0	0.0	2.0	4.0	0.0	0.0	8.0	0.0	1.0
Harford	1,041.8	848.0	2.2	11.0	35.0	8.2	11.4	48.5	11.0	66.5
Howard	1,443.3	1,114.3	15.0	24.0	62.0	0.0	56.0	172.0	0.0	0.0
Kent	61.1	44.8	0.3	0.0	3.0	0.5	1.5	1.0	1.0	9.0
Montgomery	3,580.4	2,656.8	25.0	24.0	184.8	0.0	138.5	481.7	43.5	26.0
Prince George's	2,492.9	2,144.4	0.0	25.0	114.5	0.0	4.0	142.5	0.0	62.5
Queen Anne's	170.4	138.0	0.4	2.0	8.0	1.0	3.0	18.0	0.0	0.0
St. Mary's	344.5	280.7	0.0	3.0	13.8	0.0	9.0	38.0	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	83.4	64.0	0.0	2.0	3.0	1.0	4.0	9.0	0.0	0.4
Talbot	86.6	71.2	0.2	0.4	4.0	0.0	2.8	6.0	0.0	2.0
Washington	529.7	416.1	0.0	7.0	20.0	0.0	22.0	64.6	0.0	0.0
Wicomico	361.0	274.0	0.0	3.0	20.0	0.0	4.0	59.0	0.0	1.0
Worcester	242.6	178.3	0.9	3.0	8.0	0.0	18.5	27.0	4.0	3.0

\* Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 6**  
**Instructional Staff Employed in Regular Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>61,059.7</b>	<b>49,487.4</b>	<b>1.0</b>	<b>1,162.6</b>	<b>2,333.2</b>	<b>735.6</b>	<b>2,172.8</b>	<b>4,203.6</b>	<b>410.4</b>	<b>553.0</b>
Allegany	671.9	541.9	0.0	21.0	27.0	7.0	13.0	62.0	0.0	0.0
Anne Arundel	5,634.0	4,543.4	0.0	115.7	214.4	65.3	231.5	270.9	58.0	134.8
Baltimore City	5,318.4	4,267.7	0.0	86.1	124.0	136.6	182.5	512.5	0.0	9.0
Baltimore	7,149.0	6,312.3	0.0	159.7	288.2	85.3	95.2	193.3	14.0	1.0
Calvert	1,102.5	868.8	0.0	23.0	43.0	14.0	10.5	131.2	0.0	11.9
Caroline	450.0	344.5	0.0	9.0	17.0	4.0	19.0	50.9	0.0	5.6
Carroll	1,977.0	1,635.0	0.0	37.6	86.1	17.4	14.6	172.3	14.0	0.0
Cecil	1,021.1	862.9	0.0	23.3	49.0	11.0	32.9	42.0	0.0	0.0
Charles	1,970.8	1,450.0	0.0	32.0	77.0	31.8	132.0	186.0	33.0	29.0
Dorchester	431.0	329.0	0.0	10.5	16.0	0.0	3.5	70.0	0.0	2.0
Frederick	2,995.3	2,357.6	0.0	56.2	114.4	21.5	173.5	202.0	0.0	70.2
Garrett	310.0	268.0	0.0	2.0	10.0	2.0	1.0	21.0	5.0	1.0
Harford	2,854.5	2,391.5	0.0	63.8	101.2	35.4	85.0	101.1	48.5	28.0
Howard	4,442.4	3,236.1	0.0	97.5	147.0	67.3	383.5	453.0	58.0	0.0
Kent	178.5	137.5	0.0	3.0	10.0	3.0	2.0	13.0	4.0	6.1
Montgomery	10,797.7	8,466.7	0.0	187.4	456.2	99.5	492.4	772.2	159.8	163.5
Prince George's	7,766.4	6,738.4	0.0	120.0	320.5	92.5	51.6	373.4	0.0	70.0
Queen Anne's	670.3	508.3	0.0	9.0	20.0	6.0	43.0	79.0	4.0	1.0
St. Mary's	1,194.3	920.2	0.0	24.8	43.8	10.0	54.4	134.0	6.1	1.0
SEED School	50.0	39.0	0.0	1.0	2.0	1.0	2.0	0.0	0.0	5.0
Somerset	252.0	189.0	0.0	6.0	8.0	3.0	13.0	33.0	0.0	0.0
Talbot	328.6	282.5	1.0	6.0	16.0	0.0	4.0	19.1	0.0	0.0
Washington	1,609.4	1,362.4	0.0	39.0	54.4	10.0	64.3	79.3	0.0	0.0
Wicomico	1,206.7	927.7	0.0	17.0	67.0	8.0	27.0	157.0	0.0	3.0
Worcester	677.9	507.0	0.0	12.0	21.0	4.0	41.4	75.5	6.0	11.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 7**  
**Instructional Staff Employed in Special Education Instruction-Related Positions\***  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Teachers	Therapists	Librarians	Guidance Counselors	Psychological Personnel	Other Instructional Personnel <sup>^</sup>	Teacher Aides	Library Aides	Other Aides
<b>Total State</b>	<b>19,057.6</b>	<b>8,952.8</b>	<b>1,909.7</b>	<b>1.5</b>	<b>0.0</b>	<b>2.7</b>	<b>377.2</b>	<b>6,835.6</b>	<b>0.0</b>	<b>978.1</b>
Allegany	210.0	91.5	24.0	0.0	0.0	0.0	6.0	88.5	0.0	0.0
Anne Arundel	1,441.1	790.4	210.5	0.0	0.0	0.1	20.2	344.9	0.0	75.0
Baltimore City	1,894.5	984.2	163.6	0.0	0.0	0.0	113.2	571.5	0.0	62.0
Baltimore	2,045.6	964.1	271.8	0.0	0.0	0.0	20.5	769.7	0.0	19.5
Calvert	367.7	171.5	32.7	0.0	0.0	0.0	11.0	152.5	0.0	0.0
Caroline	113.3	57.0	5.0	0.0	0.0	0.0	3.0	47.3	0.0	1.0
Carroll	496.7	229.5	70.2	0.0	0.0	0.6	7.0	189.4	0.0	0.0
Cecil	490.6	284.0	28.6	0.0	0.0	0.0	5.0	173.0	0.0	0.0
Charles	467.0	251.5	30.5	0.0	0.0	0.0	5.0	180.0	0.0	0.0
Dorchester	47.0	40.0	5.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0
Frederick	966.1	289.9	62.6	0.0	0.0	0.0	14.5	576.0	0.0	23.1
Garrett	62.0	27.0	5.0	0.0	0.0	0.0	3.0	26.0	0.0	1.0
Harford	1,143.2	412.4	80.3	0.0	0.0	0.0	16.0	253.7	0.0	380.9
Howard	1,538.8	595.5	175.2	0.0	0.0	0.0	57.6	706.5	0.0	4.0
Kent	43.8	23.0	3.8	0.0	0.0	0.0	0.0	0.0	0.0	17.0
Montgomery	3,353.3	1,547.3	485.5	1.5	0.0	0.0	6.0	1,195.5	0.0	117.4
Prince George's	2,961.5	1,581.8	160.2	0.0	0.0	0.0	65.4	888.6	0.0	265.5
Queen Anne's	13.0	1.0	10.0	0.0	0.0	0.0	2.0	0.0	0.0	0.0
St. Mary's	294.0	146.5	19.9	0.0	0.0	0.0	7.1	120.5	0.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	62.7	34.8	3.5	0.0	0.0	0.0	0.0	24.0	0.0	0.4
Talbot	69.9	33.0	5.0	0.0	0.0	2.0	1.0	22.6	0.0	6.3
Washington	411.4	156.5	29.5	0.0	0.0	0.0	11.7	213.8	0.0	0.0
Wicomico	377.3	155.8	13.5	0.0	0.0	0.0	0.0	203.0	0.0	5.0
Worcester	186.9	84.6	13.8	0.0	0.0	0.0	2.0	86.5	0.0	0.0

\* See the definition of the Instruction category on page ii of this report.

<sup>^</sup> Includes staff developers, teacher trainers, athletic coaches, remedial specialists, and other school-level instructional professionals.

**Table 8**  
**Staff Employed in Administration-Related Positions**  
**Maryland Public Schools: October 2013**

Local Education Agency	Total	Superintendents	Deputy Superintendents	Associate and Assistant Superintendents	Directors	Coordinators	Supervisors	Other Administrators	Principals, Assistant Principals, and Other School Administrators	Secretaries and Clerks
<b>Total State</b>	<b>8,124.7</b>	<b>24.0</b>	<b>2.0</b>	<b>37.5</b>	<b>127.0</b>	<b>209.6</b>	<b>282.5</b>	<b>82.5</b>	<b>3,275.5</b>	<b>4,084.1</b>
Allegany	92.0	1.0	0.0	1.0	1.0	2.0	9.0	0.0	41.0	37.0
Anne Arundel	806.4	1.0	0.0	10.0	6.0	27.0	10.0	0.0	291.2	461.3
Baltimore City	665.1	1.0	0.0	6.0	14.0	23.8	0.0	0.0	390.3	230.0
Baltimore	1,007.3	1.0	0.0	1.0	12.0	2.0	30.0	19.5	436.0	505.8
Calvert	148.0	1.0	0.0	0.0	1.0	0.0	9.5	0.0	59.0	77.5
Caroline	61.4	1.0	0.0	0.0	0.0	0.5	10.1	0.0	20.0	29.8
Carroll	315.7	1.0	0.0	1.0	5.0	18.0	29.0	0.0	98.0	163.7
Cecil	198.1	1.0	0.0	1.0	3.0	15.5	0.0	0.0	67.0	110.6
Charles	264.7	1.0	0.0	3.0	6.0	13.0	3.0	1.0	104.0	133.7
Dorchester	63.5	1.0	0.0	0.0	1.0	2.0	3.0	0.0	28.0	28.5
Frederick	409.9	1.0	1.0	2.0	9.0	11.0	23.0	0.0	147.0	215.9
Garrett	43.0	1.0	0.0	0.0	2.0	0.0	2.0	0.0	18.0	20.0
Harford	336.4	1.0	0.0	0.0	4.0	2.0	15.0	22.0	129.0	163.5
Howard	574.0	1.0	1.0	0.0	9.0	24.0	29.5	30.0	186.0	293.5
Kent	21.5	1.0	0.0	0.0	0.0	0.0	0.0	0.0	10.0	10.5
Montgomery	1,260.4	1.0	0.0	6.0	23.0	29.0	23.0	2.0	488.0	688.4
Prince George's	1,063.7	1.0	0.0	1.0	14.0	6.0	35.0	2.0	455.0	549.7
Queen Anne's	35.0	1.0	0.0	0.0	0.0	1.0	9.0	1.0	23.0	0.0
St. Mary's	176.0	1.0	0.0	0.0	3.0	4.0	12.0	5.0	71.0	80.0
SEED School	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0	0.0
Somerset	38.5	1.0	0.0	1.0	0.0	0.0	3.0	0.0	19.0	14.5
Talbot	50.8	1.0	0.0	1.0	5.0	7.0	0.0	0.0	18.0	18.8
Washington	216.1	1.0	0.0	1.5	6.0	6.0	14.0	0.0	84.0	103.6
Wicomico	187.0	1.0	0.0	1.0	3.0	5.0	13.0	0.0	61.0	103.0
Worcester	87.2	1.0	0.0	1.0	0.0	10.8	0.4	0.0	29.0	45.0

**Table 9**  
**Staff Employed in Student Personnel and Health Services**  
**Maryland Public Schools: October 2013**

Local Education Agency	Student Personnel Services						Health Services					
	Total Student Personnel Services	Directors, Coordinators, Supervisors, and Other Administrators	Pupil Personnel and School Social Workers	Other Professional Personnel*	Aides	Secretaries and Clerks	Total Health Services	Directors, Coordinators, Supervisors, and Other Administrators	Physicians and Nurses	Other Health Professionals	Aides	Secretaries and Clerks
<b>Total State</b>	<b>941.7</b>	<b>47.5</b>	<b>606.5</b>	<b>61.4</b>	<b>118.9</b>	<b>107.4</b>	<b>878.8</b>	<b>10.6</b>	<b>731.5</b>	<b>9.0</b>	<b>124.2</b>	<b>3.6</b>
Allegany	7.0	1.0	5.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	75.2	2.0	51.2	4.0	13.0	5.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore City	195.6	0.0	195.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Baltimore	142.7	8.0	88.2	12.5	29.0	5.0	183.8	0.0	177.6	0.0	6.2	0.0
Calvert	12.6	0.6	6.0	1.0	0.0	5.0	28.4	1.4	25.0	2.0	0.0	0.0
Caroline	5.9	2.0	0.0	0.0	2.9	1.0	14.0	1.0	9.4	0.0	3.6	0.0
Carroll	18.0	2.0	11.0	0.0	0.0	5.0	54.2	1.0	52.2	1.0	0.0	0.0
Cecil	16.9	2.0	5.0	8.0	0.0	1.9	31.0	1.0	30.0	0.0	0.0	0.0
Charles	44.0	2.0	23.0	0.0	0.0	19.0	0.0	0.0	0.0	0.0	0.0	0.0
Dorchester	8.0	2.0	3.0	2.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
Frederick	32.6	0.0	28.6	0.0	0.0	4.0	1.5	1.0	0.0	0.0	0.0	0.5
Garrett	9.0	1.0	3.0	2.0	2.0	1.0	9.1	0.0	9.1	0.0	0.0	0.0
Harford	16.5	3.0	7.0	0.0	0.0	6.5	80.2	1.0	62.2	1.0	16.0	0.0
Howard	31.0	1.0	21.0	1.0	5.0	3.0	132.0	1.0	54.0	3.0	72.0	2.0
Kent	4.0	1.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	90.6	5.0	60.0	14.9	1.0	9.6	0.4	0.0	0.0	0.0	0.4	0.0
Prince George's	148.0	6.0	55.0	5.0	60.0	22.0	214.5	0.0	209.5	2.0	2.0	1.0
Queen Anne's	10.0	0.0	2.0	8.0	0.0	0.0	15.0	0.0	15.0	0.0	0.0	0.0
St. Mary's	12.0	1.0	6.0	0.0	0.0	5.0	37.0	1.0	34.0	0.0	2.0	0.0
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	2.0	0.0	0.0	0.0
Somerset	11.2	2.7	4.0	2.0	0.0	2.5	9.4	0.0	9.4	0.0	0.0	0.0
Talbot	5.0	2.0	1.0	0.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	17.4	0.0	14.9	0.0	0.0	2.5	17.0	1.0	0.0	0.0	16.0	0.0
Wicomico	24.0	3.0	12.0	0.0	6.0	3.0	34.0	1.0	27.0	0.0	6.0	0.0
Worcester	4.6	0.2	3.0	1.0	0.0	0.4	15.4	0.2	15.1	0.0	0.0	0.1

\* Includes auditors, admission and attendance officers, registrars, etc.

**Table 10**  
**Staff Employed in Operation and Maintenance of Plant**  
**Maryland Public Schools: October 2013**

Local Education Agency	Operation of Plant						Maintenance of Plant					
	Total Operation of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks	Total Maintenance of Plant	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Service Workers	Skilled Personnel and Laborers	Secretaries and Clerks
<b>Total State</b>	<b>8,444.1</b>	<b>55.8</b>	<b>1,139.3</b>	<b>6,751.4</b>	<b>419.4</b>	<b>78.3</b>	<b>1,739.0</b>	<b>47.9</b>	<b>186.7</b>	<b>134.0</b>	<b>1,315.5</b>	<b>54.9</b>
Allegany	101.0	4.0	6.0	88.0	2.0	1.0	20.0	1.0	2.0	0.0	15.0	2.0
Anne Arundel	746.5	5.0	61.0	660.5	16.0	4.0	125.0	0.0	17.0	8.0	88.0	12.0
Baltimore City	654.7	3.0	157.0	422.7	65.0	7.0	59.0	4.0	0.0	2.0	51.0	2.0
Baltimore	1,116.7	19.0	31.0	930.1	124.0	12.6	199.0	5.0	42.0	19.0	133.0	0.0
Calvert	172.6	2.5	10.0	150.9	8.0	1.3	38.8	1.5	4.0	7.0	25.0	1.3
Caroline	41.8	1.0	0.0	40.3	0.0	0.5	6.0	0.5	0.0	5.0	0.0	0.5
Carroll	240.0	0.0	24.0	210.6	5.4	0.0	10.0	0.0	2.0	2.0	6.0	0.0
Cecil	130.5	0.0	6.0	121.5	3.0	0.0	47.5	1.0	0.0	41.0	4.0	1.5
Charles	226.8	0.0	24.0	193.8	7.0	2.0	56.0	0.0	7.0	1.0	47.0	1.0
Dorchester	49.0	0.0	0.0	47.5	1.0	0.5	9.5	0.0	0.0	8.0	1.0	0.5
Frederick	395.0	2.0	25.0	346.0	18.0	4.0	116.0	3.0	12.0	0.0	98.0	3.0
Garrett	44.9	1.0	1.0	39.9	2.0	1.0	7.0	0.0	0.0	0.0	7.0	0.0
Harford	382.4	1.0	3.0	369.4	8.0	1.0	124.5	9.0	30.5	1.0	78.0	6.0
Howard	440.5	6.0	0.0	418.5	11.0	5.0	158.0	12.0	18.0	0.0	125.0	3.0
Kent	22.0	0.0	0.0	21.0	0.0	1.0	5.0	0.0	0.0	0.0	5.0	0.0
Montgomery	1,603.7	2.0	2.0	1,554.2	38.0	7.5	318.5	2.0	1.0	5.0	299.0	11.5
Prince George's	1,350.5	1.0	737.3	510.3	86.0	16.0	267.0	1.0	26.0	8.0	227.0	5.0
Queen Anne's	60.0	0.0	1.0	57.0	0.0	2.0	15.0	0.0	1.0	14.0	0.0	0.0
St. Mary's	132.5	0.0	1.0	128.5	1.0	2.0	56.5	3.0	14.0	8.0	30.5	1.0
SEED School	3.0	0.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	30.0	0.0	3.0	26.8	0.0	0.3	5.3	0.0	0.0	5.0	0.0	0.3
Talbot	41.0	1.0	0.0	39.0	1.0	0.0	19.2	3.0	9.2	0.0	5.0	2.0
Washington	222.2	6.2	14.0	194.8	2.0	5.3	37.5	1.5	0.0	0.0	35.0	1.0
Wicomico	155.5	1.0	29.0	106.5	15.0	4.0	27.0	0.0	0.0	0.0	26.0	1.0
Worcester	81.3	0.1	1.0	73.8	6.0	0.4	11.8	0.4	1.0	0.0	10.0	0.4

**Table 11**  
**Staff Employed in Student Transportation and Food Services**  
**Maryland Public Schools: October 2013**

Local Education Agency	Student Transportation Services						Food Services					
	Total Student Transportation	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers and Skilled Laborers	Technical Personnel	Drivers and Aides	Secretaries and Clerks	Total Food Services	Directors, Coordinators, Supervisors, and Other Administrators	Service Workers	Skilled Personnel and Laborers	Technical Personnel	Secretaries and Clerks
<b>Total State</b>	<b>5,469.9</b>	<b>48.5</b>	<b>306.0</b>	<b>23.0</b>	<b>4,996.6</b>	<b>95.8</b>	<b>3,878.3</b>	<b>38.2</b>	<b>3,693.4</b>	<b>55.5</b>	<b>22.0</b>	<b>69.2</b>
Allegheny	29.4	2.0	0.0	3.0	23.4	1.0	67.0	1.0	62.0	0.0	2.0	2.0
Anne Arundel	127.5	1.0	4.0	4.0	116.5	2.0	256.4	1.0	250.6	0.0	2.0	2.7
Baltimore City	70.0	3.0	7.0	0.0	50.0	10.0	311.2	1.0	303.2	0.0	1.0	6.0
Baltimore	1,091.9	8.0	39.0	0.0	1,044.9	0.0	570.4	12.0	530.4	12.0	2.0	14.0
Calvert	30.5	2.0	0.0	0.0	26.5	2.0	84.8	1.2	79.6	0.0	0.0	4.0
Caroline	47.1	1.0	0.0	0.0	45.1	1.0	37.1	1.0	36.1	0.0	0.0	0.0
Carroll	18.0	3.0	0.0	0.0	11.0	4.0	95.9	2.0	92.9	0.0	0.0	1.0
Cecil	25.0	1.0	0.0	0.0	22.0	2.0	72.1	1.0	68.1	0.0	1.0	2.0
Charles	10.0	1.0	0.0	0.0	7.0	2.0	93.8	0.0	87.8	0.0	3.0	3.0
Dorchester	14.0	1.0	0.0	0.0	12.0	1.0	43.0	1.0	41.0	0.0	0.0	1.0
Frederick	393.1	6.0	12.0	2.0	363.1	10.0	118.7	1.0	113.7	2.0	1.0	1.0
Garrett	3.0	1.0	0.0	0.0	1.0	1.0	46.1	1.0	42.1	1.0	0.0	2.0
Harford	211.7	4.0	7.0	1.0	195.7	4.0	122.5	2.0	112.5	3.0	4.0	1.0
Howard	5.0	2.0	0.0	0.0	0.0	3.0	152.5	1.0	149.5	0.0	0.0	2.0
Kent	2.0	1.0	0.0	0.0	0.0	1.0	10.5	1.0	9.5	0.0	0.0	0.0
Montgomery	1,606.4	2.0	96.0	1.0	1,474.4	33.0	481.0	2.0	434.0	35.0	2.0	8.0
Prince George's	1,553.0	1.0	130.0	10.0	1,405.0	7.0	903.7	1.0	889.7	0.0	3.0	10.0
Queen Anne's	23.0	0.0	0.0	0.0	23.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	24.0	4.0	0.0	0.0	17.0	3.0	93.5	3.0	87.5	0.5	0.0	2.5
SEED School	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Somerset	6.0	1.0	0.0	0.0	4.0	1.0	22.3	1.0	21.0	0.0	0.0	0.3
Talbot	40.5	1.0	0.0	0.0	38.5	1.0	27.5	1.0	25.5	0.0	0.0	1.0
Washington	125.7	1.0	11.0	0.0	109.7	4.0	138.3	1.0	135.3	0.0	0.0	2.0
Wicomico	7.0	1.0	0.0	2.0	2.0	2.0	86.6	1.0	81.6	1.0	1.0	2.0
Worcester	6.1	0.5	0.0	0.0	4.8	0.8	43.7	1.0	40.0	1.0	0.0	1.7

**Table 12**  
**Staff Employed in Community Services and School Construction**  
**Maryland Public Schools: October 2013**

Local Education Agency	Community Services						School Construction*				
	Total Community Services	Directors, Coordinators, Supervisors, and Other Administrators	Skilled Laborers	Service Workers	Aides	Secretaries and Clerks	Total School Construction	Directors, Coordinators, Supervisors, and Other Administrators	Technical Personnel	Skilled Laborers	Secretaries and Clerks
<b>Total State</b>	<b>236.5</b>	<b>7.5</b>	<b>14.4</b>	<b>26.1</b>	<b>168.0</b>	<b>20.4</b>	<b>250.1</b>	<b>34.0</b>	<b>167.9</b>	<b>7.8</b>	<b>40.4</b>
Allegany	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Anne Arundel	0.0	0.0	0.0	0.0	0.0	0.0	37.0	7.0	24.0	0.0	6.0
Baltimore City	0.0	0.0	0.0	0.0	0.0	0.0	17.0	2.0	14.0	0.0	1.0
Baltimore	1.5	0.0	0.0	0.0	1.5	0.0	34.0	6.0	23.0	0.0	5.0
Calvert	35.5	0.5	0.0	0.0	24.6	10.4	2.0	2.0	0.0	0.0	0.0
Caroline	4.5	0.0	0.0	0.5	2.0	2.0	0.0	0.0	0.0	0.0	0.0
Carroll	0.0	0.0	0.0	0.0	0.0	0.0	7.0	2.0	3.0	0.0	2.0
Cecil	0.0	0.0	0.0	0.0	0.0	0.0	2.5	1.0	1.0	0.0	0.5
Charles	7.0	2.0	0.4	2.6	2.0	0.0	2.0	0.0	1.0	0.0	1.0
Dorchester	0.0	0.0	0.0	0.0	0.0	0.0	2.0	0.0	0.0	0.0	2.0
Frederick	1.5	1.0	0.0	0.0	0.0	0.5	12.0	3.0	5.0	0.0	4.0
Garrett	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Harford	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Howard	16.0	0.0	14.0	0.0	0.0	2.0	9.0	3.0	5.0	0.0	1.0
Kent	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Montgomery	29.0	3.0	0.0	23.0	0.0	3.0	80.4	0.0	66.9	7.0	6.5
Prince George's	137.0	0.0	0.0	0.0	135.5	1.5	25.0	1.0	18.0	0.0	6.0
Queen Anne's	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
St. Mary's	0.0	0.0	0.0	0.0	0.0	0.0	6.0	3.0	0.0	0.0	3.0
SEED School	4.5	1.0	0.0	0.0	2.5	1.0	0.0	0.0	0.0	0.0	0.0
Somerset	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Talbot	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Washington	0.0	0.0	0.0	0.0	0.0	0.0	6.8	4.0	0.0	0.8	2.0
Wicomico	0.0	0.0	0.0	0.0	0.0	0.0	5.0	0.0	5.0	0.0	0.0
Worcester	0.0	0.0	0.0	0.0	0.0	0.0	2.4	0.0	2.0	0.0	0.4

\* Includes staff involved in facilities acquisition and construction, budgeted to Capital Outlay category.